

	A	B	C	D	E	F	G	H
1	TULARE LOCAL HEALTH CARE DISTRICT							
2	BALANCE SHEET							
3	PERIOD ENDED 10/31/2025							
4	UNAUDITED							
5								
6		September 2025	October 2025	Increase	October 2024	Increase	Increase	
7		This Year	This year	(Decrease)	Last year	(Decrease) YOY	(Decrease) %	
8	CURRENT ASSETS							
9	Cash and Cash Equivalents	\$ 16,163,838	\$ 16,541,860	\$ 378,022	\$ 10,886,738	\$ 5,655,123	51.9%	{1}
10	Cash Reserve	\$ 1,000,000	\$ 1,000,000		\$ 1,000,000		0.0%	
11	Bankruptcy Reserve	\$ 3,355,871	\$ 3,355,871		\$ 4,970,469	\$ (1,614,598)	(32.5%)	
12	Net Cash	\$ 20,519,709	\$ 20,897,731	\$ 378,022	\$ 16,857,206	\$ 4,040,525	24.0%	
13								
14	Rent Receivables	\$ 2,535,371	\$ 2,529,539	\$ (5,832)	\$ 2,534,035	\$ (4,496)	(0.2%)	
15	Net AR	\$ 2,535,371	\$ 2,529,539	\$ (5,832)	\$ 2,534,035	\$ (4,496)	(0.2%)	
16								
17	Property Tax Revenue	\$ 913,134	\$ 1,161,825	\$ 248,691	\$ 914,232	\$ 247,593	27.1%	{2}
18	Miscellaneous Receivables	\$ 142,153	\$ 148,093	\$ 5,940	\$ 41,646	\$ 106,447	255.6%	
19	Prepays	\$ 359,159	\$ 333,646	\$ (25,514)	\$ 337,737	\$ (4,092)	(1.2%)	
20	Net Other Receivables	\$ 1,414,447	\$ 1,643,564	\$ 229,118	\$ 1,293,615	\$ 349,949	27.1%	
21								
22	TOTAL CURRENT ASSETS	\$ 24,469,527	\$ 25,070,834	\$ 601,308	\$ 20,684,856	\$ 4,385,978	21.2%	
23								
24	LIMITED USE ASSETS							
25	Restricted Trust Funds	\$ 11,476,096	\$ 11,861,497	\$ 385,401	\$ 11,670,003	\$ 191,495	1.6%	{2}
26								
27	CAPITAL ASSETS							
28	Land & Land Improvements	\$ 6,159,243	\$ 6,159,243		\$ 5,953,915	\$ 205,329	3.4%	
29	Buildings & Building Improvements	\$ 47,431,119	\$ 47,431,119		\$ 48,210,706	\$ (779,587)	(1.6%)	
30	Major Movable Equipment	\$ 1,963,729	\$ 1,963,729		\$ 1,934,616	\$ 29,113	1.5%	
31	Construction in Progress	\$ 113,529,600	\$ 113,599,857	\$ 70,257	\$ 111,613,660	\$ 1,986,197	1.8%	{3}
32	Accumulated Depreciation	\$ (44,416,270)	\$ (44,529,546)	\$ (113,275)	\$ (44,020,122)	\$ (509,423)	1.2%	
33	TOTAL CAPITAL ASSETS	\$ 124,667,421	\$ 124,624,403	\$ (43,019)	\$ 123,692,775	\$ 931,628	0.8%	
34								
35	LONG TERM ASSETS							
36	Lease Receivable	\$ 9,461,014	\$ 9,461,014		\$ 10,722,483	\$ (1,261,469)	(11.8%)	
37								
38	TOTAL ASSETS	\$ 170,074,058	\$ 171,017,748	\$ 943,691	\$ 166,770,117	\$ 4,247,632	2.5%	
39								
40	CURRENT LIABILITIES							
41	Accounts Payable	\$ 310,565	\$ 87,787	\$ (222,779)	\$ 154,124	\$ (66,337)	(43.0%)	{4}
42	Payroll	\$ 125,314	\$ 80,825	\$ (44,488)	\$ 78,841	\$ 1,985	2.5%	{5}
43	Other Accrued Liabilities	\$ 132,569	\$ 364,007	\$ 231,438	\$ 135,815	\$ 228,192	168.0%	
44	Current Maturities of Debt Borrowings	\$ 3,306,554	\$ 3,585,777	\$ 279,223	\$ 3,271,922	\$ 313,854	9.6%	{2}
45	TOTAL CURRENT LIABILITIES	\$ 3,875,002	\$ 4,118,396	\$ 243,393	\$ 3,640,702	\$ 477,694	13.1%	
46								
47	LONG TERM LIABILITIES							
48	OTHER							
49	Bankruptcy Payable	\$ 3,355,871	\$ 3,355,871		\$ 4,970,469	\$ (1,614,598)	(32.5%)	
50	Deferred Inflows	\$ 12,575,961	\$ 12,575,961		\$ 13,678,257	\$ (1,102,296)	(8.1%)	
51	LTD							
52	Debt Borrowings, Net of Current Maturities	\$ 88,830,149	\$ 88,774,921	\$ (55,228)	\$ 92,313,662	\$ (3,538,741)	(3.8%)	{2}
53	Bond Issuance Costs & Other Assets	\$ 26,179	\$ 25,976	\$ (203)	\$ 1,328	\$ 24,649	1856.3%	{2}
54	TOTAL LONG TERM LIABILITIES	\$ 104,788,161	\$ 104,732,730	\$ (55,431)	\$ 110,963,716	\$ (6,230,986)	(5.6%)	
55								
56	TOTAL LIABILITIES	\$ 108,663,163	\$ 108,851,125	\$ 187,962	\$ 114,604,418	\$ (5,753,292)	(5.0%)	
57								
58	NET POSITION							
59	Net Position at Beginning of Fiscal Year	\$ 50,291,085	\$ 50,291,085		\$ 50,291,085		0.0%	
60	Increase (Decrease) in Net Position	\$ 11,119,809	\$ 11,875,538	\$ 755,728	\$ 1,874,614	\$ 10,000,924	533.5%	
61	TOTAL NET POSITION	\$ 61,410,894	\$ 62,166,623	\$ 755,728	\$ 52,165,699	\$ 10,000,924	19.2%	
62								
63	TOTAL LIABILITIES & NET POSITION	\$ 170,074,058	\$ 171,017,748	\$ 943,691	\$ 166,770,117	\$ 4,247,632	2.5%	
64								
65	{1} Prepaid AH Rent & Bankruptcy checks.							
66	{2} Regular monthly accruals.							
67	{3} CIP - Tower, AH Kitchen & Seismic Compliance.							
68	{4} Timing of invoices posted in September but paid in October.							
69	{5} Removal of sick leave liability.							

	A	B	C	D	E	F	G	H
1	DISTRICT							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE 16 MONTHS ENDING 10/31/2025							
4	UNAUDITED							
5	Current Month			18 Month Period-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 251,942	\$ 253,278	\$ (1,336)	Rental Revenue	\$ 3,768,227	\$ 3,935,299	\$ (167,072)	
8	\$ 248,691	\$ 248,691	-	Property Tax Revenue	\$ 4,086,088	\$ 3,737,465	\$ 348,623	
9	\$ 165,864	\$ 100	\$ 165,764	Other Operating Revenue	\$ 2,341,663	\$ 78,020	\$ 2,263,643	{1}
10	\$ 666,497	\$ 502,069	\$ 164,428	TOTAL OPERATING REVENUE	\$ 10,195,978	\$ 7,750,784	\$ 2,445,193	
11								
12	\$ 41,804	\$ 49,518	\$ (7,714)	Salaries & Wages	\$ 654,634	\$ 774,798	\$ (120,164)	{2}
13	\$ (1,824)	\$ 10,727	\$ (12,551)	Employee Benefits	\$ 143,820	\$ 155,171	\$ (11,351)	{2 & 3}
14	\$ 345	\$ 11,900	\$ (11,555)	Professional Fees	\$ 145,561	\$ 210,500	\$ (64,939)	{4}
15	\$ 10,188	\$ 12,500	\$ (2,312)	Legal Fees	\$ 196,319	\$ 179,000	\$ 17,319	
16	\$ 27,976	\$ 28,723	\$ (747)	Purchased Services	\$ 402,674	\$ 569,347	\$ (166,672)	
17	\$ 76	\$ 775	\$ (699)	Supplies	\$ 10,497	\$ 10,534	\$ (37)	
18	-	\$ 320	\$ (320)	Repairs & Maintenance	\$ 3,488	\$ 4,280	\$ (792)	
19	\$ 2,520	\$ 3,527	\$ (1,007)	Utilities & Phone	\$ 61,927	\$ 58,018	\$ 3,909	
20	\$ 8,004	\$ 7,980	\$ 24	Building & Equipment Rental	\$ 125,910	\$ 126,563	\$ (652)	
21	\$ 21,686	\$ 21,685	\$ 0	Insurance	\$ 346,900	\$ 366,405	\$ (19,505)	
22	\$ 7,635	\$ 1,500	\$ 6,135	Other Operating Expenses	\$ 53,631	\$ 59,655	\$ (6,024)	{5}
23	\$ 118,409	\$ 149,155	\$ (30,747)	OPERATING EXPENSES BEFORE D&A	\$ 2,145,363	\$ 2,514,271	\$ (368,908)	
24	\$ 548,088	\$ 352,914	\$ 195,174	EBITDA	\$ 8,050,615	\$ 5,236,514	\$ 2,814,102	
25								
26	\$ (58,663)	\$ (63,933)	\$ 5,270	Depreciation & Amortization	\$ (982,909)	\$ (1,023,919)	\$ 41,010	{6}
27	\$ 374,906	\$ 374,906	\$ (0)	GO Bond Revenue	\$ 5,955,673	\$ 5,845,220	\$ 110,453	
28	\$ 55,228	\$ 55,228	-	GO Bond Accretion	\$ 883,655	\$ 883,655	-	
29	\$ (264,361)	\$ (264,361)	-	Bond Interest Expense	\$ (4,329,568)	\$ (4,328,239)	\$ (1,329)	
30	\$ 81,245	\$ 74,414	\$ 6,831	Gains/Losses on Investments	\$ 1,268,042	\$ 1,107,863	\$ 160,179	{7}
31	-	-	-	Gain on Sale of Property	\$ 1,577,102	-	\$ 1,577,102	
32	\$ 188,355	\$ 176,255	\$ 12,100	TOTAL OTHER REVENUE (EXPENSES)	\$ 4,371,995	\$ 2,484,580	\$ 1,887,414	
33								
34	\$ 736,443	\$ 529,168	\$ 207,275	INCREASE (DECREASE) IN NET POSITION	\$ 12,422,610	\$ 7,721,094	\$ 4,701,516	
35								
37	{1} Bankruptcy payments.							
38	{2} Admin Director on leave.							
39	{3} Sick leave accrual adjustment							
40	{4} Construction support budgeted, not yet hired.							
41	{5} Property Taxes.							
42	{6} Retired VA assets, not budgeted.							
43	{7} Investment interest income higher than budgeted.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	DISTRICT																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 10/31/2025																
4	UNAUDITED																
5																	
6		OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	12 MONTH	INCREASE/ (DECREASE) YOY	
7		2024	2024	2024	2025	2025	2025	2025	2025	2025	2025	2025	2025	2025	TOTAL	\$	%
8	Rental Revenue	\$ 246,359	\$ 247,305	\$ 87,827	\$ 244,636	\$ 246,528	\$ 246,601	\$ 246,069	\$ 245,477	\$ 245,477	\$ 245,680	\$ 246,340	\$ 246,572	\$ 251,942	\$ 2,800,453	\$ 5,583	2.27%
9	Property Tax Revenue	\$ 228,558	\$ 228,558	\$ 577,186	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 248,691	\$ 248,691	\$ 248,691	\$ 248,691	\$ 3,171,856	\$ 20,133	8.81%
10	Other Operating Revenue	\$ 121,821	\$ 2,000,100	\$ (2,322)	\$ 30,100	\$ 100	\$ 100	\$ 100	\$ 25,100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 165,864	\$ 2,219,542	\$ 44,042	36.15%
11	TOTAL OPERATING REVENUE	\$ 596,738	\$ 2,475,963	\$ 662,691	\$ 503,294	\$ 475,186	\$ 475,259	\$ 474,727	\$ 499,135	\$ 474,135	\$ 494,471	\$ 495,131	\$ 495,363	\$ 666,497	\$ 8,191,851	\$ 69,758	11.69%
12																	
13	Salaries & Wages	\$ 43,575	\$ 41,429	\$ 35,810	\$ 46,245	\$ 42,837	\$ 43,399	\$ 35,414	\$ 46,424	\$ 43,983	\$ 49,969	\$ 33,765	\$ 40,114	\$ 41,804	\$ 501,193	\$ (1,771)	(4.06%)
14	Employee Benefits	\$ 9,468	\$ 7,122	\$ 6,520	\$ 10,387	\$ 9,384	\$ 13,844	\$ 10,295	\$ 10,356	\$ 9,957	\$ 9,796	\$ 21,278	\$ 7,263	\$ (1,824)	\$ 114,379	\$ (11,292)	(119.27%)
15	Professional Fees	\$ 22,067	\$ 16,240	\$ 16,316	\$ (729)	\$ 218	\$ 353	\$ 1,035	\$ 2,718	\$ 338	\$ 9,575	\$ 12,965	\$ 283	\$ 345	\$ 59,655	\$ (21,722)	(98.44%)
16	Legal Fees	\$ 12,082	\$ 15,037	\$ 7,372	\$ 13,498	\$ 10,644	\$ 22,796	\$ 8,297	\$ 15,694	\$ 11,694	\$ 14,105	\$ 11,894	\$ 11,698	\$ 10,188	\$ 152,916	\$ (1,894)	(15.67%)
17	Purchased Services	\$ 28,593	\$ 24,233	\$ 24,633	\$ 31,071	\$ 22,287	\$ 21,488	\$ 25,031	\$ 21,078	\$ 21,820	\$ 32,918	\$ 22,381	\$ 21,896	\$ 27,976	\$ 296,810	\$ (617)	(2.16%)
18	Supplies	\$ 392	\$ 1,868	\$ 406	\$ 241	\$ 1,011	\$ 1,069	\$ 1,065	\$ 1,358	\$ 1,171	\$ 1,074	\$ -	\$ 66	\$ 76	\$ 9,404	\$ (317)	(80.70%)
19	Repairs & Maintenance	-	-	\$ 550	-	\$ 600	\$ 1,888	\$ 450	-	-	-	-	-	-	\$ 3,488	-	0.00%
20	Utilities & Phone	\$ 2,880	\$ 5,055	\$ 11,529	\$ 3,307	\$ 3,434	\$ 3,478	\$ 3,836	\$ 3,634	\$ 3,992	\$ 2,874	\$ 2,925	\$ 3,535	\$ 2,520	\$ 50,118	\$ (360)	(12.51%)
21	Building & Equipment Rental	\$ 7,603	\$ 7,522	\$ 7,522	\$ 9,211	\$ 7,822	\$ 7,798	\$ 7,808	\$ 7,947	\$ 7,947	\$ 7,947	\$ 7,956	\$ 7,981	\$ 8,004	\$ 95,464	\$ 401	5.27%
22	Insurance	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 260,328	\$ (13)	(0.06%)
23	Other Operating Expenses	\$ 1,246	\$ (2,829)	\$ 2,403	\$ 158	\$ 4,742	\$ 528	\$ 149	\$ 665	\$ 114	\$ 2,313	\$ 7,866	\$ 807	\$ 7,635	\$ 24,551	\$ 6,389	512.80%
24	OPERATING EXPENSES BEFORE D&A	\$ 149,604	\$ 137,375	\$ 134,759	\$ 135,087	\$ 124,677	\$ 138,339	\$ 115,078	\$ 131,572	\$ 122,714	\$ 152,257	\$ 142,716	\$ 115,329	\$ 118,410	\$ 1,568,306	\$ (31,195)	(20.85%)
25	EBITDA	\$ 447,134	\$ 2,338,588	\$ 527,932	\$ 368,207	\$ 350,509	\$ 336,920	\$ 359,649	\$ 367,563	\$ 351,421	\$ 342,214	\$ 352,415	\$ 380,034	\$ 548,087	\$ 6,623,544	\$ 100,953	22.58%
26																	
27	Depreciation & Amortization	\$ (64,918)	\$ (60,058)	\$ (62,219)	\$ (63,444)	\$ (61,423)	\$ (61,483)	\$ (61,483)	\$ (61,483)	\$ (61,433)	\$ (56,056)	\$ (56,828)	\$ (58,663)	\$ (58,663)	\$ (723,237)	\$ 6,255	(9.64%)
28	GO Bond Revenue	\$ 362,133	\$ 362,133	\$ 472,584	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 374,906	\$ 374,906	\$ 374,906	\$ 374,906	\$ 4,507,140	\$ 12,772	3.53%
29	GO Bond Accretion	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 662,741	-	0.00%
30	Bond Interest Expense	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (264,361)	\$ (264,361)	\$ (264,361)	\$ (264,361)	\$ (3,237,973)	\$ 8,205	(3.01%)
31	Gains/Losses on Investments	\$ 60,705	\$ 67,116	\$ 80,761	\$ 77,005	\$ 121,137	\$ 37,860	\$ 76,845	\$ 72,890	\$ 81,397	\$ 83,462	\$ 97,265	\$ 87,488	\$ 81,245	\$ 964,470	\$ 20,540	33.84%
32	Gain on Sale of Property	-	-	-	-	-	-	-	-	\$ 1,847,221	\$ (270,119)	-	-	-	\$ 1,577,102	-	0.00%
33	TOTAL OTHER REVENUE (EXPENSES)	\$ 140,582	\$ 151,853	\$ 273,788	\$ 158,356	\$ 204,509	\$ 121,172	\$ 160,157	\$ 156,202	\$ 2,011,980	\$ (76,940)	\$ 206,210	\$ 194,598	\$ 188,355	\$ 3,750,243	\$ 47,773	33.98%
34																	
35	INCREASE (DECREASE) IN NET POSITION	\$ 587,716	\$ 2,490,441	\$ 801,720	\$ 526,563	\$ 555,018	\$ 458,092	\$ 519,806	\$ 523,765	\$ 2,363,401	\$ 265,274	\$ 558,625	\$ 574,632	\$ 736,442	\$ 10,373,787	\$ 148,726	25.31%

	A	B	C	D	E	F	G	H
1	EVO							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE 16 MONTHS ENDING 10/31/2025							
4	UNAUDITED							
5	Current Month			18 Month Period-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 203,971	\$ 187,040	\$ 16,931	Memberships	\$ 3,006,148	\$ 2,846,271	\$ 159,876	
8	\$ 3,050	\$ 3,622	\$ (572)	Enrollments	\$ 57,330	\$ 75,592	\$ (18,262)	
9	\$ 6,020	\$ 7,160	\$ (1,140)	Childcare	\$ 112,960	\$ 115,940	\$ (2,980)	
10	\$ 2,500	\$ 2,500	-	Personal Trainer Rent	\$ 39,550	\$ 40,000	\$ (450)	
11	\$ 2,690	\$ 4,020	\$ (1,330)	Guest Fees	\$ 66,583	\$ 54,480	\$ 12,103	
12	\$ 312	\$ 357	\$ (45)	Drinks	\$ 5,656	\$ 6,828	\$ (1,172)	
13	\$ 1,244	\$ 100	\$ 1,144	Other Operating Revenue	\$ 16,981	\$ 18,400	\$ (1,419)	
14	\$ 219,786	\$ 204,799	\$ 14,987	TOTAL OPERATING REVENUE	\$ 3,305,208	\$ 3,157,511	\$ 147,697	{1}
15								
16	\$ 100,195	\$ 99,426	\$ 769	Salaries & Wages	\$ 1,490,228	\$ 1,554,734	\$ (64,507)	
17	\$ (36,092)	\$ 18,405	\$ (54,496)	Employee Benefits	\$ 279,878	\$ 283,386	\$ (3,508)	{2}
18	\$ 20,930	\$ 21,011	\$ (81)	Purchased Services	\$ 319,874	\$ 319,904	\$ (30)	
19	\$ 8,895	\$ 9,825	\$ (930)	Supplies	\$ 154,886	\$ 152,100	\$ 2,786	
20	\$ 2,523	\$ 8,260	\$ (5,737)	Repairs & Maintenance	\$ 100,293	\$ 103,560	\$ (3,267)	
21	\$ 18,972	\$ 23,690	\$ (4,718)	Utilities & Phone	\$ 361,839	\$ 279,579	\$ 82,260	
22	\$ 166	\$ 236	\$ (69)	Building & Equipment Rental	\$ 3,981	\$ 3,768	\$ 213	
23	\$ 7,432	\$ 7,432	\$ (0)	Insurance	\$ 117,086	\$ 102,076	\$ 15,009	
24	\$ 14,979	\$ 950	\$ 14,029	Other Operating Expenses	\$ 28,409	\$ 26,136	\$ 2,273	{3}
25	\$ 138,000	\$ 189,234	\$ (51,234)	OPERATING EXPENSES BEFORE D&A	\$ 2,856,473	\$ 2,825,244	\$ 31,229	
26	\$ 81,786	\$ 15,565	\$ 66,222	EBITDA	\$ 448,735	\$ 332,267	\$ 116,467	
27								
28	\$ (54,409)	\$ (58,627)	\$ 4,218	Depreciation & Amortization	\$ (874,177)	\$ (931,060)	\$ 56,883	{4}
29	\$ (8,091)	\$ (8,091)	\$ 0	Solar Rev Bond Interest	\$ (129,457)	\$ (129,460)	\$ 3	
30	-	-	-	Gains/Losses on Investments	\$ 2,595	-	\$ 2,595	
31	-	-	-	Gain on Sale of Property	\$ 5,221	-	\$ 5,221	
32	-	-	-	Extraordinary Revenue/Expenses	\$ 11	-	\$ 11	
33	\$ (62,501)	\$ (66,719)	\$ 4,218	TOTAL OTHER REVENUE (EXPENSES)	\$ (995,807)	\$ (1,060,520)	\$ 64,712	
34								
35	\$ 19,286	\$ (51,154)	\$ 70,440	INCREASE (DECREASE) IN NET POSITION	\$ (547,072)	\$ (728,252)	\$ 181,180	
36								
38	{1} Budgeted conservatively, nothing out of the ordinary received.							
39	{2} Sick leave accrual adjustment.							
40	{3} Accounting expense for solar rebate.							
41	{4} Assets budgeted, not set in service.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	EVO																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 10/31/2025																
4	UNAUDITED																
5																	
6		OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	12 MONTH	INCREASE/ (DECREASE) YOY	
7		2024	2024	2024	2025	2025	2025	2025	2025	2025	2025	2025	2025	2025	TOTAL	\$	%
8	Memberships	\$ 177,541	\$ 176,061	\$ 178,412	\$ 189,036	\$ 183,371	\$ 187,633	\$ 187,003	\$ 189,330	\$ 193,828	\$ 205,983	\$ 197,905	\$ 203,318	\$ 203,971	\$ 2,295,853	\$ 26,429	14.89%
9	Enrollments	\$ 3,035	\$ 1,875	\$ 2,800	\$ 4,591	\$ 2,862	\$ 5,225	\$ 4,700	\$ 2,105	\$ 3,705	\$ 3,946	\$ 4,026	\$ 3,300	\$ 3,050	\$ 42,185	\$ 15	0.49%
10	Childcare	\$ 7,576	\$ 7,486	\$ 7,427	\$ 8,490	\$ 7,035	\$ 5,396	\$ 5,915	\$ 5,991	\$ 8,051	\$ 7,959	\$ 6,075	\$ 6,315	\$ 6,020	\$ 82,158	\$ (1,556)	(20.54%)
11	Personal Trainer Rent	\$ 2,500	\$ 2,550	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,250	\$ 2,250	\$ 2,500	\$ 2,500	\$ 2,500	\$ 29,550	-	0.00%
12	Guest Fees	\$ 4,141	\$ 3,440	\$ 4,000	\$ 2,925	\$ 4,020	\$ 5,269	\$ 3,335	\$ 3,612	\$ 6,410	\$ 5,440	\$ 3,630	\$ 4,197	\$ 2,690	\$ 48,968	\$ (1,451)	(35.03%)
13	Drinks	\$ 312	\$ 410	\$ 354	\$ 213	\$ 300	\$ 338	\$ 259	\$ 629	\$ 182	\$ 373	\$ 385	\$ 491	\$ 312	\$ 4,243	-	0.00%
14	Other Operating Revenue	\$ 735	\$ 723	\$ 1,068	\$ 1,280	\$ 969	\$ 149	\$ 2,280	\$ 1,584	\$ 1,214	\$ 886	\$ 692	\$ 524	\$ 1,244	\$ 12,613	\$ 509	69.28%
15	TOTAL OPERATING REVENUE	\$ 195,840	\$ 192,545	\$ 196,561	\$ 209,035	\$ 201,057	\$ 206,510	\$ 205,992	\$ 205,751	\$ 215,640	\$ 226,837	\$ 215,213	\$ 220,645	\$ 219,787	\$ 2,515,570	\$ 23,947	12.23%
16																	
17	Salaries & Wages	\$ 86,453	\$ 92,595	\$ 99,831	\$ 88,903	\$ 85,617	\$ 95,087	\$ 89,272	\$ 95,271	\$ 92,387	\$ 99,018	\$ 97,357	\$ 93,032	\$ 100,195	\$ 1,128,564	\$ 13,742	15.90%
18	Employee Benefits	\$ 15,901	\$ 16,908	\$ 15,407	\$ 19,702	\$ 16,898	\$ 22,314	\$ 17,545	\$ 16,831	\$ 17,220	\$ 16,940	\$ 74,027	\$ 16,033	\$ (36,092)	\$ 213,735	\$ (51,993)	(326.98%)
19	Purchased Services	\$ 20,253	\$ 15,893	\$ 19,445	\$ 16,770	\$ 19,804	\$ 18,500	\$ 19,599	\$ 20,351	\$ 19,686	\$ 18,577	\$ 17,464	\$ 17,327	\$ 20,930	\$ 224,348	\$ 677	3.34%
20	Supplies	\$ 9,387	\$ 7,935	\$ 13,567	\$ 8,836	\$ 8,861	\$ 10,764	\$ 8,495	\$ 8,348	\$ 8,940	\$ 11,111	\$ 12,753	\$ 8,851	\$ 8,895	\$ 117,355	\$ (493)	(5.25%)
21	Repairs & Maintenance	\$ 4,467	\$ 2,201	\$ 5,202	\$ 3,190	\$ 6,347	\$ 845	\$ 6,424	\$ 10,148	\$ 6,529	\$ 3,785	\$ 5,337	\$ 16,349	\$ 2,523	\$ 68,881	\$ (1,943)	(43.51%)
22	Utilities & Phone	\$ 22,086	\$ 31,042	\$ 25,840	\$ 25,676	\$ 26,135	\$ 22,309	\$ 19,864	\$ 16,551	\$ 18,288	\$ 20,537	\$ 22,371	\$ 22,552	\$ 18,972	\$ 270,138	\$ (3,115)	(14.10%)
23	Building & Equipment Rental	\$ 153	\$ 234	\$ 234	\$ 234	\$ 195	\$ 195	\$ 195	\$ (637)	\$ 361	\$ 247	\$ 247	\$ 329	\$ 166	\$ 2,001	\$ 13	8.49%
24	Insurance	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 7,932	\$ 13,689	\$ 7,432	\$ 7,432	\$ 88,975	\$ 870	13.26%
25	Other Operating Expenses	\$ 20	\$ 175	\$ 69	\$ 2,519	\$ 1,121	\$ 1,101	\$ 2,770	\$ 737	\$ 2,213	\$ (100)	\$ 261	\$ 818	\$ 14,979	\$ 26,663	\$ 14,958	73397.40%
26	OPERATING EXPENSES BEFORE D&A	\$ 165,281	\$ 173,544	\$ 186,156	\$ 172,391	\$ 171,539	\$ 177,676	\$ 170,725	\$ 174,161	\$ 172,185	\$ 178,047	\$ 243,506	\$ 182,723	\$ 138,000	\$ 2,140,659	\$ (27,282)	(16.51%)
27	EBITDA	\$ 30,559	\$ 19,001	\$ 10,405	\$ 36,644	\$ 29,518	\$ 28,834	\$ 35,267	\$ 31,590	\$ 43,455	\$ 48,790	\$ (28,293)	\$ 37,922	\$ 81,787	\$ 374,910	\$ 51,229	167.65%
28																	
29	Depreciation & Amortization	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (56,705)	\$ (53,058)	\$ (53,218)	\$ (53,283)	\$ (55,860)	\$ (54,970)	\$ (54,409)	\$ (54,409)	\$ (655,891)	\$ 585	(1.06%)
30	Solar Rev Bond Interest	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (97,093)	-	0.00%
31	Gain on Sale of Property	-	-	-	-	-	\$ 5,200	-	-	-	-	-	-	-	\$ 5,200	-	0.00%
32	Extraordinary Revenue/Expenses	-	-	-	-	-	\$ 11	-	-	-	-	-	-	-	\$ 11	-	0.00%
33	TOTAL OTHER REVENUE (EXPENSES)	\$ (63,086)	\$ (63,086)	\$ (63,086)	\$ (63,086)	\$ (63,086)	\$ (59,585)	\$ (61,149)	\$ (61,309)	\$ (61,374)	\$ (63,951)	\$ (63,061)	\$ (62,500)	\$ (62,500)	\$ (747,773)	\$ 585	(0.93%)
34																	
35	INCREASE (DECREASE) IN NET POSITION	\$ (32,527)	\$ (44,085)	\$ (52,681)	\$ (26,442)	\$ (33,568)	\$ (30,751)	\$ (25,882)	\$ (29,719)	\$ (17,919)	\$ (15,161)	\$ (91,354)	\$ (24,578)	\$ 19,287	\$ (372,863)	\$ 51,814	(159.29%)