

	A	B	C	D	E	F	G	H
1	<b>TULARE LOCAL HEALTH CARE DISTRICT</b>							
2	BALANCE SHEET							
3	PERIOD ENDED 5/31/2026							
4	UNAUDITED							
5								
6		April 2026	May 2026	Increase	May 2025	Increase	Increase	
7		This Year	This year	(Decrease)	Last year	(Decrease) YOY	(Decrease) %	
8	<b>CURRENT ASSETS</b>							
9	Cash and Cash Equivalents	\$ 16,850,679	\$ 17,119,833	\$ 269,154	\$ 14,195,331	\$ 2,924,502	20.6%	
10	Cash Reserve	\$ 1,000,000	\$ 1,000,000	\$	\$ 1,000,000		0.0%	
11	Bankruptcy Reserve	\$ 3,343,242	\$ 3,322,037	\$ (21,205)	\$ 4,470,469	\$ (1,148,432)	(25.7%)	
12	Net Cash	\$ 21,193,920	\$ 21,441,870	\$ 247,950	\$ 19,665,799	\$ 1,776,070	9.0%	{1}
13								
14	Rent Receivables	\$ 2,523,945	\$ 2,526,030	\$ 2,085	\$ 2,378,259	\$ 147,771	6.2%	
15	Net AR	\$ 2,523,945	\$ 2,526,030	\$ 2,085	\$ 2,378,259	\$ 147,771	6.2%	
16								
17	Property Tax Revenue	\$ 38,083	\$ 101,362	\$ 63,280	\$ 6,278	\$ 95,084	1514.5%	{2}
18	Miscellaneous Receivables	\$ 47,188	\$ 40,936	\$ (6,251)	\$ 74,511	\$ (33,575)	(45.1%)	
19	Prepays	\$ 137,348	\$ 103,058	\$ (34,290)	\$ 129,507	\$ (26,450)	(20.4%)	
20	Net Other Receivables	\$ 222,618	\$ 245,356	\$ 22,738	\$ 210,297	\$ 35,059	16.7%	
21								
22	<b>TOTAL CURRENT ASSETS</b>	\$ 23,940,483	\$ 24,213,256	\$ 272,772	\$ 22,254,356	\$ 1,958,900	8.8%	
23								
24	<b>LIMITED USE ASSETS</b>							
25	Restricted Trust Funds	\$ 15,448,872	\$ 16,017,768	\$ 568,896	\$ 14,204,528	\$ 1,813,240	12.8%	{2 & 3}
26								
27	<b>CAPITAL ASSETS</b>							
28	Land & Land Improvements	\$ 6,159,243	\$ 6,159,243		\$ 6,347,705	\$ (188,461)	(3.0%)	
29	Buildings & Building Improvements	\$ 47,951,452	\$ 48,014,585	\$ 63,133	\$ 48,349,585	\$ (335,000)	(0.7%)	{4}
30	Major Movable Equipment	\$ 2,007,720	\$ 2,010,438	\$ 2,718	\$ 1,938,818	\$ 71,620	3.7%	{5}
31	Construction in Progress	\$ 115,291,165	\$ 115,392,580	\$ 101,415	\$ 112,812,197	\$ 2,580,383	2.3%	{6}
32	Accumulated Depreciation	\$ (45,246,668)	\$ (45,362,412)	\$ (115,744)	\$ (44,836,096)	\$ (526,316)	1.2%	
33	<b>TOTAL CAPITAL ASSETS</b>	\$ 126,162,913	\$ 126,214,435	\$ 51,522	\$ 124,612,208	\$ 1,602,226	1.3%	
34								
35	<b>LONG TERM ASSETS</b>							
36	Lease Receivable	\$ 7,632,537	\$ 7,632,537		\$ 10,142,113	\$ (2,509,576)	(24.7%)	
37								
38	<b>TOTAL ASSETS</b>	\$ 173,184,806	\$ 174,077,996	\$ 893,190	\$ 171,213,205	\$ 2,864,791	1.7%	
39								
40	<b>CURRENT LIABILITIES</b>							
41	Accounts Payable	\$ 182,300	\$ 69,594	\$ (112,706)	\$ 129,266	\$ (59,673)	(46.2%)	{7}
42	Payroll	\$ 64,326	\$ 79,261	\$ 14,935	\$ 85,006	\$ (5,745)	(6.8%)	
43	Other Accrued Liabilities	\$ 954,585	\$ 1,175,769	\$ 221,184	\$ 134,194	\$ 1,041,575	776.2%	{8}
44	Current Maturities of Debt Borrowings	\$ 3,573,046	\$ 3,847,445	\$ 274,399	\$ 3,614,189	\$ 233,257	6.5%	{3}
45	<b>TOTAL CURRENT LIABILITIES</b>	\$ 4,774,256	\$ 5,172,069	\$ 397,813	\$ 3,962,655	\$ 1,209,414	30.5%	
46								
47	<b>LONG TERM LIABILITIES</b>							
48	<b>OTHER</b>							
49	Bankruptcy Payable	\$ 3,333,687	\$ 3,322,037	\$ (11,650)	\$ 4,470,469	\$ (1,148,432)	(25.7%)	
50	Deferred Inflows	\$ 10,142,113	\$ 10,142,113		\$ 12,519,903	\$ (2,377,790)	(19.0%)	
51	<b>LTD</b>							
52	Debt Borrowings, Net of Current Maturities	\$ 88,443,550	\$ 88,388,322	\$ (55,228)	\$ 91,877,063	\$ (3,488,741)	(3.8%)	{3}
53	Bond Issuance Costs & Other Assets	\$ 24,759	\$ 24,556	\$ (203)	\$ (6,864)	\$ 31,420	(457.8%)	{3}
54	<b>TOTAL LONG TERM LIABILITIES</b>	\$ 101,944,109	\$ 101,877,028	\$ (67,082)	\$ 108,860,571	\$ (6,983,544)	(6.4%)	
55								
56	<b>TOTAL LIABILITIES</b>	\$ 106,718,365	\$ 107,049,097	\$ 330,731	\$ 112,823,226	\$ (5,774,129)	(5.1%)	
57								
58	<b>NET POSITION</b>							
59	Net Position at Beginning of Fiscal Year	\$ 64,330,699	\$ 64,330,699		\$ 50,738,976	\$ 13,591,723	26.8%	
60	Increase (Decrease) in Net Position	\$ 2,135,741	\$ 2,698,200	\$ 562,459	\$ 7,651,003	\$ (4,952,803)	(64.7%)	
61	<b>TOTAL NET POSITION</b>	\$ 66,466,441	\$ 67,028,899	\$ 562,459	\$ 58,389,979	\$ 8,638,920	14.8%	
62								
63	<b>TOTAL LIABILITIES &amp; NET POSITION</b>	\$ 173,184,806	\$ 174,077,996	\$ 893,190	\$ 171,213,205	\$ 2,864,791	1.7%	
64								

65 {1} Increase in cash due to investment interest and other normal operating activity.

66 {2} The property tax receivable balance reflects a combination of monthly accruals offset by collections received from the County.

67 {3} Regular monthly accruals.

68 {4} New assets - mirrors and workout bars in the conference room, as well as painting improvements.

69 {5} New asset - board conference room table.

70 {6} CIP - tower, seismic compliance, AH kitchen, AH fire alarm.

71 {7} Decrease in AP reflects normal fluctuations related to the timing of invoice postings and payment processing.

72 {8} The increase is due to the advance receipt of the June lease payment from AH.

	A	B	C	D	E	F	G	H
1	<b>DISTRICT</b>							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE FIVE MONTHS ENDING 5/31/2026							
4	UNAUDITED							
5	Current Month			12 Month Period-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 252,294	\$ 252,295	\$ (1)	Rental Revenue	\$ 1,261,747	\$ 1,261,273	\$ 474	
8	\$ 250,312	\$ 250,312	\$ 0	Property Tax Revenue	\$ 1,251,561	\$ 1,251,560	\$ 1	
9	\$ 12,129	\$ 100	\$ 12,029	Other Operating Revenue	\$ 12,529	\$ 500	\$ 12,029	{1}
10	<b>\$ 514,736</b>	<b>\$ 502,707</b>	<b>\$ 12,029</b>	<b>TOTAL OPERATING REVENUE</b>	<b>\$ 2,525,837</b>	<b>\$ 2,513,333</b>	<b>\$ 12,504</b>	
11								
12	\$ 44,437	\$ 44,638	\$ (201)	Salaries & Wages	\$ 209,175	\$ 227,918	\$ (18,743)	
13	\$ 11,244	\$ 10,134	\$ 1,110	Employee Benefits	\$ 58,900	\$ 53,483	\$ 5,417	
14	\$ 138	\$ 11,000	\$ (10,863)	Professional Fees	\$ 27,150	\$ 37,600	\$ (10,450)	{2}
15	\$ 14,390	\$ 12,500	\$ 1,890	Legal Fees	\$ 62,328	\$ 62,500	\$ (173)	
16	\$ 23,580	\$ 25,524	\$ (1,944)	Purchased Services	\$ 125,946	\$ 144,365	\$ (18,419)	{3}
17	\$ 199	\$ 730	\$ (531)	Supplies	\$ 1,678	\$ 3,650	\$ (1,972)	
18	-	\$ 300	\$ (300)	Repairs & Maintenance	-	\$ 1,500	\$ (1,500)	
19	\$ 2,053	\$ 3,249	\$ (1,196)	Utilities & Phone	\$ 11,925	\$ 16,243	\$ (4,318)	
20	\$ 8,422	\$ 8,583	\$ (161)	Building & Equipment Rental	\$ 42,341	\$ 42,243	\$ 98	
21	\$ 21,686	\$ 21,685	\$ 1	Insurance	\$ 108,428	\$ 108,425	\$ 3	
22	\$ 2,326	\$ 1,250	\$ 1,076	Other Operating Expenses	\$ 4,107	\$ 22,750	\$ (18,643)	
23	<b>\$ 128,472</b>	<b>\$ 139,593</b>	<b>\$ (11,120)</b>	<b>OPERATING EXPENSES BEFORE D&amp;A</b>	<b>\$ 651,976</b>	<b>\$ 720,677</b>	<b>\$ (68,701)</b>	
24	<b>\$ 386,263</b>	<b>\$ 363,114</b>	<b>\$ 23,149</b>	<b>EBITDA</b>	<b>\$ 1,873,861</b>	<b>\$ 1,792,656</b>	<b>\$ 81,205</b>	
25								
26	\$ (57,298)	\$ (62,845)	\$ 5,547	Depreciation & Amortization	\$ (286,516)	\$ (308,343)	\$ 21,827	{4}
27	\$ 376,067	\$ 376,067	\$ (0)	GO Bond Revenue	\$ 1,880,333	\$ 1,880,335	\$ (2)	
28	\$ 55,228	\$ 55,228	\$ 0	GO Bond Accretion	\$ 276,142	\$ 276,140	\$ 2	
29	\$ (201,539)	\$ (201,539)	\$ 0	Bond Interest Expense	\$ (1,007,694)	\$ (1,007,695)	\$ 1	
30	\$ (58,322)	\$ (58,322)	\$ (0)	Solar Rev Bond Interest	\$ (291,611)	\$ (291,610)	\$ (1)	
31	\$ 70,914	\$ 40,004	\$ 30,910	Gains/Losses on Investments	\$ 337,400	\$ 269,432	\$ 67,968	{5}
32	<b>\$ 185,050</b>	<b>\$ 148,593</b>	<b>\$ 36,457</b>	<b>TOTAL OTHER REVENUE (EXPENSES)</b>	<b>\$ 908,054</b>	<b>\$ 818,259</b>	<b>\$ 89,795</b>	
33								
34	<b>\$ 571,313</b>	<b>\$ 511,707</b>	<b>\$ 59,606</b>	<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>\$ 2,781,915</b>	<b>\$ 2,610,915</b>	<b>\$ 171,000</b>	
35								
37	{1} Exceeded budget due to an unexpected \$12K payment received as a result of the reopening and settlement of a 2014 Medicare cost report.							
38	{2} Professional fees were below budget due to the timing of major construction support services that have not yet been utilized.							
39	{3} Professional fees remain under budget YTD due to the timing of planned document cleanup services that have not yet been engaged.							
40	{4} Partial variance relates to depreciation being budgeted on the District side but appropriately recorded under EVO, along with delayed timing of the AH kitchen and fire alarm projects, now expected to begin in June.							
41	{5} Investment income continues to be higher than budget due to conservative interest rate assumptions.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	<b>DISTRICT</b>																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 5/31/2026																
4	UNAUDITED																
5																	
6		MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	12 MONTH	INCREASE/ (DECREASE) YOY	
7		2025	2025	2025	2025	2025	2025	2025	2025	2026	2026	2026	2026	2026	TOTAL	\$	%
8	Rental Revenue	\$ 245,477	\$ 245,477	\$ 245,680	\$ 246,340	\$ 246,572	\$ 252,099	\$ 252,334	\$ 252,883	\$ 252,334	\$ 252,278	\$ 252,389	\$ 252,451	\$ 252,294	\$ 3,003,133	\$ 6,818	2.78%
9	Property Tax Revenue	\$ 228,558	\$ 228,558	\$ 248,691	\$ 248,691	\$ 248,691	\$ 248,691	\$ 248,691	\$ 404,444	\$ 94,554	\$ 406,070	\$ 250,312	\$ 250,312	\$ 250,312	\$ 3,128,018	\$ 21,754	9.52%
10	Other Operating Revenue	\$ 25,100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ (54,900)	\$ 100	\$ 100	\$ 100	\$ 100	\$ 12,129	\$ (41,771)	\$ (12,971)	(51.68%)
11	<b>TOTAL OPERATING REVENUE</b>	<b>\$ 499,135</b>	<b>\$ 474,135</b>	<b>\$ 494,471</b>	<b>\$ 495,131</b>	<b>\$ 495,363</b>	<b>\$ 500,890</b>	<b>\$ 501,125</b>	<b>\$ 602,427</b>	<b>\$ 346,988</b>	<b>\$ 658,448</b>	<b>\$ 502,801</b>	<b>\$ 502,863</b>	<b>\$ 514,735</b>	<b>\$ 6,089,379</b>	<b>\$ 15,601</b>	<b>3.13%</b>
12																	
13	Salaries & Wages	\$ 46,424	\$ 43,983	\$ 49,969	\$ 33,765	\$ 40,114	\$ 41,804	\$ 35,243	\$ 44,622	\$ 47,594	\$ 42,012	\$ 29,099	\$ 46,032	\$ 44,437	\$ 498,675	\$ (1,987)	(4.28%)
14	Employee Benefits	\$ 10,356	\$ 9,957	\$ 9,796	\$ 21,278	\$ 7,263	\$ (1,824)	\$ 5,502	\$ 5,264	\$ 11,594	\$ 12,793	\$ 6,321	\$ 16,948	\$ 11,244	\$ 116,136	\$ 888	8.57%
15	Professional Fees	\$ 2,718	\$ 338	\$ 9,575	\$ 12,965	\$ 283	\$ 345	\$ 2,188	\$ 225	\$ 113	\$ 18,188	\$ 8,418	\$ 295	\$ 138	\$ 53,068	\$ (2,580)	(94.94%)
16	Legal Fees	\$ 15,694	\$ 11,694	\$ 14,105	\$ 11,894	\$ 11,698	\$ 10,188	\$ 4,533	\$ 6,036	\$ 11,505	\$ 14,300	\$ 11,000	\$ 11,133	\$ 14,390	\$ 132,475	\$ (1,304)	(8.31%)
17	Purchased Services	\$ 21,078	\$ 21,820	\$ 32,918	\$ 22,381	\$ 21,896	\$ 27,976	\$ 20,213	\$ 29,123	\$ 35,643	\$ 17,672	\$ 23,267	\$ 25,784	\$ 23,580	\$ 302,271	\$ 2,502	11.87%
18	Supplies	\$ 1,358	\$ 1,171	\$ 1,074	-	\$ 66	\$ 76	\$ 112	\$ 503	\$ 431	-	\$ 623	\$ 424	\$ 199	\$ 4,679	\$ (1,159)	(85.34%)
19	Repairs & Maintenance	-	-	-	-	-	-	-	\$ 355	-	-	-	-	-	\$ 355	-	0.00%
20	Utilities & Phone	\$ 3,634	\$ 3,992	\$ 2,874	\$ 2,925	\$ 3,535	\$ 2,520	\$ 2,996	\$ 3,004	\$ 2,498	\$ 2,553	\$ 2,500	\$ 2,321	\$ 2,053	\$ 33,770	\$ (1,582)	(43.52%)
21	Building & Equipment Rental	\$ 7,947	\$ 7,947	\$ 7,947	\$ 7,956	\$ 7,981	\$ 8,004	\$ 7,958	\$ 8,875	\$ 8,419	\$ 8,533	\$ 8,546	\$ 8,422	\$ 8,422	\$ 99,009	\$ 475	5.98%
22	Insurance	\$ 21,698	\$ 21,698	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 21,686	\$ 260,239	\$ (13)	(0.06%)
23	Other Operating Expenses	\$ 665	\$ 114	\$ 2,313	\$ 7,866	\$ 807	\$ 7,635	\$ 709	\$ (3,185)	\$ 400	\$ 858	\$ 351	\$ 172	\$ 2,326	\$ 20,367	\$ 1,661	249.81%
24	<b>OPERATING EXPENSES BEFORE D&amp;A</b>	<b>\$ 131,572</b>	<b>\$ 122,714</b>	<b>\$ 152,257</b>	<b>\$ 142,716</b>	<b>\$ 115,329</b>	<b>\$ 118,410</b>	<b>\$ 101,140</b>	<b>\$ 116,508</b>	<b>\$ 139,883</b>	<b>\$ 138,595</b>	<b>\$ 111,811</b>	<b>\$ 133,217</b>	<b>\$ 128,475</b>	<b>\$ 1,521,043</b>	<b>\$ (3,098)</b>	<b>(2.35%)</b>
25	<b>EBITDA</b>	<b>\$ 367,563</b>	<b>\$ 351,421</b>	<b>\$ 342,214</b>	<b>\$ 352,415</b>	<b>\$ 380,034</b>	<b>\$ 382,480</b>	<b>\$ 399,985</b>	<b>\$ 485,919</b>	<b>\$ 207,105</b>	<b>\$ 519,853</b>	<b>\$ 390,990</b>	<b>\$ 369,646</b>	<b>\$ 386,260</b>	<b>\$ 4,568,336</b>	<b>\$ 18,699</b>	<b>5.09%</b>
26																	
27	Depreciation & Amortization	\$ (61,483)	\$ (61,433)	\$ (56,056)	\$ (56,828)	\$ (58,663)	\$ (58,663)	\$ (58,663)	\$ (60,323)	\$ (57,370)	\$ (57,370)	\$ (57,418)	\$ (57,059)	\$ (57,298)	\$ (697,145)	\$ 4,185	(6.81%)
28	GO Bond Revenue	\$ 362,133	\$ 362,133	\$ 374,906	\$ 374,906	\$ 374,906	\$ 374,906	\$ 374,906	\$ 579,542	\$ 376,067	\$ 376,067	\$ 376,067	\$ 376,067	\$ 376,067	\$ 4,696,537	\$ 13,933	3.85%
29	GO Bond Accretion	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 662,741	-	0.00%
30	Bond Interest Expense	\$ (210,919)	\$ (210,919)	\$ (204,906)	\$ (204,906)	\$ (204,906)	\$ (204,906)	\$ (204,906)	\$ (204,906)	\$ (201,539)	\$ (201,539)	\$ (201,539)	\$ (201,539)	\$ (201,539)	\$ (2,448,047)	\$ 9,381	(4.45%)
31	Solar Rev Bond Interest	\$ (61,647)	\$ (61,647)	\$ (59,455)	\$ (59,455)	\$ (59,455)	\$ (59,455)	\$ (59,455)	\$ (59,455)	\$ (58,322)	\$ (58,322)	\$ (58,322)	\$ (58,322)	\$ (58,322)	\$ (709,989)	\$ 3,325	(5.39%)
32	Gains/Losses on Investments	\$ 72,890	\$ 81,397	\$ 83,462	\$ 97,265	\$ 87,488	\$ 81,245	\$ 69,674	\$ 68,716	\$ 64,747	\$ 62,705	\$ 66,649	\$ 72,385	\$ 70,914	\$ 906,647	\$ (1,976)	(2.71%)
33	Gain on Sale of Property	-	\$ 1,847,221	\$ (270,119)	-	-	-	-	\$ 101,189	-	-	-	-	-	\$ 1,678,291	-	0.00%
34	Extraordinary Revenue/Expenses	-	-	-	-	-	\$ 165,764	\$ 25,000	-	-	-	-	-	-	\$ 190,764	-	0.00%
35	<b>TOTAL OTHER REVENUE (EXPENSES)</b>	<b>\$ 156,202</b>	<b>\$ 2,011,980</b>	<b>\$ (76,940)</b>	<b>\$ 206,210</b>	<b>\$ 194,598</b>	<b>\$ 354,119</b>	<b>\$ 201,784</b>	<b>\$ 479,991</b>	<b>\$ 178,811</b>	<b>\$ 176,769</b>	<b>\$ 180,665</b>	<b>\$ 186,760</b>	<b>\$ 185,050</b>	<b>\$ 4,279,798</b>	<b>\$ 28,848</b>	<b>18.47%</b>
36																	
37	<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>\$ 523,765</b>	<b>\$ 2,363,401</b>	<b>\$ 265,274</b>	<b>\$ 558,625</b>	<b>\$ 574,632</b>	<b>\$ 736,599</b>	<b>\$ 601,769</b>	<b>\$ 965,910</b>	<b>\$ 385,916</b>	<b>\$ 696,622</b>	<b>\$ 571,655</b>	<b>\$ 556,406</b>	<b>\$ 571,310</b>	<b>\$ 8,848,135</b>	<b>\$ 47,547</b>	<b>9.08%</b>

	A	B	C	D	E	F	G	H
1	<b>EVO</b>							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE FIVE MONTHS ENDING 5/31/2026							
4	UNAUDITED							
5	Current Month			12 Month Period-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 215,565	\$ 200,440	\$ 15,125	Memberships	\$ 1,057,213	\$ 989,477	\$ 67,736	
8	\$ 2,100	\$ 3,897	\$ (1,797)	Enrollments	\$ 16,713	\$ 19,485	\$ (2,772)	
9	\$ 5,580	\$ 6,856	\$ (1,276)	Childcare	\$ 27,812	\$ 34,280	\$ (6,468)	
10	\$ 2,750	\$ 2,500	\$ 250	Personal Trainer Rent	\$ 13,050	\$ 12,500	\$ 550	
11	\$ 4,442	\$ 4,411	\$ 31	Guest Fees	\$ 21,892	\$ 22,055	\$ (163)	
12	\$ 486	\$ 370	\$ 116	Drinks	\$ 1,966	\$ 1,850	\$ 116	
13	\$ 996	\$ 79	\$ 917	Other Operating Revenue	\$ 3,735	\$ 395	\$ 3,340	
14	<b>\$ 231,918</b>	<b>\$ 218,553</b>	<b>\$ 13,365</b>	<b>TOTAL OPERATING REVENUE</b>	<b>\$ 1,142,381</b>	<b>\$ 1,080,042</b>	<b>\$ 62,339</b>	{1}
15								
16	\$ 96,718	\$ 104,974	\$ (8,256)	Salaries & Wages	\$ 496,481	\$ 511,326	\$ (14,845)	{2}
17	\$ 18,557	\$ 20,094	\$ (1,537)	Employee Benefits	\$ 99,738	\$ 104,245	\$ (4,507)	{2}
18	\$ 19,381	\$ 19,976	\$ (595)	Purchased Services	\$ 99,890	\$ 100,380	\$ (490)	
19	\$ 15,015	\$ 9,025	\$ 5,990	Supplies	\$ 65,831	\$ 47,925	\$ 17,906	{3}
20	\$ 273	\$ 250	\$ 23	Minor Equipment	\$ 2,436	\$ 3,900	\$ (1,464)	
21	\$ 3,190	\$ 5,910	\$ (2,720)	Repairs & Maintenance	\$ 17,941	\$ 30,950	\$ (13,009)	
22	\$ 13,012	\$ 14,550	\$ (1,538)	Utilities & Phone	\$ 80,893	\$ 100,650	\$ (19,757)	
23	\$ 247	\$ 251	\$ (4)	Building & Equipment Rental	\$ 1,350	\$ 1,255	\$ 95	
24	\$ 7,432	\$ 7,432	\$ (0)	Insurance	\$ 37,159	\$ 37,160	\$ (1)	
25	\$ 1,052	\$ 2,200	\$ (1,148)	Other Operating Expenses	\$ 2,397	\$ 8,150	\$ (5,753)	
26	<b>\$ 174,878</b>	<b>\$ 184,662</b>	<b>\$ (9,784)</b>	<b>OPERATING EXPENSES BEFORE D&amp;A</b>	<b>\$ 904,116</b>	<b>\$ 945,941</b>	<b>\$ (41,825)</b>	
27	<b>\$ 57,041</b>	<b>\$ 33,891</b>	<b>\$ 23,150</b>	<b>EBITDA</b>	<b>\$ 238,265</b>	<b>\$ 134,101</b>	<b>\$ 104,164</b>	
28								
29	\$ (58,243)	\$ (57,794)	\$ (449)	Depreciation & Amortization	\$ (291,931)	\$ (288,205)	\$ (3,726)	
30	\$ (7,652)	\$ (7,652)	\$ (0)	Solar Rev Bond Interest	\$ (38,261)	\$ (38,260)	\$ (1)	
31	-	-	-	Extraordinary Revenue/Expenses	\$ 8,211	-	\$ 8,211	
32	<b>\$ (65,896)</b>	<b>\$ (65,446)</b>	<b>\$ (450)</b>	<b>TOTAL OTHER REVENUE (EXPENSES)</b>	<b>\$ (321,980)</b>	<b>\$ (326,465)</b>	<b>\$ 4,485</b>	
33								
34	<b>\$ (8,855)</b>	<b>\$ (31,555)</b>	<b>\$ 22,700</b>	<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>\$ (83,715)</b>	<b>\$ (192,364)</b>	<b>\$ 108,649</b>	
35								
37	{1} Strong membership revenue growth continued to exceed budget expectations and helped drive total operating revenue above budget.							
38	{2} Salary & benefit expenses were favorable to budget across multiple departments, primarily due to the dissolved Business Manager position. Expenses are expected to align closer to budget as the Member Experience Manager role is filled.							
39	{3} Supply expenses remain over budget due to increased operational activity and facility needs.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	<b>EVO</b>																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 5/31/2026																
4	UNAUDITED																
5																	
6		<b>MAY</b>	<b>JUNE</b>	<b>JULY</b>	<b>AUGUST</b>	<b>SEPTEMBER</b>	<b>OCTOBER</b>	<b>NOVEMBER</b>	<b>DECEMBER</b>	<b>JANUARY</b>	<b>FEBRUARY</b>	<b>MARCH</b>	<b>APRIL</b>	<b>MAY</b>	<b>12 MONTH</b>	<b>INCREASE/ (DECREASE) YOY</b>	
7		<b>2025</b>	<b>2025</b>	<b>2025</b>	<b>2025</b>	<b>2025</b>	<b>2025</b>	<b>2025</b>	<b>2025</b>	<b>2026</b>	<b>2026</b>	<b>2026</b>	<b>2026</b>	<b>2026</b>	<b>TOTAL</b>	<b>\$</b>	<b>%</b>
8	Memberships	\$ 189,330	\$ 193,828	\$ 205,983	\$ 197,905	\$ 203,318	\$ 203,971	\$ 206,162	\$ 206,675	\$ 217,226	\$ 199,661	\$ 212,546	\$ 212,215	\$ 215,565	\$ 2,475,054	\$ 26,235	13.86%
9	Enrollments	\$ 2,105	\$ 3,705	\$ 3,946	\$ 4,026	\$ 3,300	\$ 3,050	\$ 3,425	\$ 1,450	\$ 2,224	\$ 3,979	\$ 4,290	\$ 4,120	\$ 2,100	\$ 39,615	\$ (5)	(0.24%)
10	Childcare	\$ 5,991	\$ 8,051	\$ 7,959	\$ 6,075	\$ 6,315	\$ 6,020	\$ 5,836	\$ 5,465	\$ 5,922	\$ 5,507	\$ 5,194	\$ 5,610	\$ 5,580	\$ 73,533	\$ (411)	(6.87%)
11	Personal Trainer Rent	\$ 2,500	\$ 2,250	\$ 2,250	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,650	\$ 2,650	\$ 2,750	\$ 29,550	\$ 250	10.00%
12	Guest Fees	\$ 3,612	\$ 6,410	\$ 5,440	\$ 3,630	\$ 4,197	\$ 2,690	\$ 2,312	\$ 4,535	\$ 4,379	\$ 2,947	\$ 4,993	\$ 5,131	\$ 4,442	\$ 51,106	\$ 830	22.98%
13	Drinks	\$ 629	\$ 182	\$ 373	\$ 385	\$ 491	\$ 312	\$ 270	\$ 260	\$ 237	\$ 315	\$ 497	\$ 432	\$ 486	\$ 4,237	\$ (144)	(22.81%)
14	Other Operating Revenue	\$ 1,584	\$ 1,214	\$ 886	\$ 692	\$ 524	\$ 1,244	\$ 1,366	\$ 207	\$ 640	\$ 532	\$ 538	\$ 1,030	\$ 996	\$ 9,869	\$ (588)	(37.12%)
15	<b>TOTAL OPERATING REVENUE</b>	<b>\$ 205,751</b>	<b>\$ 215,640</b>	<b>\$ 226,837</b>	<b>\$ 215,213</b>	<b>\$ 220,645</b>	<b>\$ 219,787</b>	<b>\$ 221,871</b>	<b>\$ 220,592</b>	<b>\$ 233,128</b>	<b>\$ 215,441</b>	<b>\$ 230,708</b>	<b>\$ 231,188</b>	<b>\$ 231,919</b>	<b>\$ 2,682,964</b>	<b>\$ 26,167</b>	<b>12.72%</b>
16																	
17	Salaries & Wages	\$ 95,271	\$ 92,387	\$ 99,018	\$ 97,357	\$ 93,032	\$ 100,195	\$ 91,707	\$ 95,583	\$ 93,248	\$ 116,960	\$ 97,685	\$ 91,870	\$ 96,718	\$ 1,165,760	\$ 1,448	1.52%
18	Employee Benefits	\$ 16,831	\$ 17,220	\$ 16,940	\$ 74,027	\$ 16,033	\$ (36,092)	\$ 16,460	\$ 15,253	\$ 19,652	\$ 23,781	\$ 19,936	\$ 17,812	\$ 18,557	\$ 219,580	\$ 1,726	10.25%
19	Purchased Services	\$ 20,351	\$ 19,686	\$ 18,577	\$ 17,464	\$ 17,327	\$ 20,930	\$ 17,951	\$ 17,624	\$ 24,172	\$ 17,997	\$ 17,400	\$ 20,939	\$ 19,381	\$ 229,448	\$ (970)	(4.77%)
20	Supplies	\$ 8,348	\$ 8,940	\$ 11,111	\$ 12,753	\$ 8,851	\$ 8,895	\$ 6,388	\$ 11,702	\$ 12,172	\$ 16,369	\$ 11,495	\$ 10,780	\$ 15,015	\$ 134,470	\$ 6,667	79.86%
21	Minor Equipment	-	-	-	-	-	-	-	-	-	\$ 1,339	\$ 543	\$ 281	\$ 273	\$ 2,436	\$ 273	0.00%
22	Repairs & Maintenance	\$ 10,148	\$ 6,529	\$ 3,785	\$ 5,337	\$ 16,349	\$ 2,523	\$ 3,802	\$ 1,590	\$ 2,218	\$ 5,077	\$ 2,325	\$ 5,132	\$ 3,190	\$ 57,857	\$ (6,958)	(68.56%)
23	Utilities & Phone	\$ 16,551	\$ 18,288	\$ 20,537	\$ 22,371	\$ 22,552	\$ 18,972	\$ 23,668	\$ 23,363	\$ 18,019	\$ 18,184	\$ 17,816	\$ 13,863	\$ 13,012	\$ 230,644	\$ (3,539)	(21.38%)
24	Building & Equipment Rental	\$ (637)	\$ 361	\$ 247	\$ 247	\$ 329	\$ 166	\$ 231	\$ 247	\$ 247	\$ 247	\$ 361	\$ 247	\$ 247	\$ 3,179	\$ 884	(138.85%)
25	Insurance	\$ 6,561	\$ 6,561	\$ 7,932	\$ 13,689	\$ 7,432	\$ 7,432	\$ 7,432	\$ 7,432	\$ 7,432	\$ 7,432	\$ 7,432	\$ 7,432	\$ 7,432	\$ 95,068	\$ 870	13.26%
26	Other Operating Expenses	\$ 737	\$ 2,213	\$ (100)	\$ 261	\$ 818	\$ 14,979	-	\$ 2,607	-	\$ 54	\$ 1,291	-	\$ 1,052	\$ 23,174	\$ 315	42.75%
27	<b>OPERATING EXPENSES BEFORE D&amp;A</b>	<b>\$ 174,161</b>	<b>\$ 172,185</b>	<b>\$ 178,047</b>	<b>\$ 243,506</b>	<b>\$ 182,723</b>	<b>\$ 138,000</b>	<b>\$ 167,639</b>	<b>\$ 175,401</b>	<b>\$ 177,160</b>	<b>\$ 207,440</b>	<b>\$ 176,284</b>	<b>\$ 168,356</b>	<b>\$ 174,877</b>	<b>\$ 2,161,615</b>	<b>\$ 716</b>	<b>0.41%</b>
28	<b>EBITDA</b>	<b>\$ 31,590</b>	<b>\$ 43,455</b>	<b>\$ 48,790</b>	<b>\$ (28,293)</b>	<b>\$ 37,922</b>	<b>\$ 81,787</b>	<b>\$ 54,232</b>	<b>\$ 45,191</b>	<b>\$ 55,968</b>	<b>\$ 8,001</b>	<b>\$ 54,424</b>	<b>\$ 62,832</b>	<b>\$ 57,042</b>	<b>\$ 521,349</b>	<b>\$ 25,450</b>	<b>80.56%</b>
29																	
30	Depreciation & Amortization	\$ (53,218)	\$ (53,283)	\$ (55,860)	\$ (54,970)	\$ (54,409)	\$ (54,409)	\$ (53,680)	\$ (80,333)	\$ (58,142)	\$ (58,449)	\$ (58,971)	\$ (58,126)	\$ (58,243)	\$ (698,876)	\$ (5,026)	9.44%
31	Solar Rev Bond Interest	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (7,652)	\$ (7,652)	\$ (7,652)	\$ (7,652)	\$ (7,652)	\$ (94,899)	\$ 439	(5.42%)
32	Extraordinary Revenue/Expenses	-	-	-	-	-	-	-	\$ 55,000	\$ 8,000	\$ 211	-	-	-	\$ 63,211	-	0.00%
33	<b>TOTAL OTHER REVENUE (EXPENSES)</b>	<b>\$ (61,309)</b>	<b>\$ (61,374)</b>	<b>\$ (63,951)</b>	<b>\$ (63,061)</b>	<b>\$ (62,500)</b>	<b>\$ (62,500)</b>	<b>\$ (61,771)</b>	<b>\$ (33,424)</b>	<b>\$ (57,794)</b>	<b>\$ (65,890)</b>	<b>\$ (66,623)</b>	<b>\$ (65,778)</b>	<b>\$ (65,895)</b>	<b>\$ (730,563)</b>	<b>\$ (4,587)</b>	<b>7.48%</b>
34																	
35	<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>\$ (29,719)</b>	<b>\$ (17,919)</b>	<b>\$ (15,161)</b>	<b>\$ (91,354)</b>	<b>\$ (24,578)</b>	<b>\$ 19,287</b>	<b>\$ (7,539)</b>	<b>\$ 11,767</b>	<b>\$ (1,826)</b>	<b>\$ (57,889)</b>	<b>\$ (12,199)</b>	<b>\$ (2,946)</b>	<b>\$ (8,853)</b>	<b>\$ (209,214)</b>	<b>\$ 20,864</b>	<b>(70.20%)</b>