

	A	B	C	D	E	F	G	H
1	<b>TULARE LOCAL HEALTH CARE DISTRICT</b>							
2	BALANCE SHEET							
3	PERIOD ENDED 12/31/2025							
4	UNAUDITED							
5								
6		November 2025	December 2025	Increase	December 2024	Increase	Increase	
7		This Year	This year	(Decrease)	Last year	(Decrease) YOY	(Decrease) %	
8	<b>CURRENT ASSETS</b>							
9	Cash and Cash Equivalents	\$ 16,220,901	\$ 16,635,190	\$ 414,289	\$ 12,698,529	\$ 3,936,661	31.0%	{1}
10	Cash Reserve	\$ 1,000,000	\$ 1,000,000		\$ 1,000,000		0.0%	
11	Bankruptcy Reserve	\$ 3,350,748	\$ 3,350,748		\$ 4,970,469	\$ (1,619,721)	(32.6%)	
12	Net Cash	\$ 20,571,649	\$ 20,985,938	\$ 414,289	\$ 18,668,998	\$ 2,316,940	12.4%	
13								
14	Rent Receivables	\$ 2,533,232	\$ 2,536,300	\$ 3,067	\$ 2,535,084	\$ 1,215	0.0%	
15	Net AR	\$ 2,533,232	\$ 2,536,300	\$ 3,067	\$ 2,535,084	\$ 1,215	0.0%	
16								
17	Property Tax Revenue	\$ 1,410,516	\$ 1,659,207	\$ 248,691	\$ 173,401	\$ 1,485,806	856.9%	{2}
18	Miscellaneous Receivables	\$ 160,830	\$ 162,079	\$ 1,249	\$ 79,071	\$ 83,009	105.0%	
19	Prepays	\$ 299,382	\$ 265,118	\$ (34,264)	\$ 292,522	\$ (27,403)	(9.4%)	
20	Net Other Receivables	\$ 1,870,728	\$ 2,086,405	\$ 215,676	\$ 544,993	\$ 1,541,412	282.8%	
21								
22	<b>TOTAL CURRENT ASSETS</b>	<b>\$ 24,975,610</b>	<b>\$ 25,608,642</b>	<b>\$ 633,032</b>	<b>\$ 21,749,075</b>	<b>\$ 3,859,567</b>	<b>17.7%</b>	
23								
24	<b>LIMITED USE ASSETS</b>							
25	Restricted Trust Funds	\$ 12,238,182	\$ 12,610,936	\$ 372,754	\$ 14,062,726	\$ (1,451,790)	(10.3%)	{2}
26								
27	<b>CAPITAL ASSETS</b>							
28	Land & Land Improvements	\$ 6,159,243	\$ 6,159,243		\$ 6,147,915	\$ 11,329	0.2%	
29	Buildings & Building Improvements	\$ 47,431,119	\$ 47,933,712	\$ 502,593	\$ 48,210,706	\$ (276,994)	(0.6%)	{3}
30	Major Movable Equipment	\$ 1,963,729	\$ 1,969,577	\$ 5,849	\$ 1,938,818	\$ 30,759	1.6%	{3}
31	Construction in Progress	\$ 114,042,347	\$ 113,777,855	\$ (264,493)	\$ 112,017,235	\$ 1,760,619	1.6%	{3 & 4}
32	Accumulated Depreciation	\$ (44,642,091)	\$ (44,791,664)	\$ (149,573)	\$ (44,252,795)	\$ (538,869)	1.2%	
33	<b>TOTAL CAPITAL ASSETS</b>	<b>\$ 124,954,347</b>	<b>\$ 125,048,723</b>	<b>\$ 94,376</b>	<b>\$ 124,061,879</b>	<b>\$ 986,844</b>	<b>0.8%</b>	
34								
35	<b>LONG TERM ASSETS</b>							
36	Lease Receivable	\$ 9,461,014	\$ 9,461,014		\$ 9,461,014		0.0%	
37								
38	<b>TOTAL ASSETS</b>	<b>\$ 171,629,153</b>	<b>\$ 172,729,314</b>	<b>\$ 1,100,161</b>	<b>\$ 169,334,694</b>	<b>\$ 3,394,621</b>	<b>2.0%</b>	
39								
40	<b>CURRENT LIABILITIES</b>							
41	Accounts Payable	\$ 112,400	\$ 139,155	\$ 26,756	\$ 118,536	\$ 20,619	17.4%	
42	Payroll	\$ 86,198	\$ 110,841	\$ 24,643	\$ 99,325	\$ 11,516	11.6%	{5}
43	Other Accrued Liabilities	\$ 132,370	\$ 363,008	\$ 230,638	\$ 131,325	\$ 231,683	176.4%	{6}
44	Current Maturities of Debt Borrowings	\$ 3,865,000	\$ 4,144,223	\$ 279,223	\$ 3,896,779	\$ 247,443	6.3%	{2}
45	<b>TOTAL CURRENT LIABILITIES</b>	<b>\$ 4,195,967</b>	<b>\$ 4,757,226</b>	<b>\$ 561,259</b>	<b>\$ 4,245,964</b>	<b>\$ 511,261</b>	<b>12.0%</b>	
46								
47	<b>LONG TERM LIABILITIES</b>							
48	<b>OTHER</b>							
49	Bankruptcy Payable	\$ 3,350,748	\$ 3,350,748		\$ 4,970,469	\$ (1,619,721)	(32.6%)	
50	Deferred Inflows	\$ 12,575,961	\$ 12,575,961		\$ 12,575,961		0.0%	
51	<b>LTD</b>							
52	Debt Borrowings, Net of Current Maturities	\$ 88,719,693	\$ 88,664,464	\$ (55,228)	\$ 92,153,205	\$ (3,488,741)	(3.8%)	{2}
53	Bond Issuance Costs & Other Assets	\$ 25,774	\$ 25,571	\$ (203)	\$ 28,006	\$ (2,435)	(8.7%)	{2}
54	<b>TOTAL LONG TERM LIABILITIES</b>	<b>\$ 104,672,175</b>	<b>\$ 104,616,744</b>	<b>\$ (55,431)</b>	<b>\$ 109,727,641</b>	<b>\$ (5,110,897)</b>	<b>(4.7%)</b>	
55								
56	<b>TOTAL LIABILITIES</b>	<b>\$ 108,868,142</b>	<b>\$ 109,373,970</b>	<b>\$ 505,828</b>	<b>\$ 113,973,606</b>	<b>\$ (4,599,636)</b>	<b>(4.0%)</b>	
57								
58	<b>NET POSITION</b>							
59	Net Position at Beginning of Fiscal Year	\$ 50,291,085	\$ 50,291,085		\$ 50,291,085		0.0%	
60	Increase (Decrease) in Net Position	\$ 12,469,926	\$ 13,064,260	\$ 594,334	\$ 5,070,003	\$ 7,994,257	157.7%	
61	<b>TOTAL NET POSITION</b>	<b>\$ 62,761,011</b>	<b>\$ 63,355,345</b>	<b>\$ 594,334</b>	<b>\$ 55,361,088</b>	<b>\$ 7,994,257</b>	<b>14.4%</b>	
62								
63	<b>TOTAL LIABILITIES &amp; NET POSITION</b>	<b>\$ 171,629,153</b>	<b>\$ 172,729,314</b>	<b>\$ 1,100,161</b>	<b>\$ 169,334,694</b>	<b>\$ 3,394,621</b>	<b>2.0%</b>	
64								
65	{1} Increase in cash is due to prepaid AH rent and the sale of vacant land.							
66	{2} Regular monthly accruals.							
67	{3} New assets - Dehumidifer & Jacuzzi Heat Exchange .							
68	{4} CIP - Tower & AH Kitchen.							
69	{5} Payroll accrual increased due to timing and the number of days accrued.							
70	{6} Deferred revenue increased due to prepaid AH rent.							

	A	B	C	D	E	F	G	H
1	<b>DISTRICT</b>							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE 18 MONTHS ENDING 12/31/2025							
4	UNAUDITED							
5	Current Month			18 Month Period-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 253,038	\$ 253,278	\$ (240)	Rental Revenue	\$ 4,273,756	\$ 4,441,855	\$ (168,100)	
8	\$ 248,691	\$ 248,691	-	Property Tax Revenue	\$ 4,583,470	\$ 4,234,847	\$ 348,623	
9	\$ 100	\$ 100	-	Other Operating Revenue	\$ 2,176,099	\$ 78,220	\$ 2,097,879	
10	<b>\$ 501,829</b>	<b>\$ 502,069</b>	<b>\$ (240)</b>	<b>TOTAL OPERATING REVENUE</b>	<b>\$ 11,033,325</b>	<b>\$ 8,754,922</b>	<b>\$ 2,278,402</b>	
11								
12	\$ 44,294	\$ 49,518	\$ (5,224)	Salaries & Wages	\$ 734,171	\$ 866,723	\$ (132,552)	{1}
13	\$ 7,687	\$ 10,759	\$ (3,072)	Employee Benefits	\$ 157,009	\$ 175,309	\$ (18,300)	{1}
14	\$ 225	\$ 11,100	\$ (10,875)	Professional Fees	\$ 147,973	\$ 233,500	\$ (85,527)	{2}
15	\$ 6,036	\$ 12,500	\$ (6,464)	Legal Fees	\$ 206,888	\$ 204,000	\$ 2,888	
16	\$ 29,120	\$ 31,413	\$ (2,293)	Purchased Services	\$ 452,008	\$ 625,923	\$ (173,915)	{3}
17	\$ 503	\$ 775	\$ (272)	Supplies	\$ 11,112	\$ 12,084	\$ (972)	
18	\$ 355	\$ 320	\$ 35	Repairs & Maintenance	\$ 3,843	\$ 4,920	\$ (1,077)	
19	\$ 3,004	\$ 3,527	\$ (523)	Utilities & Phone	\$ 67,928	\$ 65,072	\$ 2,856	
20	\$ 8,875	\$ 7,980	\$ 895	Building & Equipment Rental	\$ 142,743	\$ 142,523	\$ 221	
21	\$ 21,686	\$ 21,685	\$ 0	Insurance	\$ 390,271	\$ 409,776	\$ (19,505)	
22	\$ 254	\$ 6,500	\$ (6,246)	Other Operating Expenses	\$ 54,595	\$ 67,655	\$ (13,061)	{4}
23	<b>\$ 122,039</b>	<b>\$ 156,078</b>	<b>\$ (34,039)</b>	<b>OPERATING EXPENSES BEFORE D&amp;A</b>	<b>\$ 2,368,542</b>	<b>\$ 2,807,485</b>	<b>\$ (438,943)</b>	
24	<b>\$ 379,790</b>	<b>\$ 345,991</b>	<b>\$ 33,798</b>	<b>EBITDA</b>	<b>\$ 8,664,783</b>	<b>\$ 5,947,438</b>	<b>\$ 2,717,345</b>	
25								
26	\$ (56,494)	\$ (63,933)	\$ 7,439	Depreciation & Amortization	\$ (1,098,066)	\$ (1,151,785)	\$ 53,718	{5}
27	\$ 374,906	\$ 374,906	\$ (0)	GO Bond Revenue	\$ 6,705,484	\$ 6,595,032	\$ 110,452	
28	\$ 55,228	\$ 55,228	-	GO Bond Accretion	\$ 994,112	\$ 994,112	-	
29	\$ (264,361)	\$ (264,361)	-	Bond Interest Expense	\$ (4,858,289)	\$ (4,856,960)	\$ (1,329)	
30	\$ 70,082	\$ 74,620	\$ (4,538)	Gains/Losses on Investments	\$ 1,407,799	\$ 1,256,678	\$ 151,121	{6}
31	\$ 101,189	-	\$ 101,189	Gain on Sale of Property	\$ 1,678,291	-	\$ 1,678,291	{7}
32	-	-	-	Extraordinary Revenue/Expenses	\$ 190,764	-	\$ 190,764	
33	<b>\$ 280,551</b>	<b>\$ 176,461</b>	<b>\$ 104,090</b>	<b>TOTAL OTHER REVENUE (EXPENSES)</b>	<b>\$ 5,020,094</b>	<b>\$ 2,837,077</b>	<b>\$ 2,183,017</b>	
34								
35	<b>\$ 660,340</b>	<b>\$ 522,452</b>	<b>\$ 137,888</b>	<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>\$ 13,684,877</b>	<b>\$ 8,784,515</b>	<b>\$ 4,900,362</b>	
36								
38	{1} Admin Director on leave for majority of December.							
39	{2} Construction support budgeted, not yet hired.							
40	{3} Document clean up budgeted, not yet completed.							
41	{4} Budgeted construction bid costs and year-end meeting expenses, not incurred in December.							
42	{5} Retired VA assets, not budgeted. Depreciation also includes a system-generated year-end adjustment.							
43	{6} Investment interest income less than budgeted.							
44	{7} Sale of vacant land APN 170-340-040.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	<b>DISTRICT</b>																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 12/31/2025																
4	UNAUDITED																
5																	
6		DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	12 MONTH	INCREASE/ (DECREASE) YOY	
7		2024	2025	2025	2025	2025	2025	2025	2025	2025	2025	2025	2025	2025	TOTAL	\$	%
8	Rental Revenue	\$ 87,827	\$ 244,636	\$ 246,528	\$ 246,601	\$ 246,069	\$ 245,477	\$ 245,477	\$ 245,680	\$ 246,340	\$ 246,572	\$ 252,099	\$ 252,334	\$ 253,038	\$ 2,970,850	\$ 165,211	188.11%
9	Property Tax Revenue	\$ 577,186	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 248,691	\$ 248,691	\$ 248,691	\$ 248,691	\$ 248,691	\$ 248,691	\$ 2,863,494	\$ (328,495)	(56.91%)
10	Other Operating Revenue	\$ (2,322)	\$ 30,100	\$ 100	\$ 100	\$ 100	\$ 25,100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 56,200	\$ 2,422	(104.31%)
11	<b>TOTAL OPERATING REVENUE</b>	<b>\$ 662,691</b>	<b>\$ 503,294</b>	<b>\$ 475,186</b>	<b>\$ 475,259</b>	<b>\$ 474,727</b>	<b>\$ 499,135</b>	<b>\$ 474,135</b>	<b>\$ 494,471</b>	<b>\$ 495,131</b>	<b>\$ 495,363</b>	<b>\$ 500,890</b>	<b>\$ 501,125</b>	<b>\$ 501,829</b>	<b>\$ 5,890,544</b>	<b>\$ (160,862)</b>	<b>(24.27%)</b>
12																	
13	Salaries & Wages	\$ 35,810	\$ 46,245	\$ 42,837	\$ 43,399	\$ 35,414	\$ 46,424	\$ 43,983	\$ 49,969	\$ 33,765	\$ 40,114	\$ 41,804	\$ 35,243	\$ 44,294	\$ 503,491	\$ 8,484	23.69%
14	Employee Benefits	\$ 6,520	\$ 10,387	\$ 9,384	\$ 13,844	\$ 10,295	\$ 10,356	\$ 9,957	\$ 9,796	\$ 21,278	\$ 7,263	\$ (1,824)	\$ 5,502	\$ 7,687	\$ 113,925	\$ 1,167	17.90%
15	Professional Fees	\$ 16,316	\$ (729)	\$ 218	\$ 353	\$ 1,035	\$ 2,718	\$ 338	\$ 9,575	\$ 12,965	\$ 283	\$ 345	\$ 2,188	\$ 225	\$ 29,511	\$ (16,091)	(98.62%)
16	Legal Fees	\$ 7,372	\$ 13,498	\$ 10,644	\$ 22,796	\$ 8,297	\$ 15,694	\$ 11,694	\$ 14,105	\$ 11,894	\$ 11,698	\$ 10,188	\$ 4,533	\$ 6,036	\$ 141,076	\$ (1,336)	(18.12%)
17	Purchased Services	\$ 24,633	\$ 31,071	\$ 22,287	\$ 21,488	\$ 25,031	\$ 21,078	\$ 21,820	\$ 32,918	\$ 22,381	\$ 21,896	\$ 27,976	\$ 20,213	\$ 29,120	\$ 297,277	\$ 4,487	18.22%
18	Supplies	\$ 406	\$ 241	\$ 1,011	\$ 1,069	\$ 1,065	\$ 1,358	\$ 1,171	\$ 1,074	-	\$ 66	\$ 76	\$ 112	\$ 503	\$ 7,746	\$ 97	23.88%
19	Repairs & Maintenance	\$ 550	-	\$ 600	\$ 1,888	\$ 450	-	-	-	-	-	-	-	\$ 355	\$ 3,293	\$ (195)	(35.50%)
20	Utilities & Phone	\$ 11,529	\$ 3,307	\$ 3,434	\$ 3,478	\$ 3,836	\$ 3,634	\$ 3,992	\$ 2,874	\$ 2,925	\$ 3,535	\$ 2,520	\$ 2,996	\$ 3,004	\$ 39,535	\$ (8,525)	(73.94%)
21	Building & Equipment Rental	\$ 7,522	\$ 9,211	\$ 7,822	\$ 7,798	\$ 7,808	\$ 7,947	\$ 7,947	\$ 7,947	\$ 7,956	\$ 7,981	\$ 8,004	\$ 7,958	\$ 8,875	\$ 97,253	\$ 1,353	17.99%
22	Insurance	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 260,303	\$ (13)	(0.06%)
23	Other Operating Expenses	\$ 2,403	\$ 158	\$ 4,742	\$ 528	\$ 149	\$ 665	\$ 114	\$ 2,313	\$ 7,866	\$ 807	\$ 7,635	\$ 709	\$ 254	\$ 25,940	\$ (2,148)	(89.42%)
24	<b>OPERATING EXPENSES BEFORE D&amp;A</b>	<b>\$ 134,759</b>	<b>\$ 135,087</b>	<b>\$ 124,677</b>	<b>\$ 138,339</b>	<b>\$ 115,078</b>	<b>\$ 131,572</b>	<b>\$ 122,714</b>	<b>\$ 152,257</b>	<b>\$ 142,716</b>	<b>\$ 115,329</b>	<b>\$ 118,410</b>	<b>\$ 101,140</b>	<b>\$ 122,039</b>	<b>\$ 1,519,349</b>	<b>\$ (12,721)</b>	<b>(9.44%)</b>
25	<b>EBITDA</b>	<b>\$ 527,932</b>	<b>\$ 368,207</b>	<b>\$ 350,509</b>	<b>\$ 336,920</b>	<b>\$ 359,649</b>	<b>\$ 367,563</b>	<b>\$ 351,421</b>	<b>\$ 342,214</b>	<b>\$ 352,415</b>	<b>\$ 380,034</b>	<b>\$ 382,480</b>	<b>\$ 399,985</b>	<b>\$ 379,790</b>	<b>\$ 4,371,194</b>	<b>\$ (148,141)</b>	<b>(28.06%)</b>
26																	
27	Depreciation & Amortization	\$ (62,219)	\$ (63,444)	\$ (61,423)	\$ (61,483)	\$ (61,483)	\$ (61,483)	\$ (61,433)	\$ (56,056)	\$ (56,828)	\$ (58,663)	\$ (58,663)	\$ (58,663)	\$ (56,494)	\$ (716,116)	\$ 5,725	(9.20%)
28	GO Bond Revenue	\$ 472,584	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 374,906	\$ 374,906	\$ 374,906	\$ 374,906	\$ 374,906	\$ 374,906	\$ 4,422,233	\$ (97,679)	(20.67%)
29	GO Bond Accretion	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 662,741	-	0.00%
30	Bond Interest Expense	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (264,361)	\$ (264,361)	\$ (264,361)	\$ (264,361)	\$ (264,361)	\$ (264,361)	\$ (3,221,563)	\$ 8,205	(3.01%)
31	Gains/Losses on Investments	\$ 80,761	\$ 77,005	\$ 121,137	\$ 37,860	\$ 76,845	\$ 72,890	\$ 81,397	\$ 83,462	\$ 97,265	\$ 87,488	\$ 81,245	\$ 69,674	\$ 70,082	\$ 956,351	\$ (10,678)	(13.22%)
32	Gain on Sale of Property	-	-	-	-	-	-	\$ 1,847,221	\$ (270,119)	-	-	-	-	\$ 101,189	\$ 1,678,291	\$ 101,189	0.00%
33	Extraordinary Revenue/Expenses	-	-	-	-	-	-	-	-	-	-	\$ 165,764	\$ 25,000	-	\$ 190,764	-	0.00%
34	<b>TOTAL OTHER REVENUE (EXPENSES)</b>	<b>\$ 273,788</b>	<b>\$ 158,356</b>	<b>\$ 204,509</b>	<b>\$ 121,172</b>	<b>\$ 160,157</b>	<b>\$ 156,202</b>	<b>\$ 2,011,980</b>	<b>\$ (76,940)</b>	<b>\$ 206,210</b>	<b>\$ 194,598</b>	<b>\$ 354,119</b>	<b>\$ 201,784</b>	<b>\$ 280,550</b>	<b>\$ 3,972,701</b>	<b>\$ 6,763</b>	<b>2.47%</b>
35																	
36	<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>\$ 801,720</b>	<b>\$ 526,563</b>	<b>\$ 555,018</b>	<b>\$ 458,092</b>	<b>\$ 519,806</b>	<b>\$ 523,765</b>	<b>\$ 2,363,401</b>	<b>\$ 265,274</b>	<b>\$ 558,625</b>	<b>\$ 574,632</b>	<b>\$ 736,599</b>	<b>\$ 601,769</b>	<b>\$ 660,340</b>	<b>\$ 8,343,895</b>	<b>\$ (141,378)</b>	<b>(17.63%)</b>

	A	B	C	D	E	F	G	H
1	<b>EVO</b>							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE 18 MONTHS ENDING 12/31/2025							
4	UNAUDITED							
5	Current Month			18 Month Period-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 206,675	\$ 188,360	\$ 18,315	Memberships	\$ 3,418,984	\$ 3,222,331	\$ 196,653	
8	\$ 1,450	\$ 3,622	\$ (2,172)	Enrollments	\$ 62,205	\$ 82,836	\$ (20,631)	
9	\$ 5,465	\$ 7,160	\$ (1,695)	Childcare	\$ 124,261	\$ 130,260	\$ (5,999)	
10	\$ 2,000	\$ 2,500	\$ (500)	Personal Trainer Rent	\$ 44,050	\$ 45,000	\$ (950)	
11	\$ 4,535	\$ 4,020	\$ 515	Guest Fees	\$ 73,430	\$ 62,520	\$ 10,910	
12	\$ 260	\$ 357	\$ (98)	Drinks	\$ 6,185	\$ 7,542	\$ (1,357)	
13	\$ 207	\$ 100	\$ 107	Other Operating Revenue	\$ 18,555	\$ 18,600	\$ (45)	
14	<b>\$ 220,592</b>	<b>\$ 206,119</b>	<b>\$ 14,473</b>	<b>TOTAL OPERATING REVENUE</b>	<b>\$ 3,747,671</b>	<b>\$ 3,569,089</b>	<b>\$ 178,582</b>	{1}
15								
16	\$ 102,247	\$ 102,876	\$ (629)	Salaries & Wages	\$ 1,684,182	\$ 1,753,825	\$ (69,643)	
17	\$ 17,893	\$ 18,793	\$ (900)	Employee Benefits	\$ 314,231	\$ 320,080	\$ (5,849)	
18	\$ 17,628	\$ 18,511	\$ (883)	Purchased Services	\$ 355,452	\$ 356,426	\$ (974)	
19	\$ 11,702	\$ 9,825	\$ 1,877	Supplies	\$ 172,976	\$ 171,750	\$ 1,226	{2}
20	\$ 1,590	\$ 5,720	\$ (4,130)	Repairs & Maintenance	\$ 105,685	\$ 114,340	\$ (8,655)	
21	\$ 23,363	\$ 26,424	\$ (3,061)	Utilities & Phone	\$ 408,870	\$ 335,201	\$ 73,670	{3}
22	\$ 247	\$ 236	\$ 12	Building & Equipment Rental	\$ 4,459	\$ 4,239	\$ 220	
23	\$ 7,432	\$ 7,432	\$ (0)	Insurance	\$ 131,949	\$ 116,940	\$ 15,009	
24	\$ 3,529	\$ 300	\$ 3,229	Other Operating Expenses	\$ 31,938	\$ 30,736	\$ 1,202	{4}
25	<b>\$ 185,631</b>	<b>\$ 190,116</b>	<b>\$ (4,484)</b>	<b>OPERATING EXPENSES BEFORE D&amp;A</b>	<b>\$ 3,209,743</b>	<b>\$ 3,203,536</b>	<b>\$ 6,207</b>	
26	<b>\$ 34,960</b>	<b>\$ 16,003</b>	<b>\$ 18,957</b>	<b>EBITDA</b>	<b>\$ 537,928</b>	<b>\$ 365,553</b>	<b>\$ 172,375</b>	
27								
28	\$ (92,875)	\$ (58,481)	\$ (34,394)	Depreciation & Amortization	\$ (1,020,732)	\$ (1,048,168)	\$ 27,436	{5}
29	\$ (8,091)	\$ (8,091)	\$ 0	Solar Rev Bond Interest	\$ (145,639)	\$ (145,643)	\$ 3	
30	-	-	-	Gains/Losses on Investments	\$ 2,595	-	\$ 2,595	
31	-	-	-	Gain on Sale of Property	\$ 5,221	-	\$ 5,221	
32	-	-	-	Extraordinary Revenue/Expenses	\$ 11	-	\$ 11	
33	<b>\$ (100,967)</b>	<b>\$ (66,573)</b>	<b>\$ (34,394)</b>	<b>TOTAL OTHER REVENUE (EXPENSES)</b>	<b>\$ (1,158,545)</b>	<b>\$ (1,193,811)</b>	<b>\$ 35,266</b>	
34								
35	<b>\$ (66,006)</b>	<b>\$ (50,570)</b>	<b>\$ (15,437)</b>	<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>\$ (620,617)</b>	<b>\$ (828,258)</b>	<b>\$ 207,641</b>	
36								
38	{1} Budgeted conservatively, nothing out of the ordinary received.							
39	{2} Supplies exceeded budget as purchases budgeted for November were incurred in December.							
40	{3} Electricity under budget.							
41	{4} Other expense exceeded budget as uniform purchases were budgeted for November but incurred in December.							
42	{5} Depreciation exceeded budget due to the addition of a new dehumidifier asset. As well as system-generated year-end adjustments.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	<b>EVO</b>																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 12/31/2025																
4	UNAUDITED																
5																	
6		DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	12 MONTH	INCREASE/ (DECREASE) YOY	
7		2024	2025	2025	2025	2025	2025	2025	2025	2025	2025	2025	2025	2025	TOTAL	\$	%
8	Memberships	\$ 178,412	\$ 189,036	\$ 183,371	\$ 187,633	\$ 187,003	\$ 189,330	\$ 193,828	\$ 205,983	\$ 197,905	\$ 203,318	\$ 203,971	\$ 206,162	\$ 206,675	\$ 2,354,216	\$ 28,262	15.84%
9	Enrollments	\$ 2,800	\$ 4,591	\$ 2,862	\$ 5,225	\$ 4,700	\$ 2,105	\$ 3,705	\$ 3,946	\$ 4,026	\$ 3,300	\$ 3,050	\$ 3,425	\$ 1,450	\$ 42,385	\$ (1,350)	(48.21%)
10	Childcare	\$ 7,427	\$ 8,490	\$ 7,035	\$ 5,396	\$ 5,915	\$ 5,991	\$ 8,051	\$ 7,959	\$ 6,075	\$ 6,315	\$ 6,020	\$ 5,836	\$ 5,465	\$ 78,546	\$ (1,962)	(26.42%)
11	Personal Trainer Rent	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,250	\$ 2,250	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,000	\$ 29,000	\$ (500)	(20.00%)
12	Guest Fees	\$ 4,000	\$ 2,925	\$ 4,020	\$ 5,269	\$ 3,335	\$ 3,612	\$ 6,410	\$ 5,440	\$ 3,630	\$ 4,197	\$ 2,690	\$ 2,312	\$ 4,535	\$ 48,375	\$ 535	13.38%
13	Drinks	\$ 354	\$ 213	\$ 300	\$ 338	\$ 259	\$ 629	\$ 182	\$ 373	\$ 385	\$ 491	\$ 312	\$ 270	\$ 260	\$ 4,009	\$ (95)	(26.69%)
14	Other Operating Revenue	\$ 1,068	\$ 1,280	\$ 969	\$ 149	\$ 2,280	\$ 1,584	\$ 1,214	\$ 886	\$ 692	\$ 524	\$ 1,244	\$ 1,366	\$ 207	\$ 12,396	\$ (860)	(80.58%)
15	<b>TOTAL OPERATING REVENUE</b>	<b>\$ 196,561</b>	<b>\$ 209,035</b>	<b>\$ 201,057</b>	<b>\$ 206,510</b>	<b>\$ 205,992</b>	<b>\$ 205,751</b>	<b>\$ 215,640</b>	<b>\$ 226,837</b>	<b>\$ 215,213</b>	<b>\$ 220,645</b>	<b>\$ 219,787</b>	<b>\$ 221,871</b>	<b>\$ 220,592</b>	<b>\$ 2,568,927</b>	<b>\$ 24,030</b>	<b>12.23%</b>
16																	
17	Salaries & Wages	\$ 99,831	\$ 88,903	\$ 85,617	\$ 95,087	\$ 89,272	\$ 95,271	\$ 92,387	\$ 99,018	\$ 97,357	\$ 93,032	\$ 100,195	\$ 91,707	\$ 102,247	\$ 1,130,093	\$ 2,416	2.42%
18	Employee Benefits	\$ 15,407	\$ 19,702	\$ 16,898	\$ 22,314	\$ 17,545	\$ 16,831	\$ 17,220	\$ 16,940	\$ 74,027	\$ 16,033	\$ (36,092)	\$ 16,460	\$ 17,893	\$ 215,772	\$ 2,486	16.13%
19	Purchased Services	\$ 19,445	\$ 16,770	\$ 19,804	\$ 18,500	\$ 19,599	\$ 20,351	\$ 19,686	\$ 18,577	\$ 17,464	\$ 17,327	\$ 20,930	\$ 17,951	\$ 17,628	\$ 224,588	\$ (1,817)	(9.34%)
20	Supplies	\$ 13,567	\$ 8,836	\$ 8,861	\$ 10,764	\$ 8,495	\$ 8,348	\$ 8,940	\$ 11,111	\$ 12,753	\$ 8,851	\$ 8,895	\$ 6,388	\$ 11,702	\$ 113,944	\$ (1,865)	(13.74%)
21	Repairs & Maintenance	\$ 5,202	\$ 3,190	\$ 6,347	\$ 845	\$ 6,424	\$ 10,148	\$ 6,529	\$ 3,785	\$ 5,337	\$ 16,349	\$ 2,523	\$ 3,802	\$ 1,590	\$ 66,869	\$ (3,612)	(69.44%)
22	Utilities & Phone	\$ 25,840	\$ 25,676	\$ 26,135	\$ 22,309	\$ 19,864	\$ 16,551	\$ 18,288	\$ 20,537	\$ 22,371	\$ 22,552	\$ 18,972	\$ 23,668	\$ 23,363	\$ 260,287	\$ (2,478)	(9.59%)
23	Building & Equipment Rental	\$ 234	\$ 234	\$ 195	\$ 195	\$ 195	\$ (637)	\$ 361	\$ 247	\$ 247	\$ 329	\$ 166	\$ 231	\$ 247	\$ 2,011	\$ 13	5.55%
24	Insurance	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 7,932	\$ 13,689	\$ 7,432	\$ 7,432	\$ 7,432	\$ 7,432	\$ 90,716	\$ 870	13.26%
25	Other Operating Expenses	\$ 69	\$ 2,519	\$ 1,121	\$ 1,101	\$ 2,770	\$ 737	\$ 2,213	\$ (100)	\$ 261	\$ 818	\$ 14,979	-	\$ 3,529	\$ 29,947	\$ 3,460	5015.35%
26	<b>OPERATING EXPENSES BEFORE D&amp;A</b>	<b>\$ 186,156</b>	<b>\$ 172,391</b>	<b>\$ 171,539</b>	<b>\$ 177,676</b>	<b>\$ 170,725</b>	<b>\$ 174,161</b>	<b>\$ 172,185</b>	<b>\$ 178,047</b>	<b>\$ 243,506</b>	<b>\$ 182,723</b>	<b>\$ 138,000</b>	<b>\$ 167,639</b>	<b>\$ 185,631</b>	<b>\$ 2,134,227</b>	<b>\$ (526)</b>	<b>(0.28%)</b>
27	<b>EBITDA</b>	<b>\$ 10,405</b>	<b>\$ 36,644</b>	<b>\$ 29,518</b>	<b>\$ 28,834</b>	<b>\$ 35,267</b>	<b>\$ 31,590</b>	<b>\$ 43,455</b>	<b>\$ 48,790</b>	<b>\$ (28,293)</b>	<b>\$ 37,922</b>	<b>\$ 81,787</b>	<b>\$ 54,232</b>	<b>\$ 34,961</b>	<b>\$ 434,700</b>	<b>\$ 24,557</b>	<b>236.05%</b>
28																	
29	Depreciation & Amortization	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (56,705)	\$ (53,058)	\$ (53,218)	\$ (53,283)	\$ (55,860)	\$ (54,970)	\$ (54,409)	\$ (54,409)	\$ (53,680)	\$ (92,875)	\$ (692,457)	\$ (37,881)	68.88%
30	Solar Rev Bond Interest	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (97,093)	-	0.00%
31	Gain on Sale of Property	-	-	-	\$ 5,200	-	-	-	-	-	-	-	-	-	\$ 5,200	-	0.00%
32	Extraordinary Revenue/Expenses	-	-	-	\$ 11	-	-	-	-	-	-	-	-	-	\$ 11	-	0.00%
33	<b>TOTAL OTHER REVENUE (EXPENSES)</b>	<b>\$ (63,086)</b>	<b>\$ (63,086)</b>	<b>\$ (63,086)</b>	<b>\$ (59,585)</b>	<b>\$ (61,149)</b>	<b>\$ (61,309)</b>	<b>\$ (61,374)</b>	<b>\$ (63,951)</b>	<b>\$ (63,061)</b>	<b>\$ (62,500)</b>	<b>\$ (62,500)</b>	<b>\$ (61,771)</b>	<b>\$ (100,966)</b>	<b>\$ (784,339)</b>	<b>\$ (37,881)</b>	<b>60.05%</b>
34																	
35	<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>\$ (52,681)</b>	<b>\$ (26,442)</b>	<b>\$ (33,568)</b>	<b>\$ (30,751)</b>	<b>\$ (25,882)</b>	<b>\$ (29,719)</b>	<b>\$ (17,919)</b>	<b>\$ (15,161)</b>	<b>\$ (91,354)</b>	<b>\$ (24,578)</b>	<b>\$ 19,287</b>	<b>\$ (7,539)</b>	<b>\$ (66,005)</b>	<b>\$ (349,639)</b>	<b>\$ (13,324)</b>	<b>25.29%</b>