

	A	B	C	D	E	F	G	H
1	<b>TULARE LOCAL HEALTH CARE DISTRICT</b>							
2	BALANCE SHEET							
3	PERIOD ENDED 4/30/2025							
4	UNAUDITED							
5								
6		March 2025	April 2025	Increase	April 2024	Increase	Increase	
7		This Year	This year	(Decrease)	Last year	(Decrease)	YOY (Decrease)	%
8	<b>CURRENT ASSETS</b>							
9	Cash and Cash Equivalents	\$ 13,318,943	\$ 14,263,305	\$ 944,362	\$ 10,518,513	\$ 3,744,792		35.6% (1)
10	Cash Reserve	\$ 1,000,000	\$ 1,000,000		\$ 1,000,000			0.0%
11	Bankruptcy Reserve	\$ 4,470,469	\$ 4,470,469		\$ 4,970,469	\$ (500,000)		(10.1%)
12	Net Cash	\$ 18,789,412	\$ 19,733,773	\$ 944,362	\$ 16,488,982	\$ 3,244,792		19.7%
13								
14	Patient Receivables				\$ 200	\$ (200)		(100.0%)
15	Rent Receivables	\$ 2,541,469	\$ 2,544,780	\$ 3,310	\$ 2,330,938	\$ 213,842		9.2%
16	Net AR	\$ 2,541,469	\$ 2,544,780	\$ 3,310	\$ 2,331,138	\$ 213,642		9.2%
17								
18	Property Tax Revenue	\$ 337,046	\$ (347,676)	\$ (684,722)	\$ (305,191)	\$ (42,485)		13.9% (2)
19	Miscellaneous Receivables	\$ 35,838	\$ 33,798	\$ (2,040)	\$ 40,747	\$ (6,949)		(17.1%)
20	Prepays	\$ 194,713	\$ 162,110	\$ (32,603)	\$ 105,255	\$ 56,855		54.0%
21	Net Other Receivables	\$ 567,597	\$ (151,767)	\$ (719,364)	\$ (159,188)	\$ 7,421		(4.7%)
22								
23	<b>TOTAL CURRENT ASSETS</b>	\$ 21,898,478	\$ 22,126,786	\$ 228,308	\$ 18,660,932	\$ 3,465,854		18.6%
24								
25	<b>LIMITED USE ASSETS</b>							
26	Restricted Trust Funds	\$ 13,351,306	\$ 13,722,074	\$ 370,768	\$ 15,453,535	\$ (1,731,462)		(11.2%) (3)
27								
28	<b>CAPITAL ASSETS</b>							
29	Land & Land Improvements	\$ 6,153,705	\$ 6,153,705		\$ 3,259,413	\$ 2,894,291		88.8%
30	Buildings & Building Improvements	\$ 48,313,311	\$ 48,324,471	\$ 11,160	\$ 47,556,678	\$ 767,793		1.6% (4)
31	Major Movable Equipment	\$ 1,938,818	\$ 1,938,818		\$ 1,843,467	\$ 95,351		5.2%
32	Construction in Progress	\$ 112,514,946	\$ 112,732,820	\$ 217,874	\$ 113,530,838	\$ (798,018)		(0.7%) (5)
33	Accumulated Depreciation	\$ (44,604,288)	\$ (44,719,032)	\$ (114,744)	\$ (43,296,788)	\$ (1,422,243)		3.3%
34	<b>TOTAL CAPITAL ASSETS</b>	\$ 124,316,493	\$ 124,430,782	\$ 114,289	\$ 122,893,608	\$ 1,537,174		1.3%
35								
36	<b>LONG TERM ASSETS</b>							
37	Lease Receivable	\$ 10,722,483	\$ 10,722,483		\$ 13,678,257	\$ (2,955,774)		(21.6%)
38								
39	<b>TOTAL ASSETS</b>	\$ 170,288,760	\$ 171,002,125	\$ 713,365	\$ 170,686,333	\$ 315,792		0.2%
40								
41	<b>CURRENT LIABILITIES</b>							
42	Accounts Payable	\$ 433,105	\$ 199,698	\$ (233,406)	\$ 598,714	\$ (399,016)		(66.6%) (6)
43	Payroll	\$ 66,496	\$ 67,854	\$ 1,358	\$ 56,987	\$ 10,867		19.1%
44	Other Accrued Liabilities	\$ 134,758	\$ 361,176	\$ 226,419	\$ 131,138	\$ 230,039		175.4%
45	Current Maturities of Debt Borrowings	\$ 2,989,332	\$ 3,276,760	\$ 287,428	\$ 3,083,694	\$ 193,067		6.3% (3)
46	<b>TOTAL CURRENT LIABILITIES</b>	\$ 3,623,691	\$ 3,905,489	\$ 281,798	\$ 3,870,532	\$ 34,957		0.9%
47								
48	<b>LONG TERM LIABILITIES</b>							
49	<b>OTHER</b>							
50	Bankruptcy Payable	\$ 4,470,469	\$ 4,470,469		\$ 4,970,469	\$ (500,000)		(10.1%)
51	Deferred Inflows	\$ 13,678,257	\$ 13,678,257		\$ 15,970,181	\$ (2,291,924)		(14.4%)
52	<b>LTD</b>							
53	Debt Borrowings, Net of Current Maturities	\$ 92,037,520	\$ 91,982,292	\$ (55,228)	\$ 95,134,033	\$ (3,151,741)		(3.3%) (3)
54	Bond Issuance Costs & Other Assets	\$ (33,542)	\$ (40,516)	\$ (6,974)	\$ 29,630	\$ (70,145)		(236.7%) (3)
55	<b>TOTAL LONG TERM LIABILITIES</b>	\$ 110,152,704	\$ 110,090,502	\$ (62,202)	\$ 116,104,312	\$ (6,013,811)		(5.2%)
56								
57	<b>TOTAL LIABILITIES</b>	\$ 113,776,395	\$ 113,995,990	\$ 219,596	\$ 119,974,844	\$ (5,978,854)		(5.0%)
58								
59	<b>NET POSITION</b>							
60	Net Position at Beginning of Fiscal Year	\$ 50,291,085	\$ 50,291,085		\$ 46,421,471	\$ 3,869,615		8.3%
61	Increase (Decrease) in Net Position	\$ 6,221,280	\$ 6,715,049	\$ 493,769	\$ 4,290,018	\$ 2,425,031		56.5%
62	<b>TOTAL NET POSITION</b>	\$ 56,512,366	\$ 57,006,134	\$ 493,769	\$ 50,711,489	\$ 6,294,646		12.4%
63								
64	<b>TOTAL LIABILITIES &amp; NET POSITION</b>	\$ 170,288,760	\$ 171,002,125	\$ 713,365	\$ 170,686,333	\$ 315,792		0.2%
65								
66								
67	{1} Cash increase due to property tax revenue of \$913K							
68	{2} Net of property tax accrual \$228K & property tax revenue received -\$913K							
69	{3} Regular monthly accruals							
70	{4} New Asset - EVO Elevator Board Replacement							
71	{5} CIP - Tower, VA Building, Seismic Compliance, EVO Lighting, & EVO HVAC							
72	{6} Decrease in AP is due to timing. CIP invoices posted in March, but paid in April \$272K							

	A	B	C	D	E	F	G	H
1	<b>DISTRICT</b>							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE TEN MONTHS ENDING 4/30/2025							
4	UNAUDITED							
5	Current Month			Year-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 245,915	\$ 247,074	\$ (1,159)	Rental Revenue	\$ 2,445,757	\$ 2,448,893	\$ (3,136)	
8	\$ 228,558	\$ 228,558	-	Property Tax Revenue	\$ 2,285,580	\$ 2,285,580	-	
9	\$ 100	\$ 1,000	\$ (900)	Other Operating Revenue	\$ 2,152,721	\$ 75,620	\$ 2,077,101	
10	<b>\$ 474,573</b>	<b>\$ 476,632</b>	<b>\$ (2,059)</b>	<b>TOTAL OPERATING REVENUE</b>	<b>\$ 6,884,059</b>	<b>\$ 4,810,093</b>	<b>\$ 2,073,966</b>	
11								
12	\$ 35,414	\$ 49,270	\$ (13,856)	Salaries & Wages	\$ 398,575	\$ 487,763	\$ (89,188)	{1}
13	\$ 10,295	\$ 9,371	\$ 924	Employee Benefits	\$ 86,994	\$ 93,208	\$ (6,214)	{2}
14	\$ 1,035	\$ 10,475	\$ (9,440)	Professional Fees	\$ 119,338	\$ 123,150	\$ (3,812)	{3}
15	\$ 8,297	\$ 10,750	\$ (2,453)	Legal Fees	\$ 121,047	\$ 107,500	\$ 13,547	
16	\$ 25,031	\$ 39,362	\$ (14,331)	Purchased Services	\$ 256,606	\$ 382,555	\$ (125,949)	{4}
17	\$ 1,065	\$ 619	\$ 446	Supplies	\$ 6,754	\$ 6,196	\$ 558	
18	\$ 450	\$ 250	\$ 200	Repairs & Maintenance	\$ 3,488	\$ 2,500	\$ 988	
19	\$ 3,836	\$ 3,659	\$ 177	Utilities & Phone	\$ 42,448	\$ 36,596	\$ 5,852	
20	\$ 7,808	\$ 8,030	\$ (222)	Building & Equipment Rental	\$ 78,130	\$ 78,584	\$ (454)	
21	\$ 21,698	\$ 22,286	\$ (588)	Insurance	\$ 216,762	\$ 222,860	\$ (6,098)	
22	\$ 149	\$ 1,050	\$ (901)	Other Operating Expenses	\$ 34,231	\$ 27,955	\$ 6,276	
23	<b>\$ 115,078</b>	<b>\$ 155,122</b>	<b>\$ (40,044)</b>	<b>OPERATING EXPENSES BEFORE D&amp;A</b>	<b>\$ 1,364,373</b>	<b>\$ 1,568,867</b>	<b>\$ (204,494)</b>	
24	<b>\$ 359,494</b>	<b>\$ 321,510</b>	<b>\$ 37,984</b>	<b>EBITDA</b>	<b>\$ 5,519,686</b>	<b>\$ 3,241,226</b>	<b>\$ 2,278,460</b>	
25								
26	\$ (61,483)	\$ (65,031)	\$ 3,548	Depreciation & Amortization	\$ (627,622)	\$ (642,187)	\$ 14,565	{5}
27	\$ 362,133	\$ 362,133	0	GO Bond Revenue	\$ 3,621,333	\$ 3,621,330	\$ 3	
28	\$ 55,228	\$ 55,228	0	GO Bond Accretion	\$ 552,284	\$ 552,280	\$ 4	
29	\$ (272,566)	\$ (272,566)	(0)	Bond Interest Expense	\$ (2,726,992)	\$ (2,725,660)	\$ (1,332)	
30	\$ 76,845	\$ 68,736	\$ 8,109	Gains/Losses on Investments	\$ 764,110	\$ 678,334	\$ 85,776	{6}
31	<b>\$ 160,157</b>	<b>\$ 148,500</b>	<b>\$ 11,657</b>	<b>TOTAL OTHER REVENUE (EXPENSES)</b>	<b>\$ 1,583,113</b>	<b>\$ 1,484,097</b>	<b>\$ 99,016</b>	
32								
33	<b>\$ 519,651</b>	<b>\$ 470,010</b>	<b>\$ 49,641</b>	<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>\$ 7,102,800</b>	<b>\$ 4,725,323</b>	<b>\$ 2,377,477</b>	
34								
36								
37	{1} PTO taken.							
38	{2} Increased SUI Rate.							
39	{3} Under budget for Vanir & Teresa.							
40	{4} Budgeted document cleanup & construction inventory, not yet completed.							
41	{5} Various assets that were budgeted, yet to be completed.							
42	{6} Investment interest income higher than budgeted.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	<b>DISTRICT</b>																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 4/30/2025																
4	UNAUDITED																
5																	
6		APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	12 MONTH	INCREASE/ (DECREASE) YOY	
7		2024	2024	2024	2024	2024	2024	2024	2024	2024	2025	2025	2025	2025	TOTAL	\$	%
8	Rental Revenue	\$255,308	\$255,496	(\$190,776)	\$240,076	\$240,666	\$240,673	\$246,359	\$247,305	\$246,999	\$244,636	\$246,528	\$246,601	\$245,915	\$2,510,477	(\$9,394)	(3.68%)
9	Property Tax Revenue	211,391	211,391	381,894	228,558	228,558	228,558	228,558	228,558	228,558	228,558	228,558	228,558	228,558	2,878,865	17,167	8.12%
10	Other Operating Revenue	1,600	749	71	700	100	(500)	121,821	2,000,100	100	30,100	100	100	100	2,153,542	(1,500)	(93.75%)
11	<b>TOTAL OPERATING REVENUE</b>	<b>468,299</b>	<b>467,636</b>	<b>191,189</b>	<b>469,334</b>	<b>469,324</b>	<b>468,731</b>	<b>596,738</b>	<b>2,475,963</b>	<b>475,657</b>	<b>503,294</b>	<b>475,186</b>	<b>475,259</b>	<b>474,573</b>	<b>7,542,885</b>	<b>6,273</b>	<b>1.34%</b>
12																	
13	Salaries & Wages	37,571	37,956	64,519	39,159	37,221	33,486	43,575	41,429	35,810	46,245	42,837	43,399	35,414	501,050	(2,157)	(5.74%)
14	Employee Benefits	7,785	7,532	13,679	6,861	8,881	4,233	9,468	7,122	6,520	10,387	9,384	13,844	10,295	108,205	2,510	32.25%
15	Professional Fees	16,688	17,330	23,070	24,535	28,288	11,015	22,067	16,240	16,316	(729)	218	353	1,035	159,738	(15,653)	(93.80%)
16	Legal Fees	8,557	9,919	11,077	11,069	9,957	10,295	12,082	15,037	7,372	13,498	10,644	22,796	8,297	142,042	(259)	(3.03%)
17	Purchased Services	23,789	22,010	32,460	33,069	20,665	23,538	28,593	24,233	26,632	31,071	22,287	21,488	25,031	311,077	1,242	5.22%
18	Supplies	358	1,347	1,359	511	(16)	206	392	1,868	406	241	1,011	1,069	1,065	9,460	707	197.49%
19	Repairs & Maintenance	-	-	-	-	-	-	-	-	550	-	600	1,888	450	3,488	450	0.00%
20	Utilities & Phone	1,498	4,359	2,842	2,573	2,984	3,371	2,880	5,055	11,529	3,307	3,434	3,478	3,836	49,649	2,339	156.16%
21	Building & Equipment Rental	7,849	7,767	7,652	7,773	7,524	7,547	7,603	7,522	7,522	9,211	7,822	7,798	7,808	93,548	(42)	(0.53%)
22	Insurance	20,701	20,701	20,701	21,625	21,625	21,625	21,698	21,698	21,698	21,698	21,698	21,698	21,698	258,163	998	4.82%
23	Other Operating Expenses	1,396	1,645	2,543	1,928	18,075	7,831	1,246	(2,829)	2,403	158	4,742	528	149	38,419	(1,247)	(89.33%)
24	<b>OPERATING EXPENSES BEFORE D&amp;A</b>	<b>126,192</b>	<b>130,566</b>	<b>179,902</b>	<b>149,103</b>	<b>155,204</b>	<b>123,147</b>	<b>149,604</b>	<b>137,375</b>	<b>136,758</b>	<b>135,087</b>	<b>124,677</b>	<b>138,339</b>	<b>115,078</b>	<b>1,674,841</b>	<b>(11,112)</b>	<b>(8.81%)</b>
25	<b>EBITDA</b>	<b>342,107</b>	<b>337,070</b>	<b>11,287</b>	<b>320,231</b>	<b>314,120</b>	<b>345,584</b>	<b>447,134</b>	<b>2,338,588</b>	<b>338,899</b>	<b>368,207</b>	<b>350,509</b>	<b>336,920</b>	<b>359,495</b>	<b>5,868,044</b>	<b>17,385</b>	<b>5.08%</b>
26																	
27	Depreciation & Amortization	(61,275)	(69,766)	(70,409)	(64,918)	(64,918)	(64,918)	(64,918)	(60,058)	(60,058)	(63,444)	(61,423)	(61,483)	(61,483)	(767,797)	(208)	0.34%
28	GO Bond Revenue	351,733	351,733	(632,003)	362,133	362,133	362,133	362,133	362,133	362,133	362,133	362,133	362,133	362,133	3,341,063	10,400	2.96%
29	GO Bond Accretion	55,228	55,228	55,228	55,228	55,228	55,228	55,228	55,228	55,228	55,228	55,228	55,228	55,228	662,741	-	0.00%
30	Bond Interest Expense	(280,054)	(280,054)	(277,468)	(273,895)	(272,566)	(272,566)	(272,566)	(272,566)	(272,566)	(272,566)	(272,566)	(272,566)	(272,566)	(3,284,515)	7,488	(2.67%)
31	Gains/Losses on Investments	68,530	73,766	105,315	72,397	90,693	79,777	60,705	67,116	80,575	77,005	121,137	37,860	76,845	943,191	8,315	12.13%
32	<b>TOTAL OTHER REVENUE (EXPENSES)</b>	<b>134,162</b>	<b>130,907</b>	<b>(819,337)</b>	<b>150,945</b>	<b>170,570</b>	<b>159,654</b>	<b>140,582</b>	<b>151,853</b>	<b>165,312</b>	<b>158,356</b>	<b>204,509</b>	<b>121,172</b>	<b>160,157</b>	<b>894,684</b>	<b>25,995</b>	<b>19.38%</b>
33																	
34	<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>\$476,269</b>	<b>\$467,977</b>	<b>(\$808,050)</b>	<b>\$471,176</b>	<b>\$484,690</b>	<b>\$505,238</b>	<b>\$587,716</b>	<b>\$2,490,441</b>	<b>\$504,211</b>	<b>\$526,563</b>	<b>\$555,018</b>	<b>\$458,092</b>	<b>\$519,652</b>	<b>\$6,762,728</b>	<b>\$43,380</b>	<b>9.11%</b>

	A	B	C	D	E	F	G	H
1	<b>EVO</b>							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE TEN MONTHS ENDING 4/30/2025							
4	UNAUDITED							
5	Current Month			Year-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 187,003	\$ 184,351	\$ 2,652	Memberships	\$ 1,811,813	\$ 1,726,245	\$ 85,568	
8	\$ 4,700	\$ 5,092	\$ (392)	Enrollments	\$ 37,198	\$ 50,920	\$ (13,722)	
9	\$ 5,915	\$ 7,200	\$ (1,285)	Childcare	\$ 72,550	\$ 72,600	\$ (50)	
10	\$ 2,500	\$ 2,500	-	Personal Trainer Rent	\$ 25,050	\$ 25,000	\$ 50	
11	\$ 3,335	\$ 3,200	\$ 135	Guest Fees	\$ 40,605	\$ 32,000	\$ 8,605	
12	\$ 259	\$ 450	\$ (192)	Drinks	\$ 3,285	\$ 4,500	\$ (1,215)	
13	\$ 2,280	\$ 1,500	\$ 780	Other Operating Revenue	\$ 10,837	\$ 15,000	\$ (4,163)	{1}
14	<b>\$ 205,992</b>	<b>\$ 204,293</b>	<b>\$ 1,699</b>	<b>TOTAL OPERATING REVENUE</b>	<b>\$ 2,001,337</b>	<b>\$ 1,926,265</b>	<b>\$ 75,072</b>	
15								
16	\$ 89,272	\$ 95,177	\$ (5,905)	Salaries & Wages	\$ 912,969	\$ 966,886	\$ (53,917)	
17	\$ 17,545	\$ 16,670	\$ 875	Employee Benefits	\$ 174,919	\$ 170,278	\$ 4,641	{2}
18	\$ 19,599	\$ 19,120	\$ 479	Purchased Services	\$ 205,663	\$ 215,775	\$ (10,112)	
19	\$ 8,495	\$ 9,200	\$ (705)	Supplies	\$ 95,988	\$ 92,000	\$ 3,988	
20	\$ 6,424	\$ 5,610	\$ 814	Repairs & Maintenance	\$ 55,622	\$ 56,700	\$ (1,078)	
21	\$ 19,864	\$ 13,705	\$ 6,159	Utilities & Phone	\$ 242,568	\$ 151,610	\$ 90,958	{3}
22	\$ 195	\$ 234	\$ (39)	Building & Equipment Rental	\$ 3,267	\$ 2,358	\$ 909	
23	\$ 6,561	\$ 6,029	\$ 532	Insurance	\$ 67,479	\$ 60,290	\$ 7,189	
24	\$ 2,770	\$ 1,350	\$ 1,420	Other Operating Expenses	\$ 9,502	\$ 20,936	\$ (11,434)	{4}
25	<b>\$ 170,725</b>	<b>\$ 167,095</b>	<b>\$ 3,630</b>	<b>OPERATING EXPENSES BEFORE D&amp;A</b>	<b>\$ 1,767,976</b>	<b>\$ 1,736,833</b>	<b>\$ 31,143</b>	
26	<b>\$ 35,266</b>	<b>\$ 37,198</b>	<b>\$ (1,932)</b>	<b>EBITDA</b>	<b>\$ 233,361</b>	<b>\$ 189,432</b>	<b>\$ 43,929</b>	
27								
28	\$ (53,058)	\$ (61,439)	\$ 8,381	Depreciation & Amortization	\$ (548,027)	\$ (584,225)	\$ 36,198	{5}
29	\$ (8,091)	\$ (8,092)	\$ 1	Solar Rev Bond Interest	\$ (80,911)	\$ (80,911)	\$ 0	
30	-	-	-	Gains/Losses on Investments	\$ 2,595	-	\$ 2,595	
31	-	-	-	Gain on Sale of Property	\$ 5,221	-	\$ 5,221	
32	-	-	-	Extraordinary Revenue/Expenses	\$ 11	-	\$ 11	
33	<b>\$ (61,149)</b>	<b>\$ (69,531)</b>	<b>\$ 8,382</b>	<b>TOTAL OTHER REVENUE (EXPENSES)</b>	<b>\$ (621,111)</b>	<b>\$ (665,136)</b>	<b>\$ 44,025</b>	
34								
35	<b>\$ (25,883)</b>	<b>\$ (32,333)</b>	<b>\$ 6,450</b>	<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>\$ (387,751)</b>	<b>\$ (475,704)</b>	<b>\$ 87,953</b>	
36								
38	{1} FCN Collections							
39	{2} Increased SUI Rate.							
40	{3} Electric & Solar O&M ~\$7K, over budget; Gas ~\$1K, under budget.							
41	{4} CPR training, originally budgeted in another month.							
42	{5} Various assets that were budgeted, yet to be completed.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	<b>EVO</b>																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 4/30/2025																
4	UNAUDITED																
5																	
6		<b>APRIL</b>	<b>MAY</b>	<b>JUNE</b>	<b>JULY</b>	<b>AUGUST</b>	<b>SEPTEMBER</b>	<b>OCTOBER</b>	<b>NOVEMBER</b>	<b>DECEMBER</b>	<b>JANUARY</b>	<b>FEBRUARY</b>	<b>MARCH</b>	<b>APRIL</b>	<b>12 MONTH</b>	<b>INCREASE/ (DECREASE) YOY</b>	
7		<b>2024</b>	<b>2025</b>	<b>2025</b>	<b>2025</b>	<b>2025</b>	<b>TOTAL</b>	<b>\$</b>	<b>%</b>								
8	Memberships	175,545	175,191	174,783	178,979	175,606	178,169	177,541	176,061	178,412	189,036	183,371	187,633	187,003	2,161,787	11,459	6.53%
9	Enrollments	4,285	3,925	4,050	3,900	4,750	3,460	3,035	1,875	2,800	4,591	2,862	5,225	4,700	45,173	415	9.68%
10	Childcare	6,099	6,411	7,729	7,668	7,898	7,660	7,576	7,486	7,427	8,490	7,035	5,396	5,915	86,689	(184)	(3.02%)
11	Personal Trainer Rent	2,500	2,500	2,000	2,500	2,500	2,500	2,500	2,550	2,500	2,500	2,500	2,500	2,500	29,550	-	0.00%
12	Guest Fees	4,925	4,970	3,665	5,000	4,965	3,510	4,141	3,440	4,000	2,925	4,020	5,269	3,335	49,240	(1,590)	(32.28%)
13	Drinks	306	386	267	324	373	404	312	410	354	213	300	338	259	3,938	(47)	(15.38%)
14	Other Operating Revenue	55	46	259	1,110	1,314	1,210	735	723	1,068	1,280	969	149	2,280	11,143	2,225	4068.95%
15	<b>TOTAL OPERATING REVENUE</b>	<b>193,715</b>	<b>193,429</b>	<b>192,753</b>	<b>199,481</b>	<b>197,406</b>	<b>196,913</b>	<b>195,840</b>	<b>192,545</b>	<b>196,561</b>	<b>209,035</b>	<b>201,057</b>	<b>206,510</b>	<b>205,992</b>	<b>2,387,518</b>	<b>12,278</b>	<b>6.34%</b>
16																	
17	Salaries & Wages	76,216	83,158	77,369	92,541	93,393	89,278	86,453	92,595	99,831	88,903	85,617	95,087	89,272	1,073,495	13,056	17.13%
18	Employee Benefits	17,901	15,198	12,313	18,282	17,325	14,635	15,901	16,908	15,407	19,702	16,898	22,314	17,545	202,429	(356)	(1.99%)
19	Purchased Services	22,602	23,261	26,836	26,026	23,055	26,192	20,253	15,893	19,570	16,770	19,804	18,500	19,599	255,761	(3,003)	(13.29%)
20	Supplies	12,673	9,532	9,035	7,550	10,596	9,997	9,387	7,935	13,567	8,836	8,861	10,764	8,495	114,556	(4,178)	(32.97%)
21	Repairs & Maintenance	4,100	6,934	2,830	15,541	3,849	7,556	4,467	2,201	5,202	3,190	6,347	845	6,424	65,386	2,323	56.66%
22	Utilities & Phone	26,771	26,860	22,974	20,935	26,389	22,290	22,086	31,042	25,840	25,676	26,135	22,309	19,864	292,402	(6,906)	(25.80%)
23	Building & Equipment Rental	383	364	379	1,439	234	153	153	234	234	234	195	195	195	4,010	(188)	(49.14%)
24	Insurance	4,757	4,757	4,757	6,561	6,561	8,426	6,561	6,561	6,561	6,561	6,561	6,561	6,561	76,994	1,804	37.92%
25	Other Operating Expenses	703	92	4,144	652	479	594	20	175	69	2,519	1,121	1,101	2,770	13,739	2,067	294.29%
26	<b>OPERATING EXPENSES BEFORE D&amp;A</b>	<b>166,106</b>	<b>170,156</b>	<b>160,637</b>	<b>189,527</b>	<b>181,881</b>	<b>179,121</b>	<b>165,281</b>	<b>173,544</b>	<b>186,281</b>	<b>172,391</b>	<b>171,539</b>	<b>177,676</b>	<b>170,725</b>	<b>2,098,771</b>	<b>4,619</b>	<b>2.78%</b>
27	<b>EBITDA</b>	<b>27,609</b>	<b>23,273</b>	<b>32,116</b>	<b>9,954</b>	<b>15,525</b>	<b>17,792</b>	<b>30,559</b>	<b>19,001</b>	<b>10,280</b>	<b>36,644</b>	<b>29,518</b>	<b>28,834</b>	<b>35,267</b>	<b>288,747</b>	<b>7,658</b>	<b>27.74%</b>
28																	
29	Depreciation & Amortization	(44,156)	(39,185)	(68,298)	(53,301)	(54,995)	(54,995)	(54,995)	(54,995)	(54,995)	(54,995)	(54,995)	(56,705)	(53,058)	(655,510)	(8,902)	20.16%
30	Solar Rev Bond Interest	(14,862)	(14,862)	(14,862)	(8,091)	(8,091)	(8,091)	(8,091)	(8,091)	(8,091)	(8,091)	(8,091)	(8,091)	(8,091)	(110,635)	6,771	(45.56%)
31	Gains/Losses on Investments	2,081	1,489	-	1,496	-	1,099	-	-	-	-	-	-	-	4,084	(2,081)	(100.00%)
32	Gain on Sale of Property	-	-	-	-	21	-	-	-	-	-	-	5,200	-	5,221	-	0.00%
33	Extraordinary Revenue/Expenses	-	-	-	-	-	-	-	-	-	-	-	11	-	11	-	0.00%
34	<b>TOTAL OTHER REVENUE (EXPENSES)</b>	<b>(56,937)</b>	<b>(52,558)</b>	<b>(83,160)</b>	<b>(59,896)</b>	<b>(63,065)</b>	<b>(61,987)</b>	<b>(63,086)</b>	<b>(63,086)</b>	<b>(63,086)</b>	<b>(63,086)</b>	<b>(63,086)</b>	<b>(59,585)</b>	<b>(61,149)</b>	<b>(756,829)</b>	<b>(4,212)</b>	<b>7.40%</b>
35																	
36	<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>(\$29,328)</b>	<b>(\$29,285)</b>	<b>(\$51,044)</b>	<b>(\$49,942)</b>	<b>(\$47,540)</b>	<b>(\$44,195)</b>	<b>(\$32,527)</b>	<b>(\$44,085)</b>	<b>(\$52,806)</b>	<b>(\$26,442)</b>	<b>(\$33,568)</b>	<b>(\$30,751)</b>	<b>(\$25,882)</b>	<b>(\$468,082)</b>	<b>\$3,446</b>	<b>(11.75%)</b>