TULARE LOCAL HEALTH CARE DISTRICT

BALANCE SHEET
PERIOD ENDED 10/31/2025
UNAUDITED

	September 2025 This Year	October 2025 This year	Increase (Decrease)	October 2024 Last year	Increase (Decrease) YOY	Increase (Decrease) %	
CURRENT ASSETS							
Cash and Cash Equivalents	$ 16,163,838	$ 16,541,860	$ 378,022	$ 10,886,738	$ 5,655,123	51.9%	{1}
Cash Resereve	$ 1,000,000	$ 1,000,000		$ 1,000,000		0.0%	
Bankruptcy Reserve	$ 3,355,871	$ 3,355,871		$ 4,970,469	$ (1,614,598)	(32.5%)	
Net Cash	$ 20,519,709	$ 20,897,731	$ 378,022	$ 16,857,206	$ 4,040,525	24.0%	
Rent Receivables	$ 2,535,371	$ 2,529,539	$ (5,832)	$ 2,534,035	$ (4,496)	(0.2%)	
Net AR	$ 2,535,371	$ 2,529,539	$ (5,832)	$ 2,534,035	$ (4,496)	(0.2%)	
Property Tax Revenue	$ 913,134	$ 1,161,825	$ 248,691	$ 914,232	$ 247,593	27.1%	{2}
Miscellaneous Receivables	$ 142,153	$ 148,093	$ 5,940	$ 41,646	$ 106,447	255.6%	
Prepaids	$ 359,159	$ 333,646	$ (25,514)	$ 337,737	$ (4,092)	(1.2%)	
Net Other Receivables	$ 1,414,447	$ 1,643,564	$ 229,118	$ 1,293,615	$ 349,949	27.1%	
TOTAL CURRENT ASSETS	$ 24,469,527	$ 25,070,834	$ 601,308	$ 20,684,856	$ 4,385,978	21.2%	
LIMITED USE ASSETS							
Restricted Trust Funds	$ 11,476,096	$ 11,861,497	$ 385,401	$ 11,670,003	$ 191,495	1.6%	{2}
CAPITAL ASSETS							
Land & Land Improvements	$ 6,159,243	$ 6,159,243		$ 5,953,915	$ 205,329	3.4%	
Buildings & Building Improvements	$ 47,431,119	$ 47,431,119		$ 48,210,706	$ (779,587)	(1.6%)	
Major Movable Equipment	$ 1,963,729	$ 1,963,729		$ 1,934,616	$ 29,113	1.5%	
Construction in Progress	$ 113,529,600	$ 113,599,857	$ 70,257	$ 111,613,660	$ 1,986,197	1.8%	{3}
Accumulated Depreciation	$ (44,416,270)	$ (44,529,546)	$ (113,275)	$ (44,020,122)	$ (509,423)	1.2%	
TOTAL CAPITAL ASSETS	$ 124,667,421	$ 124,624,403	$ (43,019)	$ 123,692,775	$ 931,628	0.8%	
LONG TERM ASSETS							
Lease Receivable	$ 9,461,014	$ 9,461,014		$ 10,722,483	$ (1,261,469)	(11.8%)	
TOTAL ASSETS	**$ 170,074,058**	**$ 171,017,748**	**$ 943,691**	**$ 166,770,117**	**$ 4,247,632**	**2.5%**	
CURRENT LIABILITIES							
Accounts Payable	$ 310,565	$ 87,787	$ (222,779)	$ 154,124	$ (66,337)	(43.0%)	{4}
Payroll	$ 125,314	$ 80,825	$ (44,488)	$ 78,841	$ 1,985	2.5%	{5}
Other Accrued Liabilities	$ 132,569	$ 364,007	$ 231,438	$ 135,815	$ 228,192	168.0%	
Current Maturities of Debt Borrowings	$ 3,306,554	$ 3,585,777	$ 279,223	$ 3,271,922	$ 313,854	9.6%	{2}
TOTAL CURRENT LIABILITIES	$ 3,875,002	$ 4,118,396	$ 243,393	$ 3,640,702	$ 477,694	13.1%	
LONG TERM LIABILITIES							
OTHER							
Bankruptcy Payable	$ 3,355,871	$ 3,355,871		$ 4,970,469	$ (1,614,598)	(32.5%)	
Deferred Inflows	$ 12,575,961	$ 12,575,961		$ 13,678,257	$ (1,102,296)	(8.1%)	
LTD							
Debt Borrowings, Net of Current Maturities	$ 88,830,149	$ 88,774,921	$ (55,228)	$ 92,313,662	$ (3,538,741)	(3.8%)	{2}
Bond Issuance Costs & Other Assets	$ 26,179	$ 25,976	$ (203)	$ 1,328	$ 24,649	1856.3%	{2}
TOTAL LONG TERM LIABILITIES	$ 104,788,161	$ 104,732,730	$ (55,431)	$ 110,963,716	$ (6,230,986)	(5.6%)	
TOTAL LIABILITIES	**$ 108,663,163**	**$ 108,851,125**	**$ 187,962**	**$ 114,604,418**	**$ (5,753,292)**	**(5.0%)**	
NET POSITION							
Net Position at Beginning of Fiscal Year	$ 50,291,085	$ 50,291,085		$ 50,291,085		0.0%	
Increase (Decrease) in Net Position	$ 11,119,809	$ 11,875,538	$ 755,728	$ 1,874,614	$ 10,000,924	533.5%	
TOTAL NET POSITION	$ 61,410,894	$ 62,166,623	$ 755,728	$ 52,165,699	$ 10,000,924	19.2%	
TOTAL LIABILITIES & NET POSITION	**$ 170,074,058**	**$ 171,017,748**	**$ 943,691**	**$ 166,770,117**	**$ 4,247,632**	**2.5%**	

{1} Prepaid AH Rent & Bankruptcy checks.
{2} Regular monthly accruals.
{3} CIP - Tower, AH Kitchen & Seismic Compliance.
{4} Timing of invoices posted in September but paid in October.
{5} Removal of sick leave liability.

DISTRICT

STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET
FOR THE 16 MONTHS ENDING 10/31/2025
UNAUDITED

	Current Month				18 Month Period-to-Date			
	Actual	Budget	Difference		Actual	Budget	Difference	
	$ 252,099	$ 253,278	$ (1,179)	Rental Revenue	$ 3,768,384	$ 3,935,299	$ (166,915)	
	$ 248,691	$ 248,691	-	Property Tax Revenue	$ 4,086,088	$ 3,737,465	$ 348,623	
	$ 100	$ 100	-	Other Operating Revenue	$ 2,175,899	$ 78,020	$ 2,097,879	
	$ 500,890	**$ 502,069**	**$ (1,179)**	**TOTAL OPERATING REVENUE**	**$ 10,030,371**	**$ 7,750,784**	**$ 2,279,587**	
	$ 41,804	$ 49,518	$ (7,714)	Salaries & Wages	$ 654,634	$ 774,798	$ (120,164)	{1}
	$ (1,824)	$ 10,727	$ (12,551)	Employee Benefits	$ 143,820	$ 155,171	$ (11,351)	{1 & 2}
	$ 345	$ 11,900	$ (11,555)	Professional Fees	$ 145,561	$ 210,500	$ (64,939)	{3}
	$ 10,188	$ 12,500	$ (2,312)	Legal Fees	$ 196,319	$ 179,000	$ 17,319	
	$ 27,976	$ 28,723	$ (747)	Purchased Services	$ 402,674	$ 569,347	$ (166,672)	
	$ 76	$ 775	$ (699)	Supplies	$ 10,497	$ 10,534	$ (37)	
	-	$ 320	$ (320)	Repairs & Maintenance	$ 3,488	$ 4,280	$ (792)	
	$ 2,520	$ 3,527	$ (1,007)	Utilities & Phone	$ 61,927	$ 58,018	$ 3,909	
	$ 8,004	$ 7,980	$ 24	Building & Equipment Rental	$ 125,910	$ 126,563	$ (652)	
	$ 21,686	$ 21,685	$ 0	Insurance	$ 346,900	$ 366,405	$ (19,505)	
	$ 7,635	$ 1,500	$ 6,135	Other Operating Expenses	$ 53,631	$ 59,655	$ (6,024)	{4}
	$ 118,409	**$ 149,155**	**$ (30,747)**	**OPERATING EXPENSES BEFORE D&A**	**$ 2,145,363**	**$ 2,514,271**	**$ (368,908)**	
	$ 382,481	**$ 352,914**	**$ 29,568**	**EBITDA**	**$ 7,885,009**	**$ 5,236,514**	**$ 2,648,495**	
	$ (58,663)	$ (63,933)	$ 5,270	Depreciation & Amortization	$ (982,909)	$ (1,023,919)	$ 41,010	{5}
	$ 374,906	$ 374,906	$ (0)	GO Bond Revenue	$ 5,955,673	$ 5,845,220	$ 110,453	
	$ 55,228	$ 55,228	-	GO Bond Accretion	$ 883,655	$ 883,655	-	
	$ (264,361)	$ (264,361)	-	Bond Interest Expense	$ (4,329,568)	$ (4,328,239)	$ (1,329)	
	$ 81,245	$ 74,414	$ 6,831	Gains/Losses on Investments	$ 1,268,042	$ 1,107,863	$ 160,179	{6}
	-	-	-	Gain on Sale of Property	$ 1,577,102	-	$ 1,577,102	
	$ 165,764	-	$ 165,764	Extraordinary Revenue/Expenses	$ 165,764	-	$ 165,764	{7}
	$ 354,119	**$ 176,255**	**$ 177,864**	**TOTAL OTHER REVENUE (EXPENSES)**	**$ 4,537,759**	**$ 2,484,580**	**$ 2,053,178**	
	$ 736,600	**$ 529,168**	**$ 207,432**	**INCREASE (DECREASE) IN NET POSITION**	**$ 12,422,767**	**$ 7,721,094**	**$ 4,701,673**	

{1} Admin Director on leave.
{2} Sick leave accrual adjustment
{3} Construction support budgeted, not yet hired.
{4} Property Taxes.
{5} Retired VA assets, not budgeted.
{6} Investment interest income higher than budgeted.
{7} Bankruptcy payments.

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	**DISTRICT**																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 10/31/2025																
4	UNAUDITED																
5																	
6		**OCTOBER**	**NOVEMBER**	**DECEMBER**	**JANUARY**	**FEBRUARY**	**MARCH**	**APRIL**	**MAY**	**JUNE**	**JULY**	**AUGUST**	**SEPTEMBER**	**OCTOBER**	**12 MONTH**	**INCREASE/ (DECREASE) YOY**	
7		**2024**	**2024**	**2024**	**2025**	**2025**	**2025**	**2025**	**2025**	**2025**	**2025**	**2025**	**2025**	**2025**	**TOTAL**	**$**	**%**
8	Rental Revenue	$ 246,359	$ 247,305	$ 87,827	$ 244,636	$ 246,528	$ 246,601	$ 246,069	$ 245,477	$ 245,477	$ 245,680	$ 246,340	$ 246,572	$ 252,099	$ 2,800,610	$ 5,740	2.33%
9	Property Tax Revenue	$ 228,558	$ 228,558	$ 577,186	$ 228,558	$ 228,558	$ 228,558	$ 228,558	$ 228,558	$ 228,558	$ 248,691	$ 248,691	$ 248,691	$ 248,691	$ 3,171,856	$ 20,133	8.81%
10	Other Operating Revenue	$ 121,821	$ 2,000,100	$ (2,322)	$ 30,100	$ 100	$ 100	$ 100	$ 25,100	$ 100	$ 100	$ 100	$ 100	$ 100	$ 2,053,778	$ (121,721)	(99.92%)
11	**TOTAL OPERATING REVENUE**	**$ 596,738**	**$ 2,475,963**	**$ 662,691**	**$ 503,294**	**$ 475,186**	**$ 475,259**	**$ 474,727**	**$ 499,135**	**$ 474,135**	**$ 494,471**	**$ 495,131**	**$ 495,363**	**$ 500,890**	**$ 8,026,244**	**$ (95,848)**	**(16.06%)**
12																	
13	Salaries & Wages	$ 43,575	$ 41,429	$ 35,810	$ 46,245	$ 42,837	$ 43,399	$ 35,414	$ 46,424	$ 43,983	$ 49,969	$ 33,765	$ 40,114	$ 41,804	$ 501,193	$ (1,771)	(4.06%)
14	Employee Benefits	$ 9,468	$ 7,122	$ 6,520	$ 10,387	$ 9,384	$ 13,844	$ 10,295	$ 10,356	$ 9,957	$ 9,796	$ 21,278	$ 7,263	$ (1,824)	$ 114,379	$ (11,292)	(119.27%)
15	Professional Fees	$ 22,067	$ 16,240	$ 16,316	$ (729)	$ 218	$ 353	$ 1,035	$ 2,718	$ 338	$ 9,575	$ 12,965	$ 283	$ 345	$ 59,655	$ (21,722)	(98.44%)
16	Legal Fees	$ 12,082	$ 15,037	$ 7,372	$ 13,498	$ 10,644	$ 22,796	$ 8,297	$ 15,694	$ 11,694	$ 14,105	$ 11,894	$ 11,698	$ 10,188	$ 152,916	$ (1,894)	(15.67%)
17	Purchased Services	$ 28,593	$ 24,233	$ 24,633	$ 31,071	$ 22,287	$ 21,488	$ 25,031	$ 21,078	$ 21,820	$ 32,918	$ 22,381	$ 21,896	$ 27,976	$ 296,810	$ (617)	(2.16%)
18	Supplies	$ 392	$ 1,868	$ 406	$ 241	$ 1,011	$ 1,069	$ 1,065	$ 1,358	$ 1,171	$ 1,074	-	$ 66	$ 76	$ 9,404	$ (317)	(80.70%)
19	Repairs & Maintenance	-	-	$ 550	-	$ 600	$ 1,888	$ 450	-	-	-	-	-	-	$ 3,488	-	0.00%
20	Utilities & Phone	$ 2,880	$ 5,055	$ 11,529	$ 3,307	$ 3,434	$ 3,478	$ 3,836	$ 3,634	$ 3,992	$ 2,874	$ 2,925	$ 3,535	$ 2,520	$ 50,118	$ (360)	(12.51%)
21	Building & Equipment Rental	$ 7,603	$ 7,522	$ 7,522	$ 9,211	$ 7,822	$ 7,798	$ 7,808	$ 7,947	$ 7,947	$ 7,947	$ 7,956	$ 7,981	$ 8,004	$ 95,464	$ 401	5.27%
22	Insurance	$ 21,698	$ 21,698	$ 21,698	$ 21,698	$ 21,698	$ 21,698	$ 21,698	$ 21,698	$ 21,698	$ 21,686	$ 21,686	$ 21,686	$ 21,686	$ 260,328	$ (13)	(0.06%)
23	Other Operating Expenses	$ 1,246	$ (2,829)	$ 2,403	$ 158	$ 4,742	$ 528	$ 149	$ 665	$ 114	$ 2,313	$ 7,866	$ 807	$ 7,635	$ 24,551	$ 6,389	512.80%
24	**OPERATING EXPENSES BEFORE D&A**	**$ 149,604**	**$ 137,375**	**$ 134,759**	**$ 135,087**	**$ 124,677**	**$ 138,339**	**$ 115,078**	**$ 131,572**	**$ 122,714**	**$ 152,257**	**$ 142,716**	**$ 115,329**	**$ 118,410**	**$ 1,568,306**	**$ (31,195)**	**(20.85%)**
25	**EBITDA**	**$ 447,134**	**$ 2,338,588**	**$ 527,932**	**$ 368,207**	**$ 350,509**	**$ 336,920**	**$ 359,649**	**$ 367,563**	**$ 351,421**	**$ 342,214**	**$ 352,415**	**$ 380,034**	**$ 382,480**	**$ 6,457,938**	**$ (64,653)**	**(14.46%)**
26																	
27	Depreciation & Amortization	$ (64,918)	$ (60,058)	$ (62,219)	$ (63,444)	$ (61,423)	$ (61,483)	$ (61,483)	$ (61,483)	$ (61,433)	$ (56,056)	$ (56,828)	$ (58,663)	$ (58,663)	$ (723,237)	$ 6,255	(9.64%)
28	GO Bond Revenue	$ 362,133	$ 362,133	$ 472,584	$ 362,133	$ 362,133	$ 362,133	$ 362,133	$ 362,133	$ 362,133	$ 374,906	$ 374,906	$ 374,906	$ 374,906	$ 4,507,140	$ 12,772	3.53%
29	GO Bond Accretion	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 662,741	-	0.00%
30	Bond Interest Expense	$ (272,566)	$ (272,566)	$ (272,566)	$ (272,566)	$ (272,566)	$ (272,566)	$ (272,566)	$ (272,566)	$ (272,566)	$ (264,361)	$ (264,361)	$ (264,361)	$ (264,361)	$ (3,237,973)	$ 8,205	(3.01%)
31	Gains/Losses on Investments	$ 60,705	$ 67,116	$ 80,761	$ 77,005	$ 121,137	$ 37,860	$ 76,845	$ 72,890	$ 81,397	$ 83,462	$ 97,265	$ 87,488	$ 81,245	$ 964,470	$ 20,540	33.84%
32	Gain on Sale of Property	-	-	-	-	-	-	-	-	$ 1,847,221	$ (270,119)	-	-	-	$ 1,577,102	-	0.00%
33	Extraordinary Revenue/Expenses	-	-	-	-	-	-	-	-	-	-	-	-	$ 165,764	$ 165,764	$ 165,764	0.00%
34	**TOTAL OTHER REVENUE (EXPENSES)**	**$ 140,582**	**$ 151,853**	**$ 273,788**	**$ 158,356**	**$ 204,509**	**$ 121,172**	**$ 160,157**	**$ 156,202**	**$ 2,011,980**	**$ (76,940)**	**$ 206,210**	**$ 194,598**	**$ 354,119**	**$ 3,916,007**	**$ 213,536**	**151.89%**
35																	
36	**INCREASE (DECREASE) IN NET POSITION**	**$ 587,716**	**$ 2,490,441**	**$ 801,720**	**$ 526,563**	**$ 555,018**	**$ 458,092**	**$ 519,806**	**$ 523,765**	**$ 2,363,401**	**$ 265,274**	**$ 558,625**	**$ 574,632**	**$ 736,599**	**$ 10,373,944**	**$ 148,883**	**25.33%**

EVO

STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET
FOR THE 16 MONTHS ENDING 10/31/2025
UNAUDITED

	Current Month				18 Month Period-to-Date			
	Actual	Budget	Difference		Actual	Budget	Difference	
	$ 203,971	$ 187,040	$ 16,931	Memberships	$ 3,006,148	$ 2,846,271	$ 159,876	
	$ 3,050	$ 3,622	$ (572)	Enrollments	$ 57,330	$ 75,592	$ (18,262)	
	$ 6,020	$ 7,160	$ (1,140)	Childcare	$ 112,960	$ 115,940	$ (2,980)	
	$ 2,500	$ 2,500	-	Personal Trainer Rent	$ 39,550	$ 40,000	$ (450)	
	$ 2,690	$ 4,020	$ (1,330)	Guest Fees	$ 66,583	$ 54,480	$ 12,103	
	$ 312	$ 357	$ (45)	Drinks	$ 5,656	$ 6,828	$ (1,172)	
	$ 1,244	$ 100	$ 1,144	Other Operating Revenue	$ 16,981	$ 18,400	$ (1,419)	
	$ 219,786	**$ 204,799**	**$ 14,987**	**TOTAL OPERATING REVENUE**	**$ 3,305,208**	**$ 3,157,511**	**$ 147,697**	{1}
	$ 100,195	$ 99,426	$ 769	Salaries & Wages	$ 1,490,228	$ 1,554,734	$ (64,507)	
	$ (36,092)	$ 18,405	$ (54,496)	Employee Benefits	$ 279,878	$ 283,386	$ (3,508)	{2}
	$ 20,930	$ 21,011	$ (81)	Purchased Services	$ 319,874	$ 319,904	$ (30)	
	$ 8,895	$ 9,825	$ (930)	Supplies	$ 154,886	$ 152,100	$ 2,786	
	$ 2,523	$ 8,260	$ (5,737)	Repairs & Maintenance	$ 100,293	$ 103,560	$ (3,267)	
	$ 18,972	$ 23,690	$ (4,718)	Utilities & Phone	$ 361,839	$ 279,579	$ 82,260	
	$ 166	$ 236	$ (69)	Building & Equipment Rental	$ 3,981	$ 3,768	$ 213	
	$ 7,432	$ 7,432	$ (0)	Insurance	$ 117,086	$ 102,076	$ 15,009	
	$ 14,979	$ 950	$ 14,029	Other Operating Expenses	$ 28,409	$ 26,136	$ 2,273	{3}
	$ 138,000	**$ 189,234**	**$ (51,234)**	**OPERATING EXPENSES BEFORE D&A**	**$ 2,856,473**	**$ 2,825,244**	**$ 31,229**	
	$ 81,786	**$ 15,565**	**$ 66,222**	**EBITDA**	**$ 448,735**	**$ 332,267**	**$ 116,467**	
	$ (54,409)	$ (58,627)	$ 4,218	Depreciation & Amortization	$ (874,177)	$ (931,060)	$ 56,883	{4}
	$ (8,091)	$ (8,091)	$ 0	Solar Rev Bond Interest	$ (129,457)	$ (129,460)	$ 3	
	-	-	-	Gains/Losses on Investments	$ 2,595	-	$ 2,595	
	-	-	-	Gain on Sale of Property	$ 5,221	-	$ 5,221	
	-	-	-	Extraordinary Revenue/Expenses	$ 11	-	$ 11	
	$ (62,501)	**$ (66,719)**	**$ 4,218**	**TOTAL OTHER REVENUE (EXPENSES)**	**$ (995,807)**	**$ (1,060,520)**	**$ 64,712**	
	$ 19,286	**$ (51,154)**	**$ 70,440**	**INCREASE (DECREASE) IN NET POSITION**	**$ (547,072)**	**$ (728,252)**	**$ 181,180**	

{1} Budgeted conservatively, nothing out of the ordinary received.
{2} Sick leave accrual adjustment.
{3} Accounting expense for solar rebate.
{4} Assets budgeted, not set in service.

EVO

STATEMENT OF REVENUE & EXPENDITURES
TWELVE MONTHS ENDED 10/31/2025
UNAUDITED

	OCTOBER 2024	NOVEMBER 2024	DECEMBER 2024	JANUARY 2025	FEBRUARY 2025	MARCH 2025	APRIL 2025	MAY 2025	JUNE 2025	JULY 2025	AUGUST 2025	SEPTEMBER 2025	OCTOBER 2025	12 MONTH TOTAL	INCREASE/ (DECREASE) YOY $	INCREASE/ (DECREASE) YOY %
Memberships	$ 177,541	$ 176,061	$ 178,412	$ 189,036	$ 183,371	$ 187,633	$ 187,003	$ 189,330	$ 193,828	$ 205,983	$ 197,905	$ 203,318	$ 203,971	$ 2,295,853	$ 26,429	14.89%
Enrollments	$ 3,035	$ 1,875	$ 2,800	$ 4,591	$ 2,862	$ 5,225	$ 4,700	$ 2,105	$ 3,705	$ 3,946	$ 4,026	$ 3,300	$ 3,050	$ 42,185	$ 15	0.49%
Childcare	$ 7,576	$ 7,486	$ 7,427	$ 8,490	$ 7,035	$ 5,396	$ 5,915	$ 5,991	$ 8,051	$ 7,959	$ 6,075	$ 6,315	$ 6,020	$ 82,158	$ (1,556)	(20.54%)
Personal Trainer Rent	$ 2,500	$ 2,550	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,250	$ 2,250	$ 2,500	$ 2,500	$ 2,500	$ 29,550	-	0.00%
Guest Fees	$ 4,141	$ 3,440	$ 4,000	$ 2,925	$ 4,020	$ 5,269	$ 3,335	$ 3,612	$ 6,410	$ 5,440	$ 3,630	$ 4,197	$ 2,690	$ 48,968	$ (1,451)	(35.03%)
Drinks	$ 312	$ 410	$ 354	$ 213	$ 300	$ 338	$ 259	$ 629	$ 182	$ 373	$ 385	$ 491	$ 312	$ 4,243	-	0.00%
Other Operating Revenue	$ 735	$ 723	$ 1,068	$ 1,280	$ 969	$ 149	$ 2,280	$ 1,584	$ 1,214	$ 886	$ 692	$ 524	$ 1,244	$ 12,613	$ 509	69.28%
TOTAL OPERATING REVENUE	**$ 195,840**	**$ 192,545**	**$ 196,561**	**$ 209,035**	**$ 201,057**	**$ 206,510**	**$ 205,992**	**$ 205,751**	**$ 215,640**	**$ 226,837**	**$ 215,213**	**$ 220,645**	**$ 219,787**	**$ 2,515,570**	**$ 23,947**	**12.23%**
Salaries & Wages	$ 86,453	$ 92,595	$ 99,831	$ 88,903	$ 85,617	$ 95,087	$ 89,272	$ 95,271	$ 92,387	$ 99,018	$ 97,357	$ 93,032	$ 100,195	$ 1,128,564	$ 13,742	15.90%
Employee Benefits	$ 15,901	$ 16,908	$ 15,407	$ 19,702	$ 16,898	$ 22,314	$ 17,545	$ 16,831	$ 17,220	$ 16,940	$ 74,027	$ 16,033	$ (36,092)	$ 213,735	$ (51,993)	(326.98%)
Purchased Services	$ 20,253	$ 15,893	$ 19,445	$ 16,770	$ 19,804	$ 18,500	$ 19,599	$ 20,351	$ 19,686	$ 18,577	$ 17,464	$ 17,327	$ 20,930	$ 224,348	$ 677	3.34%
Supplies	$ 9,387	$ 7,935	$ 13,567	$ 8,836	$ 8,861	$ 10,764	$ 8,495	$ 8,348	$ 8,940	$ 11,111	$ 12,753	$ 8,851	$ 8,895	$ 117,355	$ (493)	(5.25%)
Repairs & Maintenance	$ 4,467	$ 2,201	$ 5,202	$ 3,190	$ 6,347	$ 845	$ 6,424	$ 10,148	$ 6,529	$ 3,785	$ 5,337	$ 16,349	$ 2,523	$ 68,881	$ (1,943)	(43.51%)
Utilities & Phone	$ 22,086	$ 31,042	$ 25,840	$ 25,676	$ 26,135	$ 22,309	$ 19,864	$ 16,551	$ 18,288	$ 20,537	$ 22,371	$ 22,552	$ 18,972	$ 270,138	$ (3,115)	(14.10%)
Building & Equipment Rental	$ 153	$ 234	$ 234	$ 234	$ 195	$ 195	$ 195	$ (637)	$ 361	$ 247	$ 247	$ 329	$ 166	$ 2,001	$ 13	8.49%
Insurance	$ 6,561	$ 6,561	$ 6,561	$ 6,561	$ 6,561	$ 6,561	$ 6,561	$ 6,561	$ 6,561	$ 7,932	$ 13,689	$ 7,432	$ 7,432	$ 88,975	$ 870	13.26%
Other Operating Expenses	$ 20	$ 175	$ 69	$ 2,519	$ 1,121	$ 1,101	$ 2,770	$ 737	$ 2,213	$ (100)	$ 261	$ 818	$ 14,979	$ 26,663	$ 14,958	73397.40%
OPERATING EXPENSES BEFORE D&A	**$ 165,281**	**$ 173,544**	**$ 186,156**	**$ 172,391**	**$ 171,539**	**$ 177,676**	**$ 170,725**	**$ 174,161**	**$ 172,185**	**$ 178,047**	**$ 243,506**	**$ 182,723**	**$ 138,000**	**$ 2,140,659**	**$ (27,282)**	**(16.51%)**
EBITDA	**$ 30,559**	**$ 19,001**	**$ 10,405**	**$ 36,644**	**$ 29,518**	**$ 28,834**	**$ 35,267**	**$ 31,590**	**$ 43,455**	**$ 48,790**	**$ (28,293)**	**$ 37,922**	**$ 81,787**	**$ 374,910**	**$ 51,229**	**167.65%**
Depreciation & Amortization	$ (54,995)	$ (54,995)	$ (54,995)	$ (54,995)	$ (54,995)	$ (56,705)	$ (53,058)	$ (53,218)	$ (53,283)	$ (55,860)	$ (54,970)	$ (54,409)	$ (54,409)	$ (655,891)	$ 585	(1.06%)
Solar Rev Bond Interest	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (97,093)	-	0.00%
Gain on Sale of Property	-	-	-	-	-	$ 5,200	-	-	-	-	-	-	-	$ 5,200	-	0.00%
Extraordinary Revenue/Expenses	-	-	-	-	-	$ 11	-	-	-	-	-	-	-	$ 11	-	0.00%
TOTAL OTHER REVENUE (EXPENSES)	**$ (63,086)**	**$ (63,086)**	**$ (63,086)**	**$ (63,086)**	**$ (63,086)**	**$ (59,585)**	**$ (61,149)**	**$ (61,309)**	**$ (61,374)**	**$ (63,951)**	**$ (63,061)**	**$ (62,500)**	**$ (62,500)**	**$ (747,773)**	**$ 585**	**(0.93%)**
INCREASE (DECREASE) IN NET POSITION	**$ (32,527)**	**$ (44,085)**	**$ (52,681)**	**$ (26,442)**	**$ (33,568)**	**$ (30,751)**	**$ (25,882)**	**$ (29,719)**	**$ (17,919)**	**$ (15,161)**	**$ (91,354)**	**$ (24,578)**	**$ 19,287**	**$ (372,863)**	**$ 51,814**	**(159.29%)**