

**Tulare Local Health Care District
Special Board of Directors Strategy Session Meeting
Saturday, March 5, 2022, 10:00 AM
Administrative Offices, Construction Trailer
869 N. Cherry Street, Tulare, CA
(Northeast corner of Terrace and Gem Street)**

Electronic participation will be available via Zoom Webinar link/phone number below.

Zoom Webinar link and call in information¹:

<https://us06web.zoom.us/j/81901880118?pwd=RnpRSktGaWtLaEZOS1A2ZURPQVBmUT09>

You can also dial in using your phone

United States: +1 669 900 9128 or +1 253 215 8782 or +1 346 248 7799 or +1 301 715 8592

Meeting ID: 819 0188 0118

Passcode: 983496

Special notice to individuals with disabilities:

Please email or call [\(559\) 685-3879](tel:559-685-3879)

in order to request any reasonable modification or accommodation as may be needed
to observe or participate in this meeting telephonically/electronically.

Availability of Public Records.² All public records relating to an open session item on this agenda, which are not exempt from disclosure pursuant to the California Public Records Act, that are distributed to a majority of the board members will be available for public inspection at TLHCD Administrative Offices, Construction Trailer, 869 North Cherry Street, Tulare, California at the same time that the public records are distributed or made available to the board members.

¹ Pursuant to Government Code Section 54953(e) (as amended by AB-361), when a legislative body holds a meeting during a proclaimed state of emergency and either (a) state or local officials have imposed or recommended measures to promote social distancing, or (b) the board of the local agency, by majority vote within the last 30 days, has determined that, as a result of said emergency, meeting in person would present imminent risks to the health or safety of attendees, certain provisions of the Brown Act respecting notice, quorum and accessibility requirements applicable to meetings of local legislative bodies are modified to accommodate overriding public health concerns. A physical location for public participation in the March 5, 2022, Board Retreat of the Board of Directors will therefore be provided on a limited occupancy basis. To avoid unintentional transmission of COVID-19, interested members of the public are encouraged to observe and participate in this meeting telephonically or electronically using the information provided above. Any member of the public requiring assistance in accessing these offsite technologies should email Phil Smith at psmith@tulareregional.org or call 559-685-3465 at least three (3) hours prior to the scheduled commencement of this meeting.

² Due to present restrictions related to COVID-19, the District is operating under a modified schedule. Please call [\(559\) 685-3465](tel:559-685-3465) or email psmith@tulareregional.org to arrange viewing access to documents.

AGENDA

Tulare Local Health Care District Board Members:

Kevin Northcraft	President	District 4
Mike Jamaica	Vice President	District 2
Xavier J. Avila	Secretary	District 5
Margaret Fidler	Treasurer	District 3
Brandon Taylor	Director	District 1

1. Call to Order

- a. Roll Call
- b. Welcome/Introductions
- c. Pledge of Allegiance

2. Announcements – Board

3. Discussion Related to District Strategy Session Special Meeting

- a. Introductions.
- b. Review of original development concepts (map and video).
- c. Long-term goals (5 – 10 years).
- d. Short-term goals (6 – 24 months).
- e. Community Outreach/Identify Healthcare Service(s) to be Provided Directly by District.
- f. Review District’s Mission Statement

Mission - To provide safe, efficient, technologically advanced healthcare with respect for the diversity of our region.

4. Adjournment – Next regular meeting scheduled for 6:30 PM on Wednesday, March 23, 2022, at Administrative Offices, Construction Trailer, Northeast corner of Terrace and Gem Street.

Who is it?

Have everyone write a unique, strange, or unexpected fact about them on a piece of paper. Then, put the pieces of paper into a hat and mix them around. Pull from the hat and read each fact.

Allow the team to try and guess who wrote it. After they guess, ask the employee who wrote the fact to identify themselves and give any further context if necessary. This could be a great way to get to know surprising new things about your teammates.

Get-to-know-you questions!

Please answer three to five of the below:

- **What do you do for fun?**
- **What would be your ideal vacation?**
- **What is the most memorable activity you did with your family as a child?**
- **What quality do you appreciate most in a friend?**
- **What is one characteristic you received from your parents you want to keep and one you wish you could change?**
- **What is a good thing happening in your life right now? What makes it good?**
- **If you knew you could not fail and money was not an issue, what would you like to do in the next five – ten years?**
- **Name one thing on your “bucket-list” you haven’t done yet.**
- **Identify one thing interesting about yourself that most people don’t know.**
- **What is the worst and/or best job you’ve ever had and why?**
- **Your dream car and why?**
- **Your favorite season and why?**
- **Your favorite holiday and why?**
- **Your favorite genre of music and why?**

Rules of Brainstorming



Defer Judgment



Encourage Wild Ideas



Build on the Ideas of Others



Stay Focused on the Topic



One Conversation at a Time



Be Visual



Go for Quantity

Philip Smith

From: Rachael Sutherland <rsutherland@dadco.com>
Sent: Friday, March 4, 2022 9:04 AM
Subject: Agency update for Friday 3/4/22
Attachments: Davidson New Issue CD's 3-4-22.pdf

Treasury Yields:

1 year	0.978
2 year	1.464
3 year	1.587
5 year	1.611
7 year	1.677
10 year	1.714
30 year	2.144

T-Notes:

2 year 12/22	0.903
2.5 year 05/24	1.520
3 year 11/24	1.584
3.5 year 4/22	0.151
4 year 10/22	0.744
4.5 year 4/23	1.134
5 year 10/23	1.379

Dow Jones	33,338
S & P 500	4,303

New Issues Agency offering:

Issuer/Headline	Coupon	Maturity	Price	Outst	Book Mgr	Note	CUSIP
FREDDIE MAC	2.200	03/25/25	\$100	160	FHN,JPM,MS	3-NC1MO INC	3134GXXM9
FED HOME LN BANK	2.625	03/25/27	\$100	115	PNC-sole	5-NC1MO BERM	3130ARAN1
FED FARM CREDIT	2.220	03/10/26	\$100	45	JOINT LEADS	4-NC3MO CONT	3133ENRG7
FED HOME LN BANK	2.010	03/24/26	\$100	15	INSPRX-sole	4-NC1 BERM	3130ARAM3
FED HOME LN BANK	2.150	03/24/27	\$100	15	INSPRX-sole	5-NC1 BERM	3130ARAL5
FREDDIE MAC	2.010	09/25/24	\$100	40	JOINT LEADS	2.5-NC1MOINC	3134GXND2
FARMER MAC	1.310	07/14/23	\$100	10	PIPR-sole	1.25-NC	31422XVP4
FED HOME LN BANK	2.350	03/29/27	\$100	20	JOINT LEADS	5-NC3MO BERM	3130ARAH4

(Bloomberg) -- Key gauges of money-market risk increased after Ukraine said Russia had attacked Europe's largest nuclear power plant. As the U.S. and allies tighten sanctions on Russia and choke off investor demand for its assets, parts of Wall Street are jumping on the buying opportunity.

- The FRA/OIS spread -- a key signal of banking-sector risk -- expanded to 29.8 basis points, the widest since May 2020, after rising almost 10 basis points Thursday

Void Analysis

BC

SR

Lat/Lon: 36.2209/-119.3343

Tulare Hospital - VOID		Closest Location	Locations In 1 mi radius	Locations In Tulare
Dental				
VOID	Aspen Dental	5.73 Mi NE	0	1
VOID	Pacific Dental Services	5.10 Mi NE	0	2
VOID	Smile Brands Group	1.27 Mi NE	0	2
	Western Dental		1	5
Drug Stores				
	CVS		1	14
VOID	GNC	1.12 Mi NE	0	2
	Rite Aid		1	10
VOID	Vitamin Shoppe	5.18 Mi NE	0	1
	Walgreens		1	6
Health Care				
VOID	Allergy and Immunology	7.62 Mi NW	0	2
	Anesthesiology		1	7
VOID	Cardiac Surgery	7.81 Mi NE	0	1
	Cardiovascular Disease		1	15
	Certified Registered Nurse Anesthetist		1	11
	Chiropractic		2	21
VOID	Clinical Psychologist	5.02 Mi NE	0	13
	Clinical Social Worker		1	9
VOID	Critical Care	6.95 Mi NE	0	4
VOID	Dermatology	6.98 Mi NE	0	7
	Diagnostic Radiology		2	11
	Dialysis Centers		1	9
	Emergency Medicine		1	11
	Endocrinology		3	5
	Family Practice		9	46
	Gastroenterology		1	7
VOID	General Practice	5.11 Mi NE	0	8
	General Surgery		5	21
VOID	Hand Surgery	5.80 Mi NE	0	2
VOID	Hematology and Oncology	7.09 Mi NW	0	4
	Hospitalist		1	5
VOID	Infectious Disease	7.62 Mi NW	0	4
	Internal Medicine		4	37
VOID	Interventional Cardiology	7.78 Mi NE	0	1
VOID	Interventional Radiology	6.92 Mi NE	0	2

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This report was produced using data from private and government sources deemed to be reliable. The information herein is provided without representation or warranty.

Void Analysis

BC

SR

Lat/Lon: 36.2209/-119.3343

Tulare Hospital - VOID		Closest Location	Locations In 1 mi radius	Locations In Tulare
	Medical Oncology		2	2
	Nephrology		2	11
	Neurology		1	11
VOID	Neurosurgery	7.70 Mi NE	0	3
	Nurse Practitioner		2	37
	Obstetrics and Gynecology		2	16
	Occupational Therapy		1	3
	Ophthalmology		1	9
	Optometry		3	21
VOID	Orthopedic Surgery	7.13 Mi NW	0	13
VOID	Osteopathic Manipulative Medicine	7.76 Mi NE	0	1
	Otolaryngology		2	12
VOID	Pain Management	7.85 Mi NE	0	1
VOID	Pathology	8.28 Mi NE	0	1
VOID	Pediatric Medicine	6.83 Mi NE	0	5
VOID	Physical Medicine and Rehabilitation	7.16 Mi NW	0	5
	Physical Therapy		2	16
	Physician Assistant		4	29
VOID	Plastic and Reconstructive Surgery	7.49 Mi NW	0	2
	Podiatry		2	19
VOID	Psychiatry	7.37 Mi NE	0	5
VOID	Pulmonary Disease	7.62 Mi NW	0	2
VOID	Radiation Oncology	6.98 Mi NE	0	5
VOID	Rheumatology	7.52 Mi NW	0	2
	Urgent Care		1	11
	Urology		1	4
	Vascular Surgery		1	7