

	A	B	C	D	E	F	G	H
1	TULARE LOCAL HEALTH CARE DISTRICT							
2	BALANCE SHEET							
3	PERIOD ENDED 7/31/2025							
4	UNAUDITED							
5								
6		June 2025	July 2025	Increase	July 2024	Increase	Increase	
7		This Year	This year	(Decrease)	Last year	(Decrease) YOY	(Decrease) %	
8	CURRENT ASSETS							
9	Cash and Cash Equivalents	\$ 16,359,453	\$ 16,306,203	\$ (53,250)	\$ 11,009,432	\$ 5,296,771	48.1%	
10	Cash Resereve	\$ 1,000,000	\$ 1,000,000		\$ 1,000,000		0.0%	
11	Bankruptcy Reserve	\$ 4,465,722	\$ 4,447,933	\$ (17,789)	\$ 4,970,469	\$ (522,536)	(10.5%)	
12	Net Cash	\$ 21,825,175	\$ 21,754,136	\$ (71,039)	\$ 16,979,900	\$ 4,774,235	28.1%	{1}
13								
14	Rent Receivables	\$ 2,534,423	\$ 2,538,672	\$ 4,250	\$ 2,518,634	\$ 20,039	0.8%	
15	Net AR	\$ 2,534,423	\$ 2,538,672	\$ 4,250	\$ 2,518,634	\$ 20,039	0.8%	
16								
17	Property Tax Revenue	\$ (113,792)	\$ 67,124	\$ 180,916	\$ 228,558	\$ (161,434)	(70.6%)	{2}
18	Miscellaneous Receivables	\$ 39,555	\$ 39,899	\$ 344	\$ 36,595	\$ 3,305	9.0%	
19	Prepays	\$ 96,905	\$ 403,826	\$ 306,922	\$ 359,402	\$ 44,424	12.4%	{3}
20	Net Other Receivables	\$ 22,668	\$ 510,850	\$ 488,182	\$ 624,554	\$ (113,705)	(18.2%)	
21								
22	TOTAL CURRENT ASSETS	\$ 24,382,266	\$ 24,803,658	\$ 421,392	\$ 20,123,089	\$ 4,680,569	23.3%	
23								
24	LIMITED USE ASSETS							
25	Restricted Trust Funds	\$ 14,577,298	\$ 14,962,746	\$ 385,448	\$ 14,605,579	\$ 357,167	2.4%	{2}
26								
27	CAPITAL ASSETS							
28	Land & Land Improvements	\$ 6,153,705	\$ 6,153,705		\$ 5,953,915	\$ 199,790	3.4%	
29	Buildings & Building Improvements	\$ 48,349,585	\$ 47,431,119	\$ (918,466)	\$ 47,828,047	\$ (396,928)	(0.8%)	{4}
30	Major Movable Equipment	\$ 1,946,699	\$ 1,957,257	\$ 10,558	\$ 1,934,616	\$ 22,641	1.2%	
31	Construction in Progress	\$ 113,095,698	\$ 112,918,436	\$ (177,263)	\$ 111,352,693	\$ 1,565,742	1.4%	{5}
32	Accumulated Depreciation	\$ (44,948,854)	\$ (44,188,833)	\$ 760,021	\$ (43,659,775)	\$ (529,058)	1.2%	{4}
33	TOTAL CAPITAL ASSETS	\$ 124,596,833	\$ 124,271,683	\$ (325,150)	\$ 123,409,496	\$ 862,187	0.7%	
34								
35	LONG TERM ASSETS							
36	Lease Receivable	\$ 10,722,483	\$ 10,722,483		\$ 10,722,483		0.0%	
37								
38	TOTAL ASSETS	\$ 174,278,879	\$ 174,760,570	\$ 481,690	\$ 168,860,647	\$ 5,899,923	3.5%	
39								
40	CURRENT LIABILITIES							
41	Accounts Payable	\$ 60,513	\$ 70,678	\$ 10,164	\$ 97,139	\$ (26,461)	(27.2%)	
42	Payroll	\$ 96,710	\$ 114,897	\$ 18,186	\$ 101,029	\$ 13,868	13.7%	
43	Other Accrued Liabilities	\$ 357,022	\$ 358,222	\$ 1,200	\$ 351,140	\$ 7,082	2.0%	
44	Current Maturities of Debt Borrowings	\$ 3,851,617	\$ 4,130,840	\$ 279,223	\$ 3,959,698	\$ 171,142	4.3%	{2}
45	TOTAL CURRENT LIABILITIES	\$ 4,365,863	\$ 4,674,637	\$ 308,774	\$ 4,509,006	\$ 165,631	3.7%	
46								
47	LONG TERM LIABILITIES							
48	OTHER							
49	Bankruptcy Payable	\$ 4,465,722	\$ 4,447,933	\$ (17,789)	\$ 4,970,469	\$ (522,536)	(10.5%)	
50	Deferred Inflows	\$ 13,678,257	\$ 13,678,257		\$ 13,678,257		0.0%	
51	LTD							
52	Debt Borrowings, Net of Current Maturities	\$ 91,871,835	\$ 91,816,606	\$ (55,228)	\$ 94,968,348	\$ (3,151,741)	(3.3%)	{2}
53	Bond Issuance Costs & Other Assets	\$ (54,464)	\$ (61,438)	\$ (6,974)	\$ 22,250	\$ (83,687)	(376.1%)	{2}
54	TOTAL LONG TERM LIABILITIES	\$ 109,961,350	\$ 109,881,359	\$ (79,992)	\$ 113,639,323	\$ (3,757,965)	(3.3%)	
55								
56	TOTAL LIABILITIES	\$ 114,327,213	\$ 114,555,995	\$ 228,782	\$ 118,148,329	\$ (3,592,334)	(3.0%)	
57								
58	NET POSITION							
59	Net Position at Beginning of Fiscal Year	\$ 50,291,085	\$ 50,291,085		\$ 50,291,085		0.0%	
60	Increase (Decrease) in Net Position	\$ 9,660,581	\$ 9,913,489	\$ 252,908	\$ 421,232	\$ 9,492,257	2253.4%	
61	TOTAL NET POSITION	\$ 59,951,666	\$ 60,204,574	\$ 252,908	\$ 50,712,317	\$ 9,492,257	18.7%	
62								
63	TOTAL LIABILITIES & NET POSITION	\$ 174,278,879	\$ 174,760,570	\$ 481,690	\$ 168,860,647	\$ 5,899,923	3.5%	
64								
65	{1} Decrease in cash due to AP - insurance & bankruptcy payments.							
66	{2} Regular monthly accruals.							
67	{3} Annual insurance payments							
68	{4} Retirement of VA assets.							
69	{5} New assets - EVO Computers, EVO Lighting, Immunity Labs, EVO HVAC							

	A	B	C	D	E	F	G	H
1	DISTRICT							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE THIRTEENTH MONTH ENDING 7/31/2025							
4	UNAUDITED							
5		Current Month				Year-to-Date		
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 245,680	\$ 245,734	\$ (54)	Rental Revenue	\$ 3,182,544	\$ 3,188,775	\$ (6,230)	
8	\$ 248,691	\$ 248,691	-	Property Tax Revenue	\$ 2,991,387	\$ 2,991,392	\$ (5)	
9	\$ 100	\$ 100	-	Other Operating Revenue	\$ 2,175,599	\$ 77,720	\$ 2,097,879	
10	\$ 494,471	\$ 494,525	\$ (54)	TOTAL OPERATING REVENUE	\$ 8,349,531	\$ 6,257,887	\$ 2,091,644	
11								
12	\$ 49,969	\$ 49,518	\$ 451	Salaries & Wages	\$ 538,951	\$ 633,354	\$ (94,403)	
13	\$ 9,796	\$ 10,490	\$ (693)	Employee Benefits	\$ 117,104	\$ 124,783	\$ (7,680)	
14	\$ 9,575	\$ 20,900	\$ (11,325)	Professional Fees	\$ 131,968	\$ 165,000	\$ (33,032)	{1}
15	\$ 14,105	\$ 12,500	\$ 1,605	Legal Fees	\$ 162,539	\$ 141,500	\$ 21,039	
16	\$ 32,918	\$ 35,473	\$ (2,555)	Purchased Services	\$ 330,422	\$ 489,448	\$ (159,025)	{2}
17	\$ 1,074	\$ 775	\$ 299	Supplies	\$ 10,356	\$ 8,209	\$ 2,147	
18	-	\$ 320	\$ (320)	Repairs & Maintenance	\$ 3,488	\$ 3,320	\$ 168	
19	\$ 2,874	\$ 3,526	\$ (653)	Utilities & Phone	\$ 52,948	\$ 47,437	\$ 5,511	
20	\$ 7,947	\$ 7,980	\$ (33)	Building & Equipment Rental	\$ 101,969	\$ 102,623	\$ (654)	
21	\$ 21,686	\$ 21,685	\$ 0	Insurance	\$ 281,844	\$ 301,349	\$ (19,505)	
22	\$ 2,313	\$ 2,500	\$ (187)	Other Operating Expenses	\$ 37,323	\$ 32,555	\$ 4,767	
23	\$ 152,255	\$ 165,667	\$ (13,412)	OPERATING EXPENSES BEFORE D&A	\$ 1,768,912	\$ 2,049,578	\$ (280,666)	
24	\$ 342,216	\$ 328,857	\$ 13,358	EBITDA	\$ 6,580,619	\$ 4,208,309	\$ 2,372,310	
25								
26	\$ (56,056)	\$ (61,708)	\$ 5,652	Depreciation & Amortization	\$ (806,594)	\$ (833,954)	\$ 27,360	{3}
27	\$ 374,906	\$ 374,906	-	GO Bond Revenue	\$ 4,830,956	\$ 4,720,502	\$ 110,455	
28	\$ 55,228	\$ 55,228	-	GO Bond Accretion	\$ 717,970	\$ 717,970	-	
29	\$ (264,361)	\$ (264,361)	-	Bond Interest Expense	\$ (3,536,485)	\$ (3,535,156)	\$ (1,329)	
30	\$ 83,462	\$ 74,724	\$ 8,738	Gains/Losses on Investments	\$ 1,000,348	\$ 884,530	\$ 115,818	{4}
31	\$ (270,119)	-	\$ (270,119)	Gain on Sale of Property	\$ 1,577,102	-	\$ 1,577,102	{3}
32	\$ (76,940)	\$ 178,789	\$ (255,729)	TOTAL OTHER REVENUE (EXPENSES)	\$ 3,783,297	\$ 1,953,891	\$ 1,829,405	
33								
34	\$ 265,276	\$ 507,647	\$ (242,371)	INCREASE (DECREASE) IN NET POSITION	\$ 10,363,915	\$ 6,162,200	\$ 4,201,715	
35								
37								
38	{1} Construction support budgeted, not yet hired.							
39	{2} Document clean up budgeted, not yet completed.							
40	{3} Retired VA assets.							
41	{4} Investment interest income higher than budgeted.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	DISTRICT																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 7/31/2025																
4	UNAUDITED																
5																	
6		JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	12 MONTH	INCREASE/ (DECREASE) YOY	
7		2024	2024	2024	2024	2024	2024	2025	2025	2025	2025	2025	2025	2025	TOTAL	\$	%
8	Rental Revenue	\$ 240,076	\$ 240,666	\$ 240,673	\$ 246,359	\$ 247,305	\$ 246,999	\$ 244,636	\$ 246,528	\$ 246,601	\$ 246,069	\$ 245,477	\$ 245,477	\$ 245,680	\$ 2,942,468	\$ 5,604	2.33%
9	Property Tax Revenue	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 248,691	\$ 2,762,829	\$ 20,133	8.81%
10	Other Operating Revenue	\$ 700	\$ 100	\$ (500)	\$ 121,821	\$ 2,000,100	\$ (2,322)	\$ 30,100	\$ 100	\$ 100	\$ 100	\$ 25,100	\$ 100	\$ 100	\$ 2,174,899	\$ (600)	(85.71%)
11	TOTAL OPERATING REVENUE	\$ 469,334	\$ 469,324	\$ 468,731	\$ 596,738	\$ 2,475,963	\$ 473,235	\$ 503,294	\$ 475,186	\$ 475,259	\$ 474,727	\$ 499,135	\$ 474,135	\$ 494,471	\$ 7,880,197	\$ 25,137	5.36%
12																	
13	Salaries & Wages	\$ 39,159	\$ 37,221	\$ 33,486	\$ 43,575	\$ 41,429	\$ 35,810	\$ 46,245	\$ 42,837	\$ 43,399	\$ 35,414	\$ 46,424	\$ 43,983	\$ 49,969	\$ 499,792	\$ 10,810	27.60%
14	Employee Benefits	\$ 6,861	\$ 8,881	\$ 4,233	\$ 9,468	\$ 7,122	\$ 6,520	\$ 10,387	\$ 9,384	\$ 13,844	\$ 10,295	\$ 10,356	\$ 9,957	\$ 9,796	\$ 110,243	\$ 2,936	42.79%
15	Professional Fees	\$ 24,535	\$ 28,288	\$ 11,015	\$ 22,067	\$ 16,240	\$ 16,316	\$ (729)	\$ 218	\$ 353	\$ 1,035	\$ 2,718	\$ 338	\$ 9,575	\$ 107,433	\$ (14,960)	(60.97%)
16	Legal Fees	\$ 11,069	\$ 9,957	\$ 10,295	\$ 12,082	\$ 15,037	\$ 7,372	\$ 13,498	\$ 10,644	\$ 22,796	\$ 8,297	\$ 15,694	\$ 11,694	\$ 14,105	\$ 151,470	\$ 3,036	27.42%
17	Purchased Services	\$ 33,069	\$ 20,665	\$ 23,538	\$ 28,593	\$ 24,233	\$ 24,633	\$ 31,071	\$ 22,287	\$ 21,488	\$ 25,031	\$ 21,078	\$ 21,820	\$ 32,918	\$ 297,354	\$ (151)	(0.46%)
18	Supplies	\$ 511	\$ (16)	\$ 206	\$ 392	\$ 1,868	\$ 406	\$ 241	\$ 1,011	\$ 1,069	\$ 1,065	\$ 1,358	\$ 1,171	\$ 1,074	\$ 9,845	\$ 563	110.08%
19	Repairs & Maintenance	-	-	-	-	-	\$ 550	-	\$ 600	\$ 1,888	\$ 450	-	-	-	\$ 3,488	-	0.00%
20	Utilities & Phone	\$ 2,573	\$ 2,984	\$ 3,371	\$ 2,880	\$ 5,055	\$ 11,529	\$ 3,307	\$ 3,434	\$ 3,478	\$ 3,836	\$ 3,634	\$ 3,992	\$ 2,874	\$ 50,375	\$ 300	11.67%
21	Building & Equipment Rental	\$ 7,773	\$ 7,524	\$ 7,547	\$ 7,603	\$ 7,522	\$ 7,522	\$ 9,211	\$ 7,822	\$ 7,798	\$ 7,808	\$ 7,947	\$ 7,947	\$ 7,947	\$ 94,197	\$ 174	2.24%
22	Insurance	\$ 21,625	\$ 21,625	\$ 21,625	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,686	\$ 260,219	\$ 61	0.28%
23	Other Operating Expenses	\$ 1,928	\$ 18,075	\$ 7,831	\$ 1,246	\$ (2,829)	\$ 2,403	\$ 158	\$ 4,742	\$ 528	\$ 149	\$ 665	\$ 114	\$ 2,313	\$ 35,394	\$ 385	19.95%
24	OPERATING EXPENSES BEFORE D&A	\$ 149,103	\$ 155,204	\$ 123,147	\$ 149,604	\$ 137,375	\$ 134,759	\$ 135,087	\$ 124,677	\$ 138,339	\$ 115,078	\$ 131,572	\$ 122,714	\$ 152,257	\$ 1,619,809	\$ 3,152	2.11%
25	EBITDA	\$ 320,231	\$ 314,120	\$ 345,584	\$ 447,134	\$ 2,338,588	\$ 338,476	\$ 368,207	\$ 350,509	\$ 336,920	\$ 359,649	\$ 367,563	\$ 351,421	\$ 342,214	\$ 6,260,387	\$ 21,984	6.87%
26																	
27	Depreciation & Amortization	\$ (64,918)	\$ (64,918)	\$ (64,918)	\$ (64,918)	\$ (60,058)	\$ (60,058)	\$ (63,444)	\$ (61,423)	\$ (61,483)	\$ (61,483)	\$ (61,483)	\$ (61,433)	\$ (56,056)	\$ (741,676)	\$ 8,862	(13.65%)
28	GO Bond Revenue	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 472,584	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 374,906	\$ 4,468,823	\$ 12,772	3.53%
29	GO Bond Accretion	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 662,741	-	0.00%
30	Bond Interest Expense	\$ (273,895)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (264,361)	\$ (3,262,590)	\$ 9,535	(3.48%)
31	Gains/Losses on Investments	\$ 72,397	\$ 90,693	\$ 79,777	\$ 60,705	\$ 67,116	\$ 79,064	\$ 77,005	\$ 121,137	\$ 37,860	\$ 76,845	\$ 72,890	\$ 81,397	\$ 83,462	\$ 927,951	\$ 11,065	15.28%
32	Gain on Sale of Property	-	-	-	-	-	-	-	-	-	-	-	\$ 1,847,221	\$ (270,119)	\$ 1,577,102	\$ (270,119)	0.00%
33	TOTAL OTHER REVENUE (EXPENSES)	\$ 150,945	\$ 170,570	\$ 159,654	\$ 140,582	\$ 151,853	\$ 274,252	\$ 158,356	\$ 204,509	\$ 121,172	\$ 160,157	\$ 156,202	\$ 2,011,980	\$ (76,940)	\$ 3,632,352	\$ (227,885)	(150.97%)
34																	
35	INCREASE (DECREASE) IN NET POSITION	\$ 471,176	\$ 484,690	\$ 505,238	\$ 587,716	\$ 2,490,441	\$ 612,728	\$ 526,563	\$ 555,018	\$ 458,092	\$ 519,806	\$ 523,765	\$ 2,363,401	\$ 265,274	\$ 9,892,739	\$ (205,901)	(43.70%)

	A	B	C	D	E	F	G	H
1	EVO							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE THIRTEENTH MONTH ENDING 7/31/2025							
4	UNAUDITED							
5	Current Month			Year-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 207,626	\$ 185,060	\$ 22,566	Memberships	\$ 2,400,954	\$ 2,287,132	\$ 113,822	{1}
8	\$ 4,021	\$ 3,622	\$ 399	Enrollments	\$ 46,954	\$ 64,726	\$ (17,772)	
9	\$ 8,026	\$ 7,160	\$ 866	Childcare	\$ 94,551	\$ 94,460	\$ 91	
10	\$ 2,250	\$ 2,500	\$ (250)	Personal Trainer Rent	\$ 32,050	\$ 32,500	\$ (450)	
11	\$ 5,623	\$ 4,020	\$ 1,603	Guest Fees	\$ 56,067	\$ 42,420	\$ 13,647	
12	\$ 391	\$ 357	\$ 34	Drinks	\$ 4,468	\$ 5,757	\$ (1,289)	
13	\$ 2,016	\$ 100	\$ 1,916	Other Operating Revenue	\$ 14,522	\$ 18,100	\$ (3,578)	
14	\$ 229,953	\$ 202,819	\$ 27,134	TOTAL OPERATING REVENUE	\$ 2,649,564	\$ 2,545,095	\$ 104,469	
15								
16	\$ 99,018	\$ 99,426	\$ (408)	Salaries & Wages	\$ 1,199,644	\$ 1,259,667	\$ (60,023)	
17	\$ 16,940	\$ 18,854	\$ (1,914)	Employee Benefits	\$ 225,910	\$ 228,376	\$ (2,467)	
18	\$ 18,898	\$ 18,281	\$ 617	Purchased Services	\$ 264,152	\$ 262,871	\$ 1,281	
19	\$ 11,111	\$ 10,425	\$ 686	Supplies	\$ 124,387	\$ 120,825	\$ 3,562	
20	\$ 3,785	\$ 5,060	\$ (1,275)	Repairs & Maintenance	\$ 76,083	\$ 74,580	\$ 1,503	
21	\$ 20,537	\$ 23,343	\$ (2,806)	Utilities & Phone	\$ 297,944	\$ 203,883	\$ 94,061	
22	\$ 247	\$ 236	\$ 12	Building & Equipment Rental	\$ 3,239	\$ 3,062	\$ 177	
23	\$ 7,932	\$ 7,432	\$ 500	Insurance	\$ 88,534	\$ 79,781	\$ 8,753	{2}
24	\$ (100)	\$ 950	\$ (1,050)	Other Operating Expenses	\$ 12,352	\$ 24,186	\$ (11,834)	{3}
25	\$ 178,369	\$ 184,007	\$ (5,638)	OPERATING EXPENSES BEFORE D&A	\$ 2,292,245	\$ 2,257,231	\$ 35,014	
26	\$ 51,584	\$ 18,812	\$ 32,772	EBITDA	\$ 357,319	\$ 287,864	\$ 69,456	
27								
28	\$ (55,860)	\$ (53,350)	\$ (2,510)	Depreciation & Amortization	\$ (710,388)	\$ (761,565)	\$ 51,177	{4}
29	\$ (8,091)	\$ (8,091)	\$ 0	Solar Rev Bond Interest	\$ (105,184)	\$ (105,186)	\$ 2	
30	-	-	-	Gains/Losses on Investments	\$ 2,595	-	\$ 2,595	
31	-	-	-	Gain on Sale of Property	\$ 5,221	-	\$ 5,221	
32	-	-	-	Extraordinary Revenue/Expenses	\$ 11	-	\$ 11	
33	\$ (63,951)	\$ (61,442)	\$ (2,510)	TOTAL OTHER REVENUE (EXPENSES)	\$ (807,745)	\$ (866,751)	\$ 59,006	
34								
35	\$ (12,367)	\$ (42,630)	\$ 30,262	INCREASE (DECREASE) IN NET POSITION	\$ (450,426)	\$ (578,887)	\$ 128,461	
36								
38								
39	{1} Budgeted conservatively, nothing out of the ordinary received.							
40	{2} Insurance deductible.							
41	{3} Refund from prior month's charges.							
42	{4} Addition of evo assets not budgeted.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	EVO																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 7/31/2025																
4	UNAUDITED																
5																	
6		JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	12 MONTH	INCREASE/ (DECREASE) YOY	
7		2024	2024	2024	2024	2024	2024	2025	TOTAL	\$	%						
8	Memberships	\$ 178,979	\$ 175,606	\$ 178,169	\$ 177,541	\$ 176,061	\$ 178,412	\$ 189,036	\$ 183,371	\$ 187,633	\$ 187,003	\$ 189,330	\$ 192,185	\$ 207,626	\$ 2,221,975	\$ 28,648	16.01%
9	Enrollments	\$ 3,900	\$ 4,750	\$ 3,460	\$ 3,035	\$ 1,875	\$ 2,800	\$ 4,591	\$ 2,862	\$ 5,225	\$ 4,700	\$ 2,105	\$ 3,630	\$ 4,021	\$ 43,054	\$ 121	3.10%
10	Childcare	\$ 7,668	\$ 7,898	\$ 7,660	\$ 7,576	\$ 7,486	\$ 7,427	\$ 8,490	\$ 7,035	\$ 5,396	\$ 5,915	\$ 5,991	\$ 7,984	\$ 8,026	\$ 86,883	\$ 358	4.67%
11	Personal Trainer Rent	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,550	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,250	\$ 2,250	\$ 29,550	\$ (250)	(10.00%)
12	Guest Fees	\$ 5,000	\$ 4,965	\$ 3,510	\$ 4,141	\$ 3,440	\$ 4,000	\$ 2,925	\$ 4,020	\$ 5,269	\$ 3,335	\$ 3,612	\$ 6,227	\$ 5,623	\$ 51,067	\$ 623	12.46%
13	Drinks	\$ 324	\$ 373	\$ 404	\$ 312	\$ 410	\$ 354	\$ 213	\$ 300	\$ 338	\$ 259	\$ 629	\$ 164	\$ 391	\$ 4,144	\$ 67	20.52%
14	Other Operating Revenue	\$ 1,110	\$ 1,314	\$ 1,210	\$ 735	\$ 723	\$ 1,068	\$ 1,280	\$ 969	\$ 149	\$ 2,280	\$ 1,584	\$ 84	\$ 2,016	\$ 13,412	\$ 907	81.70%
15	TOTAL OPERATING REVENUE	\$ 199,481	\$ 197,406	\$ 196,913	\$ 195,840	\$ 192,545	\$ 196,561	\$ 209,035	\$ 201,057	\$ 206,510	\$ 205,992	\$ 205,751	\$ 212,524	\$ 229,953	\$ 2,450,084	\$ 30,473	15.28%
16																	
17	Salaries & Wages	\$ 92,541	\$ 93,393	\$ 89,278	\$ 86,453	\$ 92,595	\$ 99,831	\$ 88,903	\$ 85,617	\$ 95,087	\$ 89,272	\$ 95,271	\$ 92,387	\$ 99,018	\$ 1,107,103	\$ 6,477	7.00%
18	Employee Benefits	\$ 18,282	\$ 17,325	\$ 14,635	\$ 15,901	\$ 16,908	\$ 15,407	\$ 19,702	\$ 16,898	\$ 22,314	\$ 17,545	\$ 16,831	\$ 17,220	\$ 16,940	\$ 207,628	\$ (1,342)	(7.34%)
19	Purchased Services	\$ 26,026	\$ 23,055	\$ 26,192	\$ 20,253	\$ 15,893	\$ 19,445	\$ 16,770	\$ 19,804	\$ 18,500	\$ 19,599	\$ 20,351	\$ 19,365	\$ 18,898	\$ 238,126	\$ (7,129)	(27.39%)
20	Supplies	\$ 7,550	\$ 10,596	\$ 9,997	\$ 9,387	\$ 7,935	\$ 13,567	\$ 8,836	\$ 8,861	\$ 10,764	\$ 8,495	\$ 8,348	\$ 8,940	\$ 11,111	\$ 116,837	\$ 3,561	47.17%
21	Repairs & Maintenance	\$ 15,541	\$ 3,849	\$ 7,556	\$ 4,467	\$ 2,201	\$ 5,202	\$ 3,190	\$ 6,347	\$ 845	\$ 6,424	\$ 10,148	\$ 6,529	\$ 3,785	\$ 60,542	\$ (11,756)	(75.65%)
22	Utilities & Phone	\$ 20,935	\$ 26,389	\$ 22,290	\$ 22,086	\$ 31,042	\$ 25,840	\$ 25,676	\$ 26,135	\$ 22,309	\$ 19,864	\$ 16,551	\$ 18,288	\$ 20,537	\$ 277,008	\$ (398)	(1.90%)
23	Building & Equipment Rental	\$ 1,439	\$ 234	\$ 153	\$ 153	\$ 234	\$ 234	\$ 234	\$ 195	\$ 195	\$ 195	\$ (637)	\$ 361	\$ 247	\$ 1,800	\$ (1,191)	(82.81%)
24	Insurance	\$ 6,561	\$ 6,561	\$ 8,426	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 7,932	\$ 81,972	\$ 1,370	20.88%
25	Other Operating Expenses	\$ 652	\$ 479	\$ 594	\$ 20	\$ 175	\$ 69	\$ 2,519	\$ 1,121	\$ 1,101	\$ 2,770	\$ 737	\$ 2,213	\$ (100)	\$ 11,700	\$ (752)	(115.26%)
26	OPERATING EXPENSES BEFORE D&A	\$ 189,527	\$ 181,881	\$ 179,121	\$ 165,281	\$ 173,544	\$ 186,156	\$ 172,391	\$ 171,539	\$ 177,676	\$ 170,725	\$ 174,161	\$ 171,864	\$ 178,368	\$ 2,102,717	\$ (11,159)	(5.89%)
27	EBITDA	\$ 9,954	\$ 15,525	\$ 17,792	\$ 30,559	\$ 19,001	\$ 10,405	\$ 36,644	\$ 29,518	\$ 28,834	\$ 35,267	\$ 31,590	\$ 40,660	\$ 51,585	\$ 347,367	\$ 41,632	418.30%
28																	
29	Depreciation & Amortization	\$ (53,301)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (56,705)	\$ (53,058)	\$ (53,218)	\$ (53,283)	\$ (55,860)	\$ (657,087)	\$ (2,560)	4.80%
30	Solar Rev Bond Interest	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (97,093)	-	0.00%
31	Gains/Losses on Investments	\$ 1,496	-	\$ 1,099	-	-	-	-	-	-	-	-	-	-	\$ 1,099	\$ (1,496)	(100.00%)
32	Gain on Sale of Property	-	\$ 21	-	-	-	-	-	-	\$ 5,200	-	-	-	-	\$ 5,221	-	0.00%
33	Extraordinary Revenue/Expenses	-	-	-	-	-	-	-	-	\$ 11	-	-	-	-	\$ 11	-	0.00%
34	TOTAL OTHER REVENUE (EXPENSES)	\$ (59,896)	\$ (63,065)	\$ (61,987)	\$ (63,086)	\$ (59,585)	\$ (61,149)	\$ (61,309)	\$ (61,374)	\$ (63,951)	\$ (747,849)	\$ (4,055)	6.77%				
35																	
36	INCREASE (DECREASE) IN NET POSITION	\$ (49,942)	\$ (47,540)	\$ (44,195)	\$ (32,527)	\$ (44,085)	\$ (52,681)	\$ (26,442)	\$ (33,568)	\$ (30,751)	\$ (25,882)	\$ (29,719)	\$ (20,714)	\$ (12,366)	\$ (400,482)	\$ 37,577	(75.24%)