

	A	B	C	D	E	F	G	H
1	TULARE LOCAL HEALTH CARE DISTRICT							
2	BALANCE SHEET							
3	PERIOD ENDED 3/31/2025							
4	UNAUDITED							
5								
6		February 2025	March 2025	Increase	March 2024	Increase	Increase	
7		This Year	This year	(Decrease)	Last year	(Decrease) YOY	(Decrease) %	
8	CURRENT ASSETS							
9	Cash and Cash Equivalents	\$ 13,340,657	\$ 13,318,943	\$ (21,714)	\$ 10,443,875	\$ 2,875,068	27.5%	
10	Cash Resereve	\$ 1,000,000	\$ 1,000,000		\$ 1,000,000		0.0%	
11	Bankruptcy Reserve	\$ 4,970,469	\$ 4,470,469	\$ (500,000)	\$ 4,970,469	\$ (500,000)	(10.1%)	{1}
12	Net Cash	\$ 19,311,125	\$ 18,789,412	\$ (521,714)	\$ 16,414,343	\$ 2,375,068	14.5%	
13								
14	Patient Receivables				\$ 300	\$ (300)	(100.0%)	
15	Rent Receivables	\$ 2,547,742	\$ 2,541,469	\$ (6,273)	\$ 2,328,123	\$ 213,347	9.2%	
16	Net AR	\$ 2,547,742	\$ 2,541,469	\$ (6,273)	\$ 2,328,423	\$ 213,047	9.1%	
17								
18	Property Tax Revenue	\$ 108,488	\$ 337,046	\$ 228,558	\$ 330,001	\$ 7,045	2.1%	
19	Miscellaneous Receivables	\$ 34,304	\$ 35,838	\$ 1,534	\$ 27,718	\$ 8,120	29.3%	
20	Prepays	\$ 227,316	\$ 194,713	\$ (32,603)	\$ 131,801	\$ 62,912	47.7%	
21	Net Other Receivables	\$ 370,108	\$ 567,597	\$ 197,489	\$ 489,520	\$ 78,077	15.9%	
22								
23	TOTAL CURRENT ASSETS	\$ 22,228,976	\$ 21,898,478	\$ (330,498)	\$ 19,232,286	\$ 2,666,192	13.9%	
24								
25	LIMITED USE ASSETS							
26	Restricted Trust Funds	\$ 13,434,572	\$ 13,351,306	\$ (83,266)	\$ 14,247,234	\$ (895,927)	(6.3%)	{2}
27								
28	CAPITAL ASSETS							
29	Land & Land Improvements	\$ 6,147,915	\$ 6,153,705	\$ 5,790	\$ 3,221,438	\$ 2,932,266	91.0%	{3}
30	Buildings & Building Improvements	\$ 48,210,706	\$ 48,313,311	\$ 102,605	\$ 47,527,778	\$ 785,534	1.7%	{4}
31	Major Movable Equipment	\$ 1,938,818	\$ 1,938,818		\$ 1,843,467	\$ 95,351	5.2%	
32	Construction in Progress	\$ 112,101,280	\$ 112,514,946	\$ 413,666	\$ 113,055,295	\$ (540,349)	(0.5%)	{5}
33	Accumulated Depreciation	\$ (44,485,896)	\$ (44,604,288)	\$ (118,391)	\$ (43,191,155)	\$ (1,413,133)	3.3%	
34	TOTAL CAPITAL ASSETS	\$ 123,912,823	\$ 124,316,493	\$ 403,670	\$ 122,456,824	\$ 1,859,669	1.5%	
35								
36	LONG TERM ASSETS							
37	Lease Receivable	\$ 10,722,483	\$ 10,722,483		\$ 13,678,257	\$ (2,955,774)	(21.6%)	
38								
39	TOTAL ASSETS	\$ 170,298,854	\$ 170,288,760	\$ (10,094)	\$ 169,614,601	\$ 674,160	0.4%	
40								
41	CURRENT LIABILITIES							
42	Accounts Payable	\$ 82,607	\$ 433,105	\$ 350,497	\$ 222,068	\$ 211,037	95.0%	{6}
43	Payroll	\$ 126,355	\$ 66,496	\$ (59,860)	\$ 48,231	\$ 18,265	37.9%	{7}
44	Other Accrued Liabilities	\$ 131,125	\$ 134,758	\$ 3,632	\$ 131,234	\$ 3,524	2.7%	
45	Current Maturities of Debt Borrowings	\$ 3,158,836	\$ 2,989,332	\$ (169,504)	\$ 2,788,777	\$ 200,555	7.2%	{2}
46	TOTAL CURRENT LIABILITIES	\$ 3,498,924	\$ 3,623,691	\$ 124,767	\$ 3,190,311	\$ 433,380	13.6%	
47								
48	LONG TERM LIABILITIES							
49	OTHER							
50	Bankruptcy Payable	\$ 4,970,469	\$ 4,470,469	\$ (500,000)	\$ 4,970,469	\$ (500,000)	(10.1%)	{1}
51	Deferred Inflows	\$ 13,678,257	\$ 13,678,257		\$ 15,970,181	\$ (2,291,924)	(14.4%)	
52	LTD							
53	Debt Borrowings, Net of Current Maturities	\$ 92,092,749	\$ 92,037,520	\$ (55,228)	\$ 95,189,261	\$ (3,151,741)	(3.3%)	
54	Bond Issuance Costs & Other Assets	\$ (26,568)	\$ (33,542)	\$ (6,974)	\$ 29,833	\$ (63,374)	(212.4%)	
55	TOTAL LONG TERM LIABILITIES	\$ 110,714,906	\$ 110,152,704	\$ (562,202)	\$ 116,159,744	\$ (6,007,040)	(5.2%)	
56								
57	TOTAL LIABILITIES	\$ 114,213,830	\$ 113,776,395	\$ (437,436)	\$ 119,350,054	\$ (5,573,660)	(4.7%)	
58								
59	NET POSITION							
60	Net Position at Beginning of Fiscal Year	\$ 50,291,085	\$ 50,291,085		\$ 46,421,471	\$ 3,869,615	8.3%	
61	Increase (Decrease) in Net Position	\$ 5,793,939	\$ 6,221,280	\$ 427,342	\$ 3,843,076	\$ 2,378,205	61.9%	
62	TOTAL NET POSITION	\$ 56,085,024	\$ 56,512,366	\$ 427,342	\$ 50,264,546	\$ 6,247,819	12.4%	
63								
64	TOTAL LIABILITIES & NET POSITION	\$ 170,298,854	\$ 170,288,760	\$ (10,094)	\$ 169,614,601	\$ 674,160	0.4%	
65								
66	{1} Cash decrease due to bankruptcy settlement payment to AH							
67	{2} Semi annual revenue bond interest payments							
68	{3} New Asset - AH Parking Curb							
69	{4} New Asset - EVO Flooring							
70	{5} CIP - Tower, EVO Dehumidifier, AH Kitchen, EVO Elevator							
71	{6} Invoices posted at month end not paid until April (CIP & Payroll)							
72	{7} Payroll accrual timing. (Feb 13 days/March 2 days)							

	A	B	C	D	E	F	G	H
1	DISTRICT							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE NINE MONTHS ENDING 3/31/2025							
4	UNAUDITED							
5	Current Month			Year-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 246,601	\$ 247,074	\$ (473)	Rental Revenue	\$ 2,199,843	\$ 2,201,819	\$ (1,976)	
8	\$ 228,558	\$ 228,558	-	Property Tax Revenue	\$ 2,057,022	\$ 2,057,022	-	
9	\$ 100	\$ 1,000	\$ (900)	Other Operating Revenue	\$ 2,152,621	\$ 74,620	\$ 2,078,001	
10	\$ 475,259	\$ 476,632	\$ (1,373)	TOTAL OPERATING REVENUE	\$ 6,409,486	\$ 4,333,461	\$ 2,076,025	
11								
12	\$ 43,399	\$ 46,802	\$ (3,403)	Salaries & Wages	\$ 363,161	\$ 438,493	\$ (75,332)	{1}
13	\$ 13,844	\$ 9,040	\$ 4,804	Employee Benefits	\$ 76,699	\$ 83,837	\$ (7,138)	{1 & 2}
14	\$ 353	\$ 9,675	\$ (9,323)	Professional Fees	\$ 118,303	\$ 112,675	\$ 5,628	{3}
15	\$ 22,796	\$ 10,750	\$ 12,046	Legal Fees	\$ 112,749	\$ 96,750	\$ 15,999	{4}
16	\$ 21,488	\$ 36,228	\$ (14,740)	Purchased Services	\$ 231,576	\$ 343,193	\$ (111,617)	{5}
17	\$ 1,069	\$ 619	\$ 450	Supplies	\$ 5,688	\$ 5,577	\$ 111	
18	\$ 1,888	\$ 250	\$ 1,638	Repairs & Maintenance	\$ 3,038	\$ 2,250	\$ 788	{6}
19	\$ 3,478	\$ 3,658	\$ (180)	Utilities & Phone	\$ 38,612	\$ 32,937	\$ 5,675	
20	\$ 7,798	\$ 8,030	\$ (232)	Building & Equipment Rental	\$ 70,322	\$ 70,554	\$ (232)	
21	\$ 21,698	\$ 22,286	\$ (588)	Insurance	\$ 195,064	\$ 200,574	\$ (5,510)	
22	\$ 528	\$ 11,550	\$ (11,022)	Other Operating Expenses	\$ 34,082	\$ 26,905	\$ 7,177	{7}
23	\$ 138,339	\$ 158,888	\$ (20,549)	OPERATING EXPENSES BEFORE D&A	\$ 1,249,294	\$ 1,413,745	\$ (164,451)	
24	\$ 336,920	\$ 317,744	\$ 19,176	EBITDA	\$ 5,160,192	\$ 2,919,716	\$ 2,240,476	
25								
26	\$ (61,483)	\$ (65,032)	\$ 3,549	Depreciation & Amortization	\$ (566,139)	\$ (577,156)	\$ 11,017	{8}
27	\$ 362,133	\$ 362,133	\$ 0	GO Bond Revenue	\$ 3,259,200	\$ 3,259,197	\$ 3	
28	\$ 55,228	\$ 55,228	\$ 0	GO Bond Accretion	\$ 497,056	\$ 497,052	\$ 4	
29	\$ (272,566)	\$ (272,566)	\$ (0)	Bond Interest Expense	\$ (2,454,426)	\$ (2,453,094)	\$ (1,332)	
30	\$ 37,860	\$ 68,736	\$ (30,876)	Gains/Losses on Investments	\$ 687,265	\$ 609,598	\$ 77,667	{9}
31	\$ 121,173	\$ 148,499	\$ (27,326)	TOTAL OTHER REVENUE (EXPENSES)	\$ 1,422,956	\$ 1,335,597	\$ 87,359	
32								
33	\$ 458,093	\$ 466,243	\$ (8,150)	INCREASE (DECREASE) IN NET POSITION	\$ 6,583,148	\$ 4,255,313	\$ 2,327,835	
34								
36								
37	{1} PTO taken (Amount included under benefits).							
38	{2} Retro SUI payment.							
39	{3} Under budget for Vanir & Teresa.							
40	{4} Over budget for BK work.							
41	{5} Budgeted document cleanup & construction inventory, not yet completed.							
42	{6} TV for District office.							
43	{7} Budgeted election costs, not yet received.							
44	{8} Various assets that were budgeted, yet to be completed.							
45	{9} Investment interest income lower than budgeted.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	DISTRICT																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 3/31/2025																
4	UNAUDITED																
5																	
6		MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	12 MONTH	INCREASE/ (DECREASE) YO	
7		2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2025	2025	2025	TOTAL	\$	%
8	Rental Revenue	\$ 255,289	\$ 255,308	\$ 255,496	\$ (190,776)	\$ 240,076	\$ 240,666	\$ 240,673	\$ 246,359	\$ 247,305	\$ 246,999	\$ 244,636	\$ 246,528	\$ 246,601	\$ 2,519,871	\$ (8,688)	(3.40%)
9	Property Tax Revenue	\$ 211,391	\$ 211,391	\$ 211,391	\$ 381,894	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 2,861,698	\$ 17,167	8.12%
10	Other Operating Revenue	\$ 2,555	\$ 1,600	\$ 749	\$ 71	\$ 700	\$ 100	\$ (500)	\$ 121,821	\$ 2,000,100	\$ 100	\$ 30,100	\$ 100	\$ 100	\$ 2,155,042	\$ (2,455)	(96.09%)
11	TOTAL OPERATING REVENUE	\$ 469,235	\$ 468,299	\$ 467,636	\$ 191,189	\$ 469,334	\$ 469,324	\$ 468,731	\$ 596,738	\$ 2,475,963	\$ 475,657	\$ 503,294	\$ 475,186	\$ 475,259	\$ 7,536,611	\$ 6,024	1.28%
12																	
13	Salaries & Wages	\$ 36,474	\$ 37,571	\$ 37,956	\$ 64,519	\$ 39,159	\$ 37,221	\$ 33,486	\$ 43,575	\$ 41,429	\$ 35,810	\$ 46,245	\$ 42,837	\$ 43,399	\$ 503,207	\$ 6,926	18.99%
14	Employee Benefits	\$ 6,936	\$ 7,785	\$ 7,532	\$ 13,679	\$ 6,861	\$ 8,881	\$ 4,233	\$ 9,468	\$ 7,122	\$ 6,520	\$ 10,387	\$ 9,384	\$ 13,844	\$ 105,695	\$ 6,908	99.59%
15	Professional Fees	\$ 7,475	\$ 16,688	\$ 17,330	\$ 23,070	\$ 24,535	\$ 28,288	\$ 11,015	\$ 22,067	\$ 16,240	\$ 16,316	\$ (729)	\$ 218	\$ 353	\$ 175,391	\$ (7,123)	(95.28%)
16	Legal Fees	\$ 16,473	\$ 8,557	\$ 9,919	\$ 11,077	\$ 11,069	\$ 9,957	\$ 10,295	\$ 12,082	\$ 15,037	\$ 7,372	\$ 13,498	\$ 10,644	\$ 22,796	\$ 142,302	\$ 6,323	38.39%
17	Purchased Services	\$ 20,948	\$ 23,789	\$ 22,010	\$ 32,460	\$ 33,069	\$ 20,665	\$ 23,538	\$ 28,593	\$ 24,233	\$ 26,632	\$ 31,071	\$ 22,287	\$ 21,488	\$ 309,835	\$ 540	2.58%
18	Supplies	\$ 480	\$ 358	\$ 1,347	\$ 1,359	\$ 511	\$ (16)	\$ 206	\$ 392	\$ 1,868	\$ 406	\$ 241	\$ 1,011	\$ 1,069	\$ 8,753	\$ 589	122.73%
19	Repairs & Maintenance	-	-	-	-	-	-	-	-	-	\$ 550	-	\$ 600	\$ 1,888	\$ 3,038	\$ 1,888	0.00%
20	Utilities & Phone	\$ 3,342	\$ 1,498	\$ 4,359	\$ 2,842	\$ 2,573	\$ 2,984	\$ 3,371	\$ 2,880	\$ 5,055	\$ 11,529	\$ 3,307	\$ 3,434	\$ 3,478	\$ 47,311	\$ 135	4.05%
21	Building & Equipment Rental	\$ 7,650	\$ 7,849	\$ 7,767	\$ 7,652	\$ 7,773	\$ 7,524	\$ 7,547	\$ 7,603	\$ 7,522	\$ 7,522	\$ 9,211	\$ 7,822	\$ 7,798	\$ 93,590	\$ 148	1.93%
22	Insurance	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 21,625	\$ 21,625	\$ 21,625	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 257,166	\$ 998	4.82%
23	Other Operating Expenses	\$ 1,410	\$ 1,396	\$ 1,645	\$ 2,543	\$ 1,928	\$ 18,075	\$ 7,831	\$ 1,246	\$ (2,829)	\$ 2,403	\$ 158	\$ 4,742	\$ 528	\$ 39,666	\$ (882)	(62.55%)
24	OPERATING EXPENSES BEFORE D&A	\$ 121,889	\$ 126,192	\$ 130,566	\$ 179,902	\$ 149,103	\$ 155,204	\$ 123,147	\$ 149,604	\$ 137,375	\$ 136,758	\$ 135,087	\$ 124,677	\$ 138,339	\$ 1,685,953	\$ 16,449	13.50%
25	EBITDA	\$ 347,346	\$ 342,107	\$ 337,070	\$ 11,287	\$ 320,231	\$ 314,120	\$ 345,584	\$ 447,134	\$ 2,338,588	\$ 338,899	\$ 368,207	\$ 350,509	\$ 336,920	\$ 5,850,658	\$ (10,425)	(3.00%)
26																	
27	Depreciation & Amortization	\$ (72,146)	\$ (61,275)	\$ (69,766)	\$ (70,409)	\$ (64,918)	\$ (64,918)	\$ (64,918)	\$ (64,918)	\$ (60,058)	\$ (60,058)	\$ (63,444)	\$ (61,423)	\$ (61,483)	\$ (767,588)	\$ 10,663	(14.78%)
28	GO Bond Revenue	\$ 351,733	\$ 351,733	\$ 351,733	\$ (632,003)	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 3,330,663	\$ 10,400	2.96%
29	GO Bond Accretion	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 662,741	-	0.00%
30	Bond Interest Expense	\$ (280,054)	\$ (280,054)	\$ (280,054)	\$ (277,468)	\$ (273,895)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (3,292,003)	\$ 7,488	(2.67%)
31	Gains/Losses on Investments	\$ 108,801	\$ 68,530	\$ 73,766	\$ 105,315	\$ 72,397	\$ 90,693	\$ 79,777	\$ 60,705	\$ 67,116	\$ 80,575	\$ 77,005	\$ 121,137	\$ 37,860	\$ 934,876	\$ (70,940)	(65.20%)
32	TOTAL OTHER REVENUE (EXPENSES)	\$ 163,562	\$ 134,162	\$ 130,907	\$ (819,337)	\$ 150,945	\$ 170,570	\$ 159,654	\$ 140,582	\$ 151,853	\$ 165,312	\$ 158,356	\$ 204,509	\$ 121,172	\$ 868,689	\$ (42,390)	(25.92%)
33																	
34	INCREASE (DECREASE) IN NET POSITION	\$ 510,908	\$ 476,269	\$ 467,977	\$ (808,050)	\$ 471,176	\$ 484,690	\$ 505,238	\$ 587,716	\$ 2,490,441	\$ 504,211	\$ 526,563	\$ 555,018	\$ 458,092	\$ 6,719,348	\$ (52,815)	(10.34%)

	A	B	C	D	E	F	G	H
1	EVO							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE NINE MONTHS ENDING 3/31/2025							
4	UNAUDITED							
5	Current Month			Year-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 187,633	\$ 181,557	\$ 6,076	Memberships	\$ 1,624,809	\$ 1,541,894	\$ 82,915	
8	\$ 5,225	\$ 5,092	\$ 133	Enrollments	\$ 32,498	\$ 45,828	\$ (13,330)	
9	\$ 5,396	\$ 7,200	\$ (1,804)	Childcare	\$ 66,635	\$ 65,400	\$ 1,235	
10	\$ 2,500	\$ 2,500	-	Personal Trainer Rent	\$ 22,550	\$ 22,500	\$ 50	
11	\$ 5,269	\$ 3,200	\$ 2,069	Guest Fees	\$ 37,270	\$ 28,800	\$ 8,470	
12	\$ 338	\$ 450	\$ (113)	Drinks	\$ 3,027	\$ 4,050	\$ (1,024)	
13	\$ 149	\$ 1,500	\$ (1,351)	Other Operating Revenue	\$ 8,557	\$ 13,500	\$ (4,943)	
14	\$ 206,509	\$ 201,499	\$ 5,010	TOTAL OPERATING REVENUE	\$ 1,795,345	\$ 1,721,972	\$ 73,373	
15								
16	\$ 95,087	\$ 98,183	\$ (3,096)	Salaries & Wages	\$ 823,697	\$ 871,709	\$ (48,012)	
17	\$ 22,314	\$ 17,093	\$ 5,221	Employee Benefits	\$ 157,374	\$ 153,608	\$ 3,766	{1}
18	\$ 18,500	\$ 21,895	\$ (3,395)	Purchased Services	\$ 186,064	\$ 196,655	\$ (10,591)	{2}
19	\$ 10,764	\$ 9,200	\$ 1,564	Supplies	\$ 87,493	\$ 82,800	\$ 4,693	
20	\$ 845	\$ 5,610	\$ (4,765)	Repairs & Maintenance	\$ 49,198	\$ 51,090	\$ (1,892)	{3}
21	\$ 22,309	\$ 15,205	\$ 7,104	Utilities & Phone	\$ 222,703	\$ 137,905	\$ 84,798	{4}
22	\$ 195	\$ 236	\$ (41)	Building & Equipment Rental	\$ 3,072	\$ 2,124	\$ 948	
23	\$ 6,561	\$ 6,029	\$ 532	Insurance	\$ 60,917	\$ 54,261	\$ 6,656	
24	\$ 1,101	\$ 2,900	\$ (1,799)	Other Operating Expenses	\$ 6,732	\$ 19,586	\$ (12,854)	{5}
25	\$ 177,676	\$ 176,351	\$ 1,325	OPERATING EXPENSES BEFORE D&A	\$ 1,597,251	\$ 1,569,738	\$ 27,513	
26	\$ 28,833	\$ 25,148	\$ 3,685	EBITDA	\$ 198,094	\$ 152,234	\$ 45,860	
27								
28	\$ (56,705)	\$ (61,439)	\$ 4,734	Depreciation & Amortization	\$ (494,969)	\$ (522,786)	\$ 27,817	{6}
29	\$ (8,091)	\$ (8,091)	\$ (0)	Solar Rev Bond Interest	\$ (72,820)	\$ (72,819)	\$ (1)	{1}
30	-	-	-	Gains/Losses on Investments	\$ 2,595	-	\$ 2,595	
31	\$ 5,200	-	\$ 5,200	Gain on Sale of Property	\$ 5,221	-	\$ 5,221	{7}
32	\$ 11	-	\$ 11	Extraordinary Revenue/Expenses	\$ 11	-	\$ 11	
33	\$ (59,585)	\$ (69,530)	\$ 9,945	TOTAL OTHER REVENUE (EXPENSES)	\$ (559,962)	\$ (595,605)	\$ 35,643	
34								
35	\$ (30,751)	\$ (44,382)	\$ 13,631	INCREASE (DECREASE) IN NET POSITION	\$ (361,868)	\$ (443,371)	\$ 81,503	
36								
38								
39	{1} Retro SUI payment.							
40	{2} Budgeted for office cleaning, now included in salaries.							
41	{3} Under budget for R&M.							
42	{4} Electric & Solar O&M \$9K, over budget; Gas \$2K, under budget.							
43	{5} Budgeted uniforms, not purchased.							
44	{6} Various assets that were budgeted, yet to be completed.							
45	{7} Sale of surplus equipment.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	EVO																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 3/31/2025																
4	UNAUDITED																
5																	
6		MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	12 MONTH	INCREASE/ (DECREASE) YOY	
7		2024	2025	2025	2025	TOTAL	\$	%									
8	Memberships	\$ 174,379	\$ 175,545	\$ 175,191	\$ 174,783	\$ 178,979	\$ 175,606	\$ 178,169	\$ 177,541	\$ 176,061	\$ 178,412	\$ 189,036	\$ 183,371	\$ 187,633	\$ 2,150,328	\$ 13,254	7.60%
9	Enrollments	\$ 4,182	\$ 4,285	\$ 3,925	\$ 4,050	\$ 3,900	\$ 4,750	\$ 3,460	\$ 3,035	\$ 1,875	\$ 2,800	\$ 4,591	\$ 2,862	\$ 5,225	\$ 44,758	\$ 1,043	24.94%
10	Childcare	\$ 5,567	\$ 6,099	\$ 6,411	\$ 7,729	\$ 7,668	\$ 7,898	\$ 7,660	\$ 7,576	\$ 7,486	\$ 7,427	\$ 8,490	\$ 7,035	\$ 5,396	\$ 86,874	\$ (171)	(3.08%)
11	Personal Trainer Rent	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,550	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 29,550	-	0.00%
12	Guest Fees	\$ 4,065	\$ 4,925	\$ 4,970	\$ 3,665	\$ 5,000	\$ 4,965	\$ 3,510	\$ 4,141	\$ 3,440	\$ 4,000	\$ 2,925	\$ 4,020	\$ 5,269	\$ 50,830	\$ 1,204	29.62%
13	Drinks	\$ 210	\$ 306	\$ 386	\$ 267	\$ 324	\$ 373	\$ 404	\$ 312	\$ 410	\$ 354	\$ 213	\$ 300	\$ 338	\$ 3,985	\$ 128	60.71%
14	Other Operating Revenue	\$ 69	\$ 55	\$ 46	\$ 259	\$ 1,110	\$ 1,314	\$ 1,210	\$ 735	\$ 723	\$ 1,068	\$ 1,280	\$ 969	\$ 149	\$ 8,918	\$ 80	114.77%
15	TOTAL OPERATING REVENUE	\$ 190,972	\$ 193,715	\$ 193,429	\$ 192,753	\$ 199,481	\$ 197,406	\$ 196,913	\$ 195,840	\$ 192,545	\$ 196,561	\$ 209,035	\$ 201,057	\$ 206,510	\$ 2,375,241	\$ 15,537	8.14%
16																	
17	Salaries & Wages	\$ 88,918	\$ 76,216	\$ 83,158	\$ 77,369	\$ 92,541	\$ 93,393	\$ 89,278	\$ 86,453	\$ 92,595	\$ 99,831	\$ 88,903	\$ 85,617	\$ 95,087	\$ 1,060,440	\$ 6,169	6.94%
18	Employee Benefits	\$ 17,392	\$ 17,901	\$ 15,198	\$ 12,313	\$ 18,282	\$ 17,325	\$ 14,635	\$ 15,901	\$ 16,908	\$ 15,407	\$ 19,702	\$ 16,898	\$ 22,314	\$ 202,785	\$ 4,922	28.30%
19	Purchased Services	\$ 22,458	\$ 22,602	\$ 23,261	\$ 26,836	\$ 26,026	\$ 23,055	\$ 26,192	\$ 20,253	\$ 15,893	\$ 19,570	\$ 16,770	\$ 19,804	\$ 18,500	\$ 258,763	\$ (3,958)	(17.62%)
20	Supplies	\$ 5,825	\$ 12,673	\$ 9,532	\$ 9,035	\$ 7,550	\$ 10,596	\$ 9,997	\$ 9,387	\$ 7,935	\$ 13,567	\$ 8,836	\$ 8,861	\$ 10,764	\$ 118,734	\$ 4,939	84.78%
21	Repairs & Maintenance	\$ 7,968	\$ 4,100	\$ 6,934	\$ 2,830	\$ 15,541	\$ 3,849	\$ 7,556	\$ 4,467	\$ 2,201	\$ 5,202	\$ 3,190	\$ 6,347	\$ 845	\$ 63,062	\$ (7,123)	(89.40%)
22	Utilities & Phone	\$ 20,802	\$ 26,771	\$ 26,860	\$ 22,974	\$ 20,935	\$ 26,389	\$ 22,290	\$ 22,086	\$ 31,042	\$ 25,840	\$ 25,676	\$ 26,135	\$ 22,309	\$ 299,308	\$ 1,506	7.24%
23	Building & Equipment Rental	\$ 294	\$ 383	\$ 364	\$ 379	\$ 1,439	\$ 234	\$ 153	\$ 153	\$ 234	\$ 234	\$ 234	\$ 195	\$ 195	\$ 4,198	\$ (99)	(33.65%)
24	Insurance	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 6,561	\$ 6,561	\$ 8,426	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 75,190	\$ 1,804	37.92%
25	Other Operating Expenses	\$ (1,084)	\$ 703	\$ 92	\$ 4,144	\$ 652	\$ 479	\$ 594	\$ 20	\$ 175	\$ 69	\$ 2,519	\$ 1,121	\$ 1,101	\$ 11,671	\$ 2,185	(201.60%)
26	OPERATING EXPENSES BEFORE D&A	\$ 167,330	\$ 166,106	\$ 170,156	\$ 160,637	\$ 189,527	\$ 181,881	\$ 179,121	\$ 165,281	\$ 173,544	\$ 186,281	\$ 172,391	\$ 171,539	\$ 177,676	\$ 2,094,152	\$ 10,345	6.18%
27	EBITDA	\$ 23,642	\$ 27,609	\$ 23,273	\$ 32,116	\$ 9,954	\$ 15,525	\$ 17,792	\$ 30,559	\$ 19,001	\$ 10,280	\$ 36,644	\$ 29,518	\$ 28,834	\$ 281,089	\$ 5,192	21.96%
28																	
29	Depreciation & Amortization	\$ (40,269)	\$ (44,156)	\$ (39,185)	\$ (68,298)	\$ (53,301)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (56,705)	\$ (646,608)	\$ (16,436)	40.81%
30	Bond Interest Expense	\$ (14,862)	-	-	-	-	-	-	-	-	-	-	-	-	-	\$ 14,862	(100.00%)
31	Solar Rev Bond Interest	-	\$ (14,862)	\$ (14,862)	\$ (14,862)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (117,406)	\$ (8,091)	0.00%
32	Gains/Losses on Investments	\$ 2,876	\$ 2,081	\$ 1,489	-	\$ 1,496	-	\$ 1,099	-	-	-	-	-	-	\$ 6,165	\$ (2,876)	(100.00%)
33	Gain on Sale of Property	-	-	-	-	-	\$ 21	-	-	-	-	-	-	\$ 5,200	\$ 5,221	\$ 5,200	0.00%
34	Extraordinary Revenue/Expenses	-	-	-	-	-	-	-	-	-	-	-	-	\$ 11	\$ 11	\$ 11	0.00%
35	TOTAL OTHER REVENUE (EXPENSES)	\$ (52,255)	\$ (56,937)	\$ (52,558)	\$ (83,160)	\$ (59,896)	\$ (63,065)	\$ (61,987)	\$ (63,086)	\$ (59,585)	\$ (752,617)	\$ (7,329)	14.03%				
36																	
37	INCREASE (DECREASE) IN NET POSITION	\$ (28,613)	\$ (29,328)	\$ (29,285)	\$ (51,044)	\$ (49,942)	\$ (47,540)	\$ (44,195)	\$ (32,527)	\$ (44,085)	\$ (52,806)	\$ (26,442)	\$ (33,568)	\$ (30,751)	\$ (471,528)	\$ (2,137)	7.47%