# Tulare Local Healthcare District Finance Committee Meeting Tuesday, September 26, 2023, 6:00 PM Administrative Offices, Modular Building 842 N. Gem Street, Tulare, CA (Northeast corner of Gem and Terrace)

## Electronic participation will be available via Zoom

https://us06web.zoom.us/j/88452549912?pwd=q2lfz45lxn5FGoBQGpaZntZvL3aEPW.1

Meeting ID: 884 5254 9912 Passcode: 040822

# You can also dial in using your phone

One tap mobile +16694449171,,88452549912#,,,,\*040822# US +17193594580,,88452549912#,,,,\*040822# US Or +1 669 444 9171 US

> Meeting ID: 884 5254 9912 Passcode: 040822

## Special notice to individuals with disabilities:

Please email <a href="mailto:rdodd@tulareregional.org">rdodd@tulareregional.org</a> or call <a href="mailto:(559) 656-1301">(559) 656-1301</a> in order to request any reasonable modification or accommodation as may be needed to observe or participate in this meeting telephonically/electronically.

<u>Availability of Public Records</u>. All public records relating to an open session item on this agenda, which are not exempt from disclosure pursuant to the California Public Records Act, will be available for public inspection at TLHD Administrative Offices, Modular Building, 842 North Gem Street, Tulare, California, at the same time the public records are distributed or made available to the majority of the board members.

<sup>&</sup>lt;sup>1</sup> A Zoom Webinar link to this meeting is being provided for the convenience of members of the public desiring to view this meeting remotely. Any member of the public requiring assistance in the use of any offsite/remote viewing technology should email Randy Dodd at <a href="rdodd@tulareregional.org">rdodd@tulareregional.org</a> or call 559-656-1301 at least three (3) hours prior to the scheduled commencement of this meeting. Under the Americans with Disabilities Act of 1990 (ADA), a qualifying person may further request that the District provide a disability-related modification or accommodation for said person to participate in any public meeting of the District. Such assistance includes alternative formats for the agendas and agenda packets used for any public meetings of the District. Requests for assistance shall be made in person or in written form to the Tulare Local Healthcare Distrust at 842 North Gem Street, Tulare, CA 93274, or by telephone at (559) 656-1301. Requests made under the ADA must be received at least 48 hours prior to a scheduled public meeting.

# **AGENDA**

September 26, 2023

## **Tulare Local Health Care District Finance Committee Members:**

Mike Jamaica	Vice President	District 2
Jevon Price	Director	District 3

## 1. Call to Order:

- a. Roll Call
- b. Welcome and Introductions
- 2. Public Comment: The public may comment on any item of public interest within the jurisdiction of the Tulare Local Healthcare District Board of Directors. In the interest of time and equal opportunity, speakers are requested to observe a 3-minute maximum time limit (subject to change at the Chair's direction). In accordance with the Brown Act, if a member of the public addresses an item, not on the posted agenda, no response or action on the item may occur during the meeting.
- 3. Review the August 2023 Internal Financial Statements for Recommendation of Board Approval
  - a. TLHD
  - b. Evolutions

# 4. CEO Update

# 5. Adjournment:

The next Finance Committee meeting will be held at 6:00 PM on Tuesday, October 24, 2023, at the Administrative Offices, Modular Building, at the northeast corner of Terrace and Gem Street.

A	D	F	G	Н	ı	J K
1		AL HEALTH CA	RE DISTRICT			
3		BALANCE SHEET DD ENDED 8/31/2	2023			
4	T EMIC	UNAUDITED	2023			
5						
6 7	July 2023 this year	August 2023 This year	Increase (Decrease)	August 2022 Last year	Increase (Decrease) YOY	Increase (Decrease) %
8 CURRENT ASSETS	uno your	Tillo year	(Decircuse)	Edot your	(Beeredae) 101	(Bediedde) 70
9 Cash and Cash Equivalents	\$9,479,057	\$9,528,462	\$49,405	\$1,440,718	\$8,087,744	561.4%
10 Cash Resereve	1,000,000	1,000,000	0	6,019,380	(5,019,380)	(83.4%)
11 Bankruptcy Reserve 12 Net Cash	4,970,469 15,449,526	4,970,469 15,498,931	0 49,405	4,900,000 12,360,098	70,469 3,138,833	1.4% 25.4%
13	13,443,320	13,430,331	+5,+05	12,300,030	3,130,033	25.470
14 Patient Receivables	1,100	1,000	(100)	(3,081)	4,081	(132.5%)
15 Rent Receivables	2,227,467	2,230,978	3,511	2,221,410	9,568	0.4%
16 Net AR	2,228,567	2,236,268	7,701	2,218,329	17,939	0.8%
18 Property Tax Revenue	211,391	422,782	211,391	398,516	24,266	6.1%
19 Miscellaneous Receivables	109,127	109,984	857	992,595	(882,611)	(88.9%)
20 Prepaids	329,126	303,108	(26,018)	136,694	166,414	121.7%
21 Net Other Receivables	649,644	835,874	186,230	1,527,805	(691,931)	(45.3%)
22 23 TOTAL CURRENT ASSETS	10 227 727	18 571 072	242 226	16 106 222	2,464,841	15 20/
23 TOTAL CURRENT ASSETS	18,327,737	18,571,073	243,336	16,106,232	2,404,841	15.3%
25 LIMITED USE ASSETS						
26 Restricted Trust Funds	19,275,907	16,895,214	(2,380,693)	14,126,560	2,768,654	19.6%
27						
28 CAPITAL ASSETS	2 511 220	2 511 220	0	2 021 547	E70 703	10.00/
29 Land & Land Improvements 30 Buildings & Building Improvements	3,511,329 47,465,747	3,511,329 47,468,970	0 3,223	2,931,547 48,115,392	579,782 (646,422)	19.8% (1.3%) {1}
31 Major Movable Equipment	1,865,057	1,865,057	0	1,618,461	246,596	15.2%
32 Construction in Progress	110,086,956	110,099,380	12,424	109,861,109	238,271	0.2% {2}
33 Accumulated Depreciation	(42,370,914)		(101,350)	(42,004,357)	(467,907)	1.1%
34 TOTAL CAPITAL ASSETS	120,558,175	120,472,472	(85,703)	120,522,152	(49,680)	(0.0%)
36 LONG TERM ASSETS						
37 Lease Receivable	15,983,558	15,983,558	0	15,983,558	0	0.0%
38						
39 TOTAL ASSETS	\$174,145,377	\$171,922,317	(\$2,223,060)	\$166,738,502	\$5,183,815	3.1%
40 41 CURRENT LIABILITIES						
42 Accounts Payable	\$172,440	\$126,716	(\$45,724)	\$243,884	(\$117,168)	(48.0%)
43 Payroll	81,266	95,433	14,167	85,794	9,639	11.2%
44 Adventist Health	0	0	0	1,110,899	(1,110,899)	(100.0%)
45 Other Accrued Liabilities	342,857	342,909	52	475,944	(133,035)	(28.0%)
46 Current Maturities of Debt Borrowings 47 TOTAL CURRENT LIABILITIES	3,785,595	2,946,311	(839,284)	2,661,514	284,797	10.7%
48 48	4,382,158	3,515,659	(866,499)	4,578,035	(1,062,376)	(23.2%)
49 LONG TERM LIABILITIES						
50 OTHER						
51 Bankruptcy Payable	4,970,469	4,970,469	0	4,977,434	(6,965)	(0.1%)
52 Deferred Inflows 53 LTD	18,176,244	18,176,244	0	18,176,244	0	0.0%
54 Adventist Health	0	0	0	(17,659)	17,659	(100.0%)
55 Debt Borrowings, Net of Current Maturities	97,905,089	96,219,861	(1,685,228)	95,766,602	453,259	0.5% {3}
56 Bond Issuance Costs & Other Assets	31,456	31,253	(203)	33,689	(2,436)	(7.2%)
57 Foundation & TLDC	•					(100.00/)
<b>—</b>	0	0	0 (4.605.424)	80,272	(80,272)	(100.0%)
58 TOTAL LONG TERM LIABILITIES	•	119,397,827	(1,685,431)	80,272 119,016,582	(80,272)	0.3%
58 TOTAL LONG TERM LIABILITIES 59	121,083,258	119,397,827	(1,685,431)	119,016,582	381,245	0.3%
58 TOTAL LONG TERM LIABILITIES	0					
58 TOTAL LONG TERM LIABILITIES 59 60 TOTAL LIABILITIES	121,083,258	119,397,827	(1,685,431)	119,016,582	381,245	0.3%
58 TOTAL LONG TERM LIABILITIES 59 60 TOTAL LIABILITIES 61 62 NET POSITION 63 Net Position at Beginning of Fiscal Year	0 121,083,258 125,465,416 42,561,519	119,397,827 122,913,486 42,561,519	(1,685,431) (2,551,930)	119,016,582 123,594,617 42,561,519	381,245 (681,131)	0.3%
58 TOTAL LONG TERM LIABILITIES 59 60 TOTAL LIABILITIES 61 62 NET POSITION 63 Net Position at Beginning of Fiscal Year Increase (Decrease) in Net Position	0 121,083,258 125,465,416 42,561,519 6,118,442	119,397,827 122,913,486 42,561,519 6,447,310	(1,685,431) (2,551,930) 0 328,868	119,016,582 123,594,617 42,561,519 582,365	381,245 (681,131) 0 5,864,945	0.3% (0.6%) 0.0% 1007.1%
58 TOTAL LONG TERM LIABILITIES 59 60 TOTAL LIABILITIES 61 62 NET POSITION 63 Net Position at Beginning of Fiscal Year Increase (Decrease) in Net Position 65 TOTAL NET POSITION	0 121,083,258 125,465,416 42,561,519	119,397,827 122,913,486 42,561,519	(1,685,431) (2,551,930)	119,016,582 123,594,617 42,561,519	381,245 (681,131)	0.3%
58 TOTAL LONG TERM LIABILITIES 59 60 TOTAL LIABILITIES 61 62 NET POSITION 63 Net Position at Beginning of Fiscal Year Increase (Decrease) in Net Position TOTAL NET POSITION 66	0 121,083,258 125,465,416 42,561,519 6,118,442 48,679,961	119,397,827 122,913,486 42,561,519 6,447,310 49,008,829	(1,685,431) (2,551,930) 0 328,868 328,868	119,016,582 123,594,617 42,561,519 582,365 43,143,884	381,245 (681,131) 0 5,864,945 5,864,945	0.3% (0.6%) 0.0% 1007.1% 13.6%
58 TOTAL LONG TERM LIABILITIES 59 60 TOTAL LIABILITIES 61 62 NET POSITION 63 Net Position at Beginning of Fiscal Year Increase (Decrease) in Net Position 65 TOTAL NET POSITION	0 121,083,258 125,465,416 42,561,519 6,118,442	119,397,827 122,913,486 42,561,519 6,447,310 49,008,829	(1,685,431) (2,551,930) 0 328,868	119,016,582 123,594,617 42,561,519 582,365	381,245 (681,131) 0 5,864,945	0.3% (0.6%) 0.0% 1007.1%
58 TOTAL LONG TERM LIABILITIES 59 60 TOTAL LIABILITIES 61 62 NET POSITION 63 Net Position at Beginning of Fiscal Year Increase (Decrease) in Net Position 65 TOTAL NET POSITION 66 67 TOTAL LIABILITIES & NET POSITION	0 121,083,258 125,465,416 42,561,519 6,118,442 48,679,961	119,397,827 122,913,486 42,561,519 6,447,310 49,008,829	(1,685,431) (2,551,930) 0 328,868 328,868	119,016,582 123,594,617 42,561,519 582,365 43,143,884	381,245 (681,131) 0 5,864,945 5,864,945	0.3% (0.6%) 0.0% 1007.1% 13.6%
58 TOTAL LONG TERM LIABILITIES 59 60 TOTAL LIABILITIES 61 62 NET POSITION 63 Net Position at Beginning of Fiscal Year Increase (Decrease) in Net Position TOTAL NET POSITION 66 67 TOTAL LIABILITIES & NET POSITION 68	0 121,083,258 125,465,416 42,561,519 6,118,442 48,679,961	119,397,827 122,913,486 42,561,519 6,447,310 49,008,829	(1,685,431) (2,551,930) 0 328,868 328,868	119,016,582 123,594,617 42,561,519 582,365 43,143,884	381,245 (681,131) 0 5,864,945 5,864,945	0.3% (0.6%) 0.0% 1007.1% 13.6%

	А	В	С	D	E	F	G H
1	•	•	•	DISTRICT		•	1
2			STATEN	MENT OF REVENUE & EXPENDITURES WITH B	UDGET		
3				FOR THE TWO MONTHS ENDING 8/31/2023			
4				UNAUDITED			
5		Current Month				Year-to-Date	
6	Actual	Budget	Difference		Actual	Budget	Difference
7	\$2,081	\$2,500	(\$419)	Net Patient Revenue	\$4,499	\$5,000	(\$501)
8	\$199,410	\$299,711	(\$100,301)	Other Operating Revenue	\$509,099	\$599,940	(\$90,841) {1}
9	\$211,391	\$211,391	-	Property Tax Revenue	\$422,782	\$422,782	-
10	\$412,882	\$513,602	(\$100,720)	TOTAL OPERATING REVENUE	\$936,380	\$1,027,722	(\$91,342)
11							
12	\$42,507	\$48,579	(\$6,072)	Salaries & Wages	\$96,096	\$92,934	\$3,162
13	\$4,741	\$7,954	(\$3,213)	Employee Benefits	\$12,198	\$15,356	(\$3,158)
14	\$15,702	\$15,760	(\$58)	Professional Fees	\$24,772	\$31,520	(\$6,748)
15	\$10,780	\$14,400	(\$3,620)	Legal Fees	\$23,787	\$28,800	(\$5,013)
16	\$21,941	\$33,494	(\$11,553)	Purchased Services	\$44,745	\$68,569	(\$23,824)
17	\$317	\$790	(\$473)	Supplies	\$2,043	\$1,580	\$463
18	\$868	\$2,527	(\$1,659)	Repairs & Maintenance	\$2,452	\$5,054	(\$2,602)
19	\$3,756	\$3,050	\$706	Utilities & Phone	\$7,285	\$6,100	\$1,185
20	\$7,122	\$7,240	(\$118)	Building & Equipment Rental	\$14,325	\$14,480	(\$155)
21	\$20,701	\$24,985	(\$4,284)	Insurance	\$41,401	\$49,970	(\$8,569)
22	\$1,361	\$3,130	(\$1,769)	Other Operating Expenses	\$3,887	\$5,460	(\$1,573)
23	\$129,794	\$161,909	(\$32,115)	OPERATING EXPENSES BEFORE D&A	\$272,993	\$319,823	(\$46,830)
24	\$283,087	\$351,693	(\$68,606)	EBITDA	\$663,387	\$707,899	(\$44,512)
25							
26	(\$69,695)	(\$70,740)	\$1,045	Depreciation & Amortization	(\$139,011)	(\$141,480)	\$2,469
27	\$351,733	\$351,733	\$0	GO Bond Revenue	\$703,467	\$703,466	\$1
28	\$55,228	\$55,228	\$0	GO Bond Accretion	\$110,457	\$110,456	\$1
29	(\$294,916)	(\$294,916)	(\$0)	Bond Interest Expense	(\$589,833)	(\$589,832)	(\$1)
30	-	-	-	Gain on Sale of Property	\$600	-	\$600
31	\$42,350	\$41,305	\$1,045	TOTAL OTHER REVENUE (EXPENSES)	\$85,679	\$82,610	\$3,069
32							
33	\$325,437	\$392,998	(\$67,561)	INCREASE (DECREASE) IN NET POSITION	\$749,066	\$790,509	(\$41,443)
34							_
36	(1) AH Lease adju	ustment					

A	В	С	D	Е	F	G	Н	ı	J	K	L	М	N O
1					DISTRICT					•			•
2			S	TATEMENT OF	REVENUE &	EXPENDITURES	5						
3				TWELVE MC	NTHS ENDE	8/31/2023							
4					UNAUDITED								
5													
6	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	TOTAL
7 Net Patient Revenue	\$76,694	\$7,806	\$3 <i>,</i> 957	\$2,932	\$5,383	\$4,484	\$2,823	\$4,800	\$3,071	\$1,946	\$2,419	\$2,081	\$118,397
8 Other Operating Revenue	252,625	279,688	270,373	270,330	292,589	2,014,291	308,759	304,407	316,041	325,013	309,689	199,410	5,143,215 {1}
9 Property Tax Revenue	199,258	199,258	199,258	199,258	199,258	199,258	199,258	199,258	199,258	305,345	211,391	211,391	2,521,449
10 TOTAL OPERATING REVENUE	528,577	486,752	473,588	472,520	497,230	2,218,033	510,840	508,465	518,370	632,304	523,499	412,882	7,783,061
11													
12 Salaries & Wages	36,804	33,378	35,060	36,129	32,322	28,168	58,135	50,284	51,550	46,619	53,589	42,507	504,546
13 Employee Benefits	7,231	8,063	16,528	7,698	8,137	9,074	8,702	11,162	10,328	6,341	7,457	4,741	105,462
14 Professional Fees	18,347	17,714	26,980	40,503	34,644	21,592	13,634	12,192	13,595	9,012	9,070	15,702	232,984
15 Legal Fees	10,350	8,000	15,566	9,704	12,876	8,142	12,124	10,262	264,220	11,770	13,007	10,780	386,801
16 Purchased Services	17,742	21,529	19,319	20,468	26,492	19,357	17,583	25,574	20,913	17,399	22,804	21,941	251,121
17 Supplies	154	380	994	2,002	1,235	202	261	288	423	514	1,726	317	8,496
18 Repairs & Maintenance	6,479	6,632	3,289	438	215	226	-	-	621	100	1,584	868	20,454
19 Utilities & Phone	4,054	2,616	2,563	2,927	3,814	3,641	3,069	2,830	2,856	21,995	3,530	3,756	57,652
20 Building & Equipment Rental	6,522	6,447	6,475	6,525	7,064	7,198	7,274	7,175	8,403	7,122	7,204	7,122	84,529
21 Insurance	25,470	24,026	23,678	23,678	23,678	23,678	23,678	23,678	23,901	23,678	20,701	20,701	280,545
22 Interest Expense	4,386	4,671	4,468	4,196	3,681	2,860	2,488	1,802	1,185	462	-	-	30,201
23 Other Operating Expenses	2,142	1,303	1,719	1,450	1,625	5,671	19,316	(3,692)	2,912	1,499	2,527	1,361	37,833
24 OPERATING EXPENSES BEFORE D&A	139,681	134,759	156,639	155,718	155,783	129,809	166,264	141,555	400,907	146,511	143,199	129,796	2,000,622
25 EBITDA	388,896	351,993	316,949	316,802	341,447	2,088,224	344,576	366,910	117,463	485,793	380,300	283,086	5,782,439
26													
27 Depreciation & Amortization	(88,712)	(79,995)	(62,461)	(124,681)	(92,385)	(92,017)	(87,994)	(67,955)	(68,924)	(70,989)	(69,316)	(69,695)	(975,122)
28 GO Bond Revenue	340,700	340,700	340,700	340,700	340,700	340,700	340,700	340,700	340,700	340,700	351,733	351,733	4,110,467
29 GO Bond Accretion	55,228	55,228	55,228	55,228	55,228	55,228	55,228	55,228	55,228	55,228	55,228	55,228	662,741
30 Bond Interest Expense	(286,812)	(286,812)	(286,812)	(300,754)	(300,754)	(300,754)	(300,754)	(300,754)	(300,754)	(300,754)	(294,916)	(294,916)	(3,555,544)
31 Other Bond Expense	-	-	-	(127,751)	-	-	-	-	-	-	-	-	(127,751)
35 TOTAL OTHER REVENUE (EXPENSES)	20,404	29,121	46,655	(157,258)	2,789	3,157	7,180	227,219	26,250	24,185	43,329	42,350	315,391
36	¢400 200	¢201 114	¢262.604	Ć150 544	¢244.22C	ć2 004 204	¢251.750	ĆE0# 430	Ć142 742	¢500.070	¢422 C20	Ć22E 42C	¢¢ 007 930
37 INCREASE (DECREASE) IN NET POSITION	\$409,300	\$381,114	\$363,604	\$159,544	\$344,236	\$2,091,381	\$351,756	\$594,129	\$143,713	\$509,978	\$423,629	\$325,436	\$6,097,830
38													
40 {1} AH Lease Adjustment													
41 (2) Additional Vanir Hours													

	А	В	С	D	E	F	G	Н
1				EVO				
2								
3				FOR THE TWO MONTHS ENDING 8/31/2023				
4				UNAUDITED				
5		Current Month				Year-to-Date		
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	170,026	158,615	11,411	Memberships	335,989	316,480	19,509	-
8	2,950	750	2,200	Enrollments	5,619	1,500	4,119	
9	4,959	5,500	(541)	Childcare	10,393	11,000	(607)	
10	2,550	2,600	(50)	Personal Trainer Rent	4,925	5,200	(275)	
11	3,729	3,000	729	Guest Fees	7,304	6,000	1,304	
12	(89)	100	(189)	ProShop	-	200	(200)	ı
13	615	350	265	Drinks	1,056	700	356	
14	26,338	-	26,338	Other Operating Revenue	35,573	-	35,573	{1}
15	211,078	170,915	40,163	TOTAL OPERATING REVENUE	400,858	341,080	59,778	
16								
17	80,672	81,699	(1,027)	Salaries & Wages	156,372	160,906	(4,534)	1
18	12,944	15,167	(2,223)	Employee Benefits	28,421	29,983	(1,562)	1
19	26,477	22,354	4,123	Purchased Services	48,334	44,708	3,626	{2}
20	9,376	9,200	176	Supplies	15,143	18,400	(3,257)	1
21	6,290	7,110	(820)	Repairs & Maintenance	·		810	
22	33,797	33,675	122	Utilities & Phone	67,678	67,350	328	
23	1,882	1,196	686	Building & Equipment Rental	3,078	2,392	686	
24	4,757	3,750	1,007	Insurance	9,515	7,500	2,015	
25	-	150	(150)	Other Operating Expenses	722	4,614	(3,892)	_
26	176,196	174,301	1,895	OPERATING EXPENSES BEFORE D&A	341,793	347,573	(5,780)	_
27	34,882	(3,386)	38,268	EBITDA	59,065	(6,493)	65,558	
28								
29	(31,452)	(34,343)	2,891	Depreciation & Amortization	(63,655)	(68,686)	5,031	
33 34	(31,452)	(34,343)	2,891	TOTAL OTHER REVENUE (EXPENSES)	(63,655)	(68,686)	5,031	
35	3,431	(37,729)	41,160	INCREASE (DECREASE) IN NET POSITION	(4,591)	(75,179)	70,588	-
36								=
	(1) Investment I	ncome						
	{2} Tree remova							

	Α Ι	В	С	D	E	F	G	Н	1	J	K	L	M	N	0
1		•				EVO		•		•	•			•	
2				STA	TEMENT OF RE	VENUE & EX	PENDITURES								
3					TWELVE MON	THS ENDED 8	/31/2023								
4					UN	IAUDITED									
5															
6		SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	TOTAL	
7	Memberships	146,714	149,005	144,830	150,308	148,480	154,508	153,281	154,500	158,704	162,108	165,963	170,026	1,858,426	
	Enrollments	3,800	2,450	2,950	3,850	5,000	3,675	3,800	4,830	2,346	2,300	2,669	2,950	40,620	
9	Childcare	4,925	4,735	4,705	4,721	4,879	4,319	4,657	4,933	4,861	5,783	5,434	4,959	58,910	
10	Personal Trainer Rent	2,500	2,600	2,500	2,500	2,250	2,500	2,500	2,500	2,550	2,125	2,375	2,550	29,450	
-	Guest Fees	1,615	2,170	2,205	4,710	3,978	3,555	4,089	3,362	3,729	4,385	3,575	3,729	41,101	
	ProShop	25	30	25	-	55	95	25	-	25	-	89	(89)	280	
	Drinks	596	430	311	354	411	383	542	415	489	475	441	615	5,460	
	Other Operating Revenue	-	-	-	-	-	-	-	-	-	-	9,235	26,338	35,573	{1}
	TOTAL OPERATING REVENUE	160,175	161,420	157,526	166,443	165,053	169,035	168,894	170,540	172,704	177,176	189,781	211,078	2,069,820	
16															
	Salaries & Wages	74,780	72,476	77,319	75,974	83,373	68,780	80,985	74,508	83,201	73,665	75,700	80,672	921,433	
	Employee Benefits	15,353	17,533	15,617	18,573	17,028	15,141	10,605	19,311	17,292	14,910	15,477	12,944	189,784	
	Purchased Services	18,407	20,817	25,229	48,421	21,436	25,103	21,760	22,807	26,627	20,536	21,857	26,477	299,477	
	Supplies	8,848	6,360	6,889	18,622	10,065	5,478	8,002	5,081	9,727	7,077	5,767	9,376	101,293	{3}
21	Repairs & Maintenance	3,233	2,346	1,667	10,036	4,693	2,728	5,563	4,103	7,478	1,042	6,240	6,290	55,420	
22	Utilities & Phone	29,966	19,311	18,424	20,686	28,086	26,463	21,083	20,185	22,604	29,015	33,881	33,797	303,501	
23	Building & Equipment Rental	231	200	313	308	308	317	313	330	453	363	1,196	1,882	6,214	
24	Insurance	3,763	3,763	6,282	4,745	3,351	3,351	3,351	3,351	3,423	3,549	4,757	4,757	48,445	
25	Interest Expense	201	194	187	199	173	166	158	151	144	137		-	1,709	
	Other Operating Expenses	315	40	30	3,522	962	35	1,133	1,363	2,139	855	722	-	11,116	
	OPERATING EXPENSES BEFORE D&A	155,097	143,040	151,957	201,086	169,475	147,562	152,953	151,190	173,088	151,149	165,597	176,195	1,938,391	
-	EBITDA	5,078	18,380	5,569	(34,643)	(4,422)	21,473	15,941	19,350	(384)	26,027	24,184	34,883	131,428	
29	Dangariation & Amendication	(20.640)	(20.252)	(20.440)	(20.252)	(20.252)	(20, 252)	(20, 460)	(24.276)	(22.470)	(20.262)	(22.204)	(24, 452)	(264.242)	
	Depreciation & Amortization	(29,648)	(29,252)	(29,418)	(29,252)	(29,252)	(29,252)	(30,468)	(31,276)	(32,479)	(30,362)	(32,204)	(31,452)	(364,313)	
	TOTAL OTHER REVENUE (EXPENSES)	(29,648)	(29,252)	(29,418)	(29,252)	(29,252)	(29,252)	(30,468)	(31,276)	(32,479)	(30,362)	(32,204)	(31,452)	(364,313)	
35	INICDEASE (DECREASE) IN NET DOSITION	(¢24 E70)	/¢10 973\	(¢22.040\	(¢62 005)	(¢22 674\	(¢7.770\	(¢14 E27\	/¢11 026\	(\$22.062)	/¢/ 225\	(¢0 020\	¢2.421	(¢222 004\	
36	INCREASE (DECREASE) IN NET POSITION	(\$24,570)	(\$10,872)	(\$23,849)	(\$63,895)	(\$33,674)	(\$7,779)	(\$14,527)	(\$11,926)	(\$32,863)	(\$4,335)	(\$8,020)	\$3,431	(\$232,884)	
37	(4) Incomplete and Incomp														
-	{1} Investment Income														
	{2} Tree Removal, DG Walkway														
41	(3) Digital Water Testing Kit														