

	A	B	C	D	E	F	G	H
1	<b>TULARE LOCAL HEALTH CARE DISTRICT</b>							
2	BALANCE SHEET							
3	PERIOD ENDED 12/31/2023							
4	UNAUDITED							
5								
6		November 2023	December 2023	Increase	December 2022	Increase	Increase	
7		This Year	This year	(Decrease)	Last year	(Decrease) YOY	(Decrease) %	
8	<b>CURRENT ASSETS</b>							
9	Cash and Cash Equivalents	\$ 9,939,187	\$ 10,151,219	\$ 212,031	\$ 1,462,521	\$ 8,688,698	594.1%	{1}
10	Cash Reserve	\$ 1,000,000	\$ 1,000,000	\$	\$ 6,019,380	\$ (5,019,380)	(83.4%)	
11	Bankruptcy Reserve	\$ 4,970,469	\$ 4,970,469	\$	\$ 4,900,000	\$ 70,469	1.4%	
12	Net Cash	\$ 15,909,656	\$ 16,121,687	\$ 212,031	\$ 12,381,901	\$ 3,739,786	30.2%	
13								
14	Patient Receivables	\$ 700	\$ 600	\$ (100)	\$ (3,356)	\$ 3,956	(117.9%)	
15	Rent Receivables	\$ 2,329,495	\$ 2,329,358	\$ (138)	\$ 2,218,696	\$ 110,662	5.0%	
16	Net AR	\$ 2,330,195	\$ 2,329,958	\$ (238)	\$ 2,215,339	\$ 114,618	5.2%	
17								
18	Property Tax Revenue	\$ 1,056,955	\$ (133,423)	\$ (1,190,378)	\$ (105,929)	\$ (27,494)	26.0%	{2 & 6}
19	Miscellaneous Receivables	\$ 28,850	\$ 28,808	\$ (43)	\$ 870,260	\$ (841,452)	(96.7%)	
20	Prepays	\$ 231,450	\$ 211,438	\$ (20,012)	\$ 137,817	\$ 73,621	53.4%	
21	Net Other Receivables	\$ 1,317,255	\$ 106,823	\$ (1,210,432)	\$ 902,147	\$ (795,324)	(88.2%)	
22								
23	<b>TOTAL CURRENT ASSETS</b>	<b>\$ 19,557,106</b>	<b>\$ 18,558,468</b>	<b>\$ (998,638)</b>	<b>\$ 15,499,388</b>	<b>\$ 3,059,080</b>	<b>19.7%</b>	
24								
25	<b>LIMITED USE ASSETS</b>							
26	Restricted Trust Funds	\$ 14,107,513	\$ 15,131,017	\$ 1,023,504	\$ 19,027,603	\$ (3,896,586)	(20.5%)	{2 & 6}
27								
28	<b>CAPITAL ASSETS</b>							
29	Land & Land Improvements	\$ 3,511,329	\$ 3,221,438	\$ (289,891)	\$ 2,931,547	\$ 289,891	9.9%	{3}
30	Buildings & Building Improvements	\$ 47,468,971	\$ 47,369,024	\$ (99,947)	\$ 48,125,705	\$ (756,682)	(1.6%)	{3}
31	Major Movable Equipment	\$ 1,865,057	\$ 1,694,403	\$ (170,654)	\$ 1,668,160	\$ 26,243	1.6%	{3}
32	Construction in Progress	\$ 111,368,828	\$ 112,689,768	\$ 1,320,940	\$ 110,030,870	\$ 2,658,898	2.4%	{3 & 4}
33	Accumulated Depreciation	\$ (42,776,849)	\$ (42,877,310)	\$ (100,461)	\$ (42,478,585)	\$ (398,725)	0.9%	
34	<b>TOTAL CAPITAL ASSETS</b>	<b>\$ 121,437,335</b>	<b>\$ 122,097,322</b>	<b>\$ 659,987</b>	<b>\$ 120,277,697</b>	<b>\$ 1,819,625</b>	<b>1.5%</b>	
35								
36	<b>LONG TERM ASSETS</b>							
37	Lease Receivable	\$ 13,678,257	\$ 13,678,257	\$	\$ 15,983,558	\$ (2,305,300)	(14.4%)	
38								
39	<b>TOTAL ASSETS</b>	<b>\$ 168,780,212</b>	<b>\$ 169,465,065</b>	<b>\$ 684,853</b>	<b>\$ 170,788,246</b>	<b>\$ (1,323,181)</b>	<b>(0.8%)</b>	
40								
41	<b>CURRENT LIABILITIES</b>							
42	Accounts Payable	\$ 102,826	\$ 108,416	\$ 5,590	\$ 123,597	\$ (15,181)	(12.3%)	
43	Payroll	\$ 51,221	\$ 73,934	\$ 22,713	\$ 67,603	\$ 6,331	9.4%	{5}
44	Adventist Health				\$ 682,294	\$ (682,294)	(100.0%)	
45	Other Accrued Liabilities	\$ 351,914	\$ 352,861	\$ 947	\$ 599,111	\$ (246,250)	(41.1%)	
46	Current Maturities of Debt Borrowings	\$ 3,374,172	\$ 3,669,088	\$ 294,916	\$ 3,441,221	\$ 227,868	6.6%	{6}
47	<b>TOTAL CURRENT LIABILITIES</b>	<b>\$ 3,880,133</b>	<b>\$ 4,204,299</b>	<b>\$ 324,166</b>	<b>\$ 4,913,825</b>	<b>\$ (709,527)</b>	<b>(14.4%)</b>	
48								
49	<b>LONG TERM LIABILITIES</b>							
50	<b>OTHER</b>							
51	Bankruptcy Payable	\$ 4,970,469	\$ 4,970,469	\$	\$ 4,970,469	\$	0.0%	
52	Deferred Inflows	\$ 15,970,181	\$ 15,970,181	\$	\$ 18,176,244	\$ (2,206,063)	(12.1%)	
53	<b>LTD</b>							
54	Debt Borrowings, Net of Current Maturities	\$ 95,410,175	\$ 95,354,947	\$ (55,228)	\$ 98,291,688	\$ (2,936,741)	(3.0%)	{6}
55	Bond Issuance Costs & Other Assets	\$ 30,644	\$ 30,441	\$ (203)	\$ 32,877	\$ (2,435)	(7.4%)	{6}
56	Foundation & TLDC				\$ 69,033	\$ (69,033)	(100.0%)	
57	<b>TOTAL LONG TERM LIABILITIES</b>	<b>\$ 116,381,469</b>	<b>\$ 116,326,038</b>	<b>\$ (55,431)</b>	<b>\$ 121,540,311</b>	<b>\$ (5,214,273)</b>	<b>(4.3%)</b>	
58								
59	<b>TOTAL LIABILITIES</b>	<b>\$ 120,261,602</b>	<b>\$ 120,530,337</b>	<b>\$ 268,734</b>	<b>\$ 126,454,136</b>	<b>\$ (5,923,800)</b>	<b>(4.7%)</b>	
60								
61	<b>NET POSITION</b>							
62	Net Position at Beginning of Fiscal Year	\$ 46,421,471	\$ 46,421,471	\$	\$ 42,561,519	\$ 3,859,952	9.1%	
63	Increase (Decrease) in Net Position	\$ 2,097,140	\$ 2,513,258	\$ 416,118	\$ 1,772,591	\$ 740,667	41.8%	
64	<b>TOTAL NET POSITION</b>	<b>\$ 48,518,610</b>	<b>\$ 48,934,728</b>	<b>\$ 416,118</b>	<b>\$ 44,334,110</b>	<b>\$ 4,600,618</b>	<b>10.4%</b>	
65								
66	<b>TOTAL LIABILITIES &amp; NET POSITION</b>	<b>\$ 168,780,212</b>	<b>\$ 169,465,065</b>	<b>\$ 684,853</b>	<b>\$ 170,788,246</b>	<b>\$ (1,323,181)</b>	<b>(0.8%)</b>	
67								
68	{1} PREPAY OF AH RENTS							
69	{2} PROP TAX REV TRANSFERRED TO BNY DEBT SERVICE FUND & MONTHLY ACCRUALS							
70	{3} AUDIT ENTRIES REVERSED IN CURRENT FISCAL YEAR, MISSED THE ENTRY IN JULY.							
71	{4} SOLAR, TOWER, POOL, FIRE ALARM, & EVO EQUIPMENT							
72	{5} HIGHER PAYROLL ACCRUAL THAN LAST MONTH, INCLUDES MORE DAYS AT EOM							
73	{6} MONTHLY ACCRUALS							

	A	B	C	D	E	F	G	H
1	<b>DISTRICT</b>							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE SIX MONTHS ENDING 12/31/2023							
4	UNAUDITED							
5	Current Month			Year-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 1,050	\$ 2,500	\$ (1,450)	Net Patient Revenue	\$ 12,963	\$ 43,000	\$ (30,037)	
8	\$ 251,944	\$ 263,404	\$ (11,460)	Other Operating Revenue	\$ 1,532,870	\$ 1,558,215	\$ (25,345)	{1}
9	\$ 211,391	\$ 211,391	-	Property Tax Revenue	\$ 1,268,346	\$ 1,268,346	-	
10	<b>\$ 464,384</b>	<b>\$ 477,295</b>	<b>\$ (12,911)</b>	<b>TOTAL OPERATING REVENUE</b>	<b>\$ 2,814,179</b>	<b>\$ 2,869,561</b>	<b>\$ (55,382)</b>	
11								
12	\$ 35,687	\$ 43,196	\$ (7,509)	Salaries & Wages	\$ 261,013	\$ 275,902	\$ (14,889)	{2}
13	\$ 4,862	\$ 8,561	\$ (3,699)	Employee Benefits	\$ 47,686	\$ 53,850	\$ (6,164)	{3}
14	\$ 12,824	\$ 9,160	\$ 3,664	Professional Fees	\$ 85,927	\$ 82,000	\$ 3,927	{4}
15	\$ 5,481	\$ 14,400	\$ (8,919)	Legal Fees	\$ 55,204	\$ 86,400	\$ (31,196)	
16	\$ 28,611	\$ 42,126	\$ (13,515)	Purchased Services	\$ 167,087	\$ 211,177	\$ (44,090)	{5}
17	\$ 541	\$ 790	\$ (249)	Supplies	\$ 4,163	\$ 4,740	\$ (577)	
18	-	\$ 2,527	\$ (2,527)	Repairs & Maintenance	\$ 2,685	\$ 15,162	\$ (12,477)	
19	\$ 3,273	\$ 3,050	\$ 223	Utilities & Phone	\$ 20,157	\$ 18,300	\$ 1,857	
20	\$ 7,300	\$ 7,240	\$ 60	Building & Equipment Rental	\$ 43,736	\$ 43,440	\$ 296	
21	\$ 20,701	\$ 24,985	\$ (4,284)	Insurance	\$ 124,204	\$ 149,910	\$ (25,706)	{6}
22	\$ 2,311	\$ 2,330	\$ (19)	Other Operating Expenses	\$ 23,366	\$ 14,780	\$ 8,586	
23	<b>\$ 121,592</b>	<b>\$ 158,365</b>	<b>\$ (36,773)</b>	<b>OPERATING EXPENSES BEFORE D&amp;A</b>	<b>\$ 835,228</b>	<b>\$ 955,661</b>	<b>\$ (120,433)</b>	
24	<b>\$ 342,792</b>	<b>\$ 318,930</b>	<b>\$ 23,862</b>	<b>EBITDA</b>	<b>\$ 1,978,951</b>	<b>\$ 1,913,900</b>	<b>\$ 65,051</b>	
25								
26	\$ (68,806)	\$ (71,608)	\$ 2,802	Depreciation & Amortization	\$ (417,440)	\$ (426,294)	\$ 8,854	
27	\$ 351,733	\$ 351,733	0	GO Bond Revenue	\$ 2,110,400	\$ 2,110,398	\$ 2	
28	\$ 55,228	\$ 55,228	0	GO Bond Accretion	\$ 331,371	\$ 331,368	\$ 3	
29	\$ (280,054)	\$ (280,054)	(0)	Bond Interest Expense	\$ (1,680,326)	\$ (1,680,324)	\$ (2)	
30	\$ 55,193	\$ 40,962	\$ 14,231	Gains/Losses on Investments	\$ 328,204	\$ 255,621	\$ 72,583	{7}
31	-	-	-	Gain on Sale of Property	\$ 600	-	\$ 600	
32	<b>\$ 113,294</b>	<b>\$ 96,261</b>	<b>\$ 17,033</b>	<b>TOTAL OTHER REVENUE (EXPENSES)</b>	<b>\$ 672,808</b>	<b>\$ 590,769</b>	<b>\$ 82,039</b>	
33								
34	<b>\$ 456,087</b>	<b>\$ 415,191</b>	<b>\$ 40,896</b>	<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>\$ 2,651,760</b>	<b>\$ 2,504,669</b>	<b>\$ 147,091</b>	
35								
37	{1} BUDGETED TOO HIGH FOR AH LEASE. CREDIT FOR 50% OF FUGAZZIS DEC RENT.							
38	{2} BUDGET INCLUDES PM SALARY.							
39	{3} BUDGET INCLUDES PM BENEFITS FOR DEC. CREDIT ISSUED FOR PM NOV BENEFITS.							
40	{4} INCREASE FOR PM (VANIR).							
41	{5} BUDGETED FOR KWIKTAG INVOICES EXPENSE WILL BE IN JAN.							
42	{6} BUDGET VARIANCE FOR PROP INS AND TERRORISM.							
43	{7} LAIF, ZIONS, & BNY INTEREST							



	A	B	C	D	E	F	G	H
1	<b>EVO</b>							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE SIX MONTHS ENDING 12/31/2023							
4	UNAUDITED							
5	Current Month			Year-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 165,391	\$ 161,615	\$ 3,776	Memberships	\$ 1,004,740	\$ 958,440	\$ 46,300	{1}
8	\$ 1,463	\$ 750	\$ 713	Enrollments	\$ 16,157	\$ 4,500	\$ 11,657	
9	\$ 5,521	\$ 5,000	\$ 521	Childcare	\$ 30,119	\$ 29,400	\$ 719	
10	\$ 2,500	\$ 2,600	\$ (100)	Personal Trainer Rent	\$ 15,025	\$ 15,600	\$ (575)	
11	\$ 3,050	\$ 3,000	\$ 50	Guest Fees	\$ 18,869	\$ 18,000	\$ 869	
12	-	\$ 100	\$ (100)	ProShop	-	\$ 600	\$ (600)	
13	\$ 106	\$ 350	\$ (244)	Drinks	\$ 1,728	\$ 2,100	\$ (373)	
14	\$ 72	-	\$ 72	Other Operating Revenue	\$ 802	-	\$ 802	
15	<b>\$ 178,103</b>	<b>\$ 173,415</b>	<b>\$ 4,688</b>	<b>TOTAL OPERATING REVENUE</b>	<b>\$ 1,087,440</b>	<b>\$ 1,028,640</b>	<b>\$ 58,800</b>	
16								
17	\$ 85,446	\$ 78,707	\$ 6,739	Salaries & Wages	\$ 463,167	\$ 473,835	\$ (10,668)	{2}
18	\$ 16,961	\$ 15,195	\$ 1,766	Employee Benefits	\$ 80,486	\$ 91,744	\$ (11,258)	
19	\$ 18,565	\$ 23,429	\$ (4,864)	Purchased Services	\$ 139,378	\$ 140,974	\$ (1,596)	{3}
20	\$ 6,037	\$ 9,200	\$ (3,163)	Supplies	\$ 51,701	\$ 55,200	\$ (3,499)	{4}
21	\$ 3,448	\$ 4,610	\$ (1,162)	Repairs & Maintenance	\$ 32,311	\$ 30,160	\$ 2,151	
22	\$ 28,763	\$ 6,040	\$ 22,723	Utilities & Phone	\$ 185,228	\$ 133,883	\$ 51,345	{5}
23	\$ 14,862	\$ 14,862	\$ 0	Solar Rev Bond Interest	\$ 29,724	\$ 29,724	\$ 0	{6}
24	\$ 372	\$ 196	\$ 176	Building & Equipment Rental	\$ 1,778	\$ 1,176	\$ 602	
25	\$ 4,757	\$ 3,750	\$ 1,007	Insurance	\$ 28,544	\$ 22,500	\$ 6,044	{7}
26	\$ 7,409	\$ 2,250	\$ 5,159	Other Operating Expenses	\$ 12,544	\$ 8,664	\$ 3,880	{8}
27	<b>\$ 186,620</b>	<b>\$ 158,239</b>	<b>\$ 28,381</b>	<b>OPERATING EXPENSES BEFORE D&amp;A</b>	<b>\$ 1,024,863</b>	<b>\$ 987,860</b>	<b>\$ 37,003</b>	
28	<b>\$ (8,517)</b>	<b>\$ 15,176</b>	<b>\$ (23,693)</b>	<b>EBITDA</b>	<b>\$ 62,577</b>	<b>\$ 40,780</b>	<b>\$ 21,797</b>	
29								
30	\$ (31,452)	\$ (36,501)	\$ 5,049	Depreciation & Amortization	\$ (189,462)	\$ (211,105)	\$ 21,643	{9}
31	-	-	-	Gains/Losses on Investments	\$ 47,831	-	\$ 47,831	
32	<b>\$ (31,452)</b>	<b>\$ (36,501)</b>	<b>\$ 5,049</b>	<b>TOTAL OTHER REVENUE (EXPENSES)</b>	<b>\$ (141,631)</b>	<b>\$ (211,105)</b>	<b>\$ 69,474</b>	
33								
34	<b>\$ (39,968)</b>	<b>\$ (21,325)</b>	<b>\$ (18,643)</b>	<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>\$ (79,054)</b>	<b>\$ (170,325)</b>	<b>\$ 91,271</b>	
35								
37	<p>{1} PARTIALLY DUE TO COLLECTION EFFORTS OF PAST DUE ACCOUNTS.</p>							
38	<p>{2} MOD HOURS HIGHER THAN BUDGETED.</p>							
39	<p>{3} EMD DEC EXPENSE POSTED IN NOV.</p>							
40	<p>{4} WAXIE &amp; POOL EXPENSE NOT AS HIGH AS BUDGETED .</p>							
41	<p>{5} ELECTRICITY BUDGETED BASED ON SOLAR BEING COMPLETED</p>							
42	<p>{6} SOLAR INTEREST EXPENSE</p>							
43	<p>{7} BUDGET VARIANCE FOR PROP INS.</p>							
44	<p>{8} ANNUAL UNIFORM PURCHASE. BUDGETED IN VARIOUS MONTHS.</p>							
45	<p>{9} BUDGET INCLUDES DEP. FOR ASSETS NOT YET COMPLETE.</p>							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1	<b>EVO</b>														
2	STATEMENT OF REVENUE & EXPENDITURES														
3	TWELVE MONTHS ENDED 12/31/2023														
4	UNAUDITED														
5															
6		<b>JANUARY</b>	<b>FEBRUARY</b>	<b>MARCH</b>	<b>APRIL</b>	<b>MAY</b>	<b>JUNE</b>	<b>JULY</b>	<b>AUGUST</b>	<b>SEPTEMBER</b>	<b>OCTOBER</b>	<b>NOVEMBER</b>	<b>DECEMBER</b>	<b>TOTAL</b>	
7	Memberships	\$ 148,480	\$ 154,508	\$ 153,281	\$ 154,500	\$ 158,704	\$ 162,108	\$ 165,963	\$ 170,026	\$ 185,241	\$ 157,457	\$ 160,662	\$ 165,391	\$ 1,936,321	{1}
8	Enrollments	\$ 5,000	\$ 3,675	\$ 3,800	\$ 4,830	\$ 2,346	\$ 2,300	\$ 2,669	\$ 2,950	\$ 3,150	\$ 3,450	\$ 2,475	\$ 1,463	\$ 38,108	
9	Childcare	\$ 4,879	\$ 4,319	\$ 4,657	\$ 4,933	\$ 4,861	\$ 5,783	\$ 5,434	\$ 4,959	\$ 5,087	\$ 4,325	\$ 4,794	\$ 5,521	\$ 59,551	
10	Personal Trainer Rent	\$ 2,250	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,550	\$ 2,125	\$ 2,375	\$ 2,550	\$ 2,550	\$ 2,500	\$ 2,550	\$ 2,500	\$ 29,450	
11	Guest Fees	\$ 3,978	\$ 3,555	\$ 4,089	\$ 3,362	\$ 3,729	\$ 4,385	\$ 3,575	\$ 3,729	\$ 2,624	\$ 3,231	\$ 2,660	\$ 3,050	\$ 41,967	
12	ProShop	\$ 55	\$ 95	\$ 25	-	\$ 25	-	\$ 89	\$ (89)	\$ 12	\$ (12)	-	-	\$ 200	
13	Drinks	\$ 411	\$ 383	\$ 542	\$ 415	\$ 489	\$ 475	\$ 441	\$ 615	\$ 178	\$ 225	\$ 163	\$ 106	\$ 4,442	
14	Other Operating Revenue	-	-	-	-	-	-	-	-	\$ 164	\$ 493	\$ 73	\$ 72	\$ 802	
15	<b>TOTAL OPERATING REVENUE</b>	<b>\$ 165,053</b>	<b>\$ 169,035</b>	<b>\$ 168,894</b>	<b>\$ 170,540</b>	<b>\$ 172,704</b>	<b>\$ 177,176</b>	<b>\$ 180,546</b>	<b>\$ 184,740</b>	<b>\$ 199,006</b>	<b>\$ 171,669</b>	<b>\$ 173,377</b>	<b>\$ 178,103</b>	<b>\$ 2,110,840</b>	
16															
17	Salaries & Wages	\$ 80,453	\$ 66,159	\$ 78,146	\$ 71,059	\$ 80,370	\$ 70,303	\$ 75,310	\$ 77,659	\$ 73,148	\$ 77,125	\$ 74,479	\$ 85,446	\$ 909,659	{2}
18	Employee Benefits	\$ 19,948	\$ 17,762	\$ 13,443	\$ 22,760	\$ 20,123	\$ 18,272	\$ 15,866	\$ 15,958	\$ 17,642	\$ (1,894)	\$ 15,952	\$ 16,961	\$ 192,793	
19	Professional Fees	-	-	-	-	-	\$ (155)	-	-	-	-	-	-	\$ (155)	
20	Purchased Services	\$ 21,436	\$ 25,103	\$ 21,760	\$ 22,807	\$ 26,627	\$ 20,536	\$ 22,819	\$ 28,077	\$ 21,145	\$ 25,282	\$ 23,491	\$ 18,565	\$ 277,646	{3}
21	Supplies	\$ 10,065	\$ 5,478	\$ 8,002	\$ 5,081	\$ 9,727	\$ 7,077	\$ 5,767	\$ 9,376	\$ 13,554	\$ 10,728	\$ 6,240	\$ 6,037	\$ 97,132	
22	Repairs & Maintenance	\$ 4,693	\$ 2,728	\$ 5,563	\$ 4,103	\$ 7,478	\$ 1,042	\$ 6,240	\$ 6,290	\$ 4,464	\$ 11,018	\$ 850	\$ 3,448	\$ 57,919	
23	Utilities & Phone	\$ 28,086	\$ 26,463	\$ 21,083	\$ 20,185	\$ 22,604	\$ 29,015	\$ 33,881	\$ 33,797	\$ 34,802	\$ 26,428	\$ 27,556	\$ 28,763	\$ 332,664	
24	Solar Rev Bond Interest	\$ 173	\$ 166	\$ 158	\$ 151	\$ 144	\$ 137	-	-	-	-	\$ 14,862	\$ 14,862	\$ 30,653	
25	Building & Equipment Rental	\$ 308	\$ 317	\$ 313	\$ 330	\$ 453	\$ 363	\$ 234	\$ 282	\$ 487	\$ 121	\$ 282	\$ 372	\$ 3,862	
26	Insurance	\$ 3,351	\$ 3,351	\$ 3,351	\$ 3,351	\$ 3,423	\$ 3,549	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 48,921	
27	Other Operating Expenses	\$ 962	\$ 35	\$ 1,133	\$ 1,363	\$ 2,139	\$ 855	\$ 722	-	\$ 1,116	\$ 2,746	\$ 551	\$ 7,409	\$ 19,031	{4}
28	<b>OPERATING EXPENSES BEFORE D&amp;A</b>	<b>\$ 169,475</b>	<b>\$ 147,562</b>	<b>\$ 152,952</b>	<b>\$ 151,190</b>	<b>\$ 173,088</b>	<b>\$ 150,994</b>	<b>\$ 165,596</b>	<b>\$ 176,196</b>	<b>\$ 171,115</b>	<b>\$ 156,311</b>	<b>\$ 169,020</b>	<b>\$ 186,620</b>	<b>\$ 1,970,126</b>	
29	<b>EBITDA</b>	<b>\$ (4,422)</b>	<b>\$ 21,473</b>	<b>\$ 15,942</b>	<b>\$ 19,350</b>	<b>\$ (384)</b>	<b>\$ 26,182</b>	<b>\$ 14,950</b>	<b>\$ 8,544</b>	<b>\$ 27,891</b>	<b>\$ 15,358</b>	<b>\$ 4,357</b>	<b>\$ (8,517)</b>	<b>\$ 140,714</b>	
30															
31	Depreciation & Amortization	\$ (29,252)	\$ (29,252)	\$ (30,468)	\$ (31,276)	\$ (32,479)	\$ (30,362)	\$ (32,204)	\$ (31,452)	\$ (31,452)	\$ (31,452)	\$ (31,452)	\$ (31,452)	\$ (372,551)	
32	Bond Interest Expense	-	-	-	-	-	-	-	-	-	-	\$ (59,448)	-	\$ (59,448)	
33	Gains/Losses on Investments	-	-	-	-	-	-	\$ 9,235	\$ 26,338	\$ (6,659)	\$ 9,714	\$ 9,204	-	\$ 47,831	
34	<b>TOTAL OTHER REVENUE (EXPENSES)</b>	<b>\$ (29,252)</b>	<b>\$ (29,252)</b>	<b>\$ (30,468)</b>	<b>\$ (31,276)</b>	<b>\$ (32,479)</b>	<b>\$ (30,362)</b>	<b>\$ (22,969)</b>	<b>\$ (5,114)</b>	<b>\$ (38,111)</b>	<b>\$ (21,738)</b>	<b>\$ (81,696)</b>	<b>\$ (31,452)</b>	<b>\$ (384,168)</b>	
35															
36	<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>\$ (33,674)</b>	<b>\$ (7,779)</b>	<b>\$ (14,526)</b>	<b>\$ (11,926)</b>	<b>\$ (32,863)</b>	<b>\$ (4,180)</b>	<b>\$ (8,019)</b>	<b>\$ 3,430</b>	<b>\$ (10,220)</b>	<b>\$ (6,380)</b>	<b>\$ (77,339)</b>	<b>\$ (39,969)</b>	<b>\$ (243,453)</b>	
37															
39	{1} PARTIALLY DUE TO COLLECTION EFFORTS OF PAST DUE ACCOUNTS.														
40	{2} INCREASE FOR BUSINESS MANAGER & MOD HOURS														
41	{3} EMD DEC EXPENSE POSTED IN NOV.														
42	{4} ANNUAL UNIFORM PURCHASE. BUDGETED IN VARIOUS MONTHS.														