

	A	B	C	D	E	F	G	H
1	TULARE LOCAL HEALTH CARE DISTRICT							
2	BALANCE SHEET							
3	PERIOD ENDED 9/30/2025							
4	UNAUDITED							
5								
6		August 2025	September 2025	Increase	September 2024	Increase	Increase	
7		This Year	This year	(Decrease)	Last year	(Decrease) YOY	(Decrease) %	
8	CURRENT ASSETS							
9	Cash and Cash Equivalents	\$ 15,970,873	\$ 16,163,838	\$ 192,965	\$ 10,881,139	\$ 5,282,699	48.5%	
10	Cash Reserve	\$ 1,000,000	\$ 1,000,000		\$ 1,000,000		0.0%	
11	Bankruptcy Reserve	\$ 4,331,579	\$ 3,355,871	\$ (975,708)	\$ 4,970,469	\$ (1,614,598)	(32.5%)	{1}
12	Net Cash	\$ 21,302,453	\$ 20,519,709	\$ (782,744)	\$ 16,851,608	\$ 3,668,101	21.8%	
13								
14	Rent Receivables	\$ 2,532,869	\$ 2,535,371	\$ 2,502	\$ 2,530,798	\$ 4,573	0.2%	
15	Net AR	\$ 2,532,869	\$ 2,535,371	\$ 2,502	\$ 2,530,798	\$ 4,573	0.2%	
16								
17	Property Tax Revenue	\$ 664,443	\$ 913,134	\$ 248,691	\$ 685,674	\$ 227,460	33.2%	{2}
18	Miscellaneous Receivables	\$ 137,227	\$ 142,153	\$ 4,926	\$ 38,615	\$ 103,538	268.1%	
19	Prepays	\$ 391,498	\$ 359,159	\$ (32,338)	\$ 300,798	\$ 58,361	19.4%	
20	Net Other Receivables	\$ 1,193,168	\$ 1,414,447	\$ 221,279	\$ 1,025,087	\$ 389,360	38.0%	
21								
22	TOTAL CURRENT ASSETS	\$ 25,028,489	\$ 24,469,527	\$ (558,962)	\$ 20,407,492	\$ 4,062,034	19.9%	
23								
24	LIMITED USE ASSETS							
25	Restricted Trust Funds	\$ 12,266,379	\$ 11,476,096	\$ (790,283)	\$ 11,305,226	\$ 170,870	1.5%	{2 & 3}
26								
27	CAPITAL ASSETS							
28	Land & Land Improvements	\$ 6,159,243	\$ 6,159,243		\$ 5,953,915	\$ 205,329	3.4%	
29	Buildings & Building Improvements	\$ 47,431,119	\$ 47,431,119		\$ 48,210,706	\$ (779,587)	(1.6%)	
30	Major Movable Equipment	\$ 1,963,729	\$ 1,963,729		\$ 1,934,616	\$ 29,113	1.5%	
31	Construction in Progress	\$ 113,364,301	\$ 113,529,600	\$ 165,299	\$ 111,553,217	\$ 1,976,384	1.8%	{4}
32	Accumulated Depreciation	\$ (44,302,995)	\$ (44,416,270)	\$ (113,275)	\$ (43,900,007)	\$ (516,264)	1.2%	
33	TOTAL CAPITAL ASSETS	\$ 124,615,398	\$ 124,667,421	\$ 52,024	\$ 123,752,447	\$ 914,974	0.7%	
34								
35	LONG TERM ASSETS							
36	Lease Receivable	\$ 9,461,014	\$ 9,461,014		\$ 10,722,483	\$ (1,261,469)	(11.8%)	
37								
38	TOTAL ASSETS	\$ 171,371,279	\$ 170,074,058	\$ (1,297,221)	\$ 166,187,648	\$ 3,886,410	2.3%	
39								
40	CURRENT LIABILITIES							
41	Accounts Payable	\$ 241,164	\$ 310,565	\$ 69,401	\$ 145,390	\$ 165,176	113.6%	
42	Payroll	\$ 114,042	\$ 125,314	\$ 11,272	\$ 63,581	\$ 61,733	97.1%	
43	Other Accrued Liabilities	\$ 132,669	\$ 132,569	\$ (100)	\$ 357,755	\$ (225,186)	(62.9%)	
44	Current Maturities of Debt Borrowings	\$ 3,437,263	\$ 3,306,554	\$ (130,709)	\$ 2,984,494	\$ 322,060	10.8%	{2 & 3}
45	TOTAL CURRENT LIABILITIES	\$ 3,925,138	\$ 3,875,002	\$ (50,136)	\$ 3,551,219	\$ 323,783	9.1%	
46								
47	LONG TERM LIABILITIES							
48	OTHER							
49	Bankruptcy Payable	\$ 4,331,579	\$ 3,355,871	\$ (975,708)	\$ 4,970,469	\$ (1,614,598)	(32.5%)	{1}
50	Deferred Inflows	\$ 12,575,961	\$ 12,575,961		\$ 13,678,257	\$ (1,102,296)	(8.1%)	
51	LTD							
52	Debt Borrowings, Net of Current Maturities	\$ 89,651,378	\$ 88,830,149	\$ (821,228)	\$ 92,368,891	\$ (3,538,741)	(3.8%)	{2 & 3}
53	Bond Issuance Costs & Other Assets	\$ 26,382	\$ 26,179	\$ (203)	\$ 8,302	\$ 17,878	215.3%	{2}
54	TOTAL LONG TERM LIABILITIES	\$ 106,585,301	\$ 104,788,161	\$ (1,797,140)	\$ 111,025,918	\$ (6,237,757)	(5.6%)	
55								
56	TOTAL LIABILITIES	\$ 110,510,439	\$ 108,663,163	\$ (1,847,276)	\$ 114,577,138	\$ (5,913,974)	(5.2%)	
57								
58	NET POSITION							
59	Net Position at Beginning of Fiscal Year	\$ 50,291,085	\$ 50,291,085		\$ 50,291,085		0.0%	
60	Increase (Decrease) in Net Position	\$ 10,569,755	\$ 11,119,809	\$ 550,054	\$ 1,319,425	\$ 9,800,384	742.8%	
61	TOTAL NET POSITION	\$ 60,860,840	\$ 61,410,894	\$ 550,054	\$ 51,610,510	\$ 9,800,384	19.0%	
62								
63	TOTAL LIABILITIES & NET POSITION	\$ 171,371,279	\$ 170,074,058	\$ (1,297,221)	\$ 166,187,648	\$ 3,886,410	2.3%	
64								
65	{1} Decrease due to bankruptcy payments.							
66	{2} Regular monthly accruals.							
67	{3} Revenue bond principal and interest payments.							
68	{4} CIP - Tower & AH Kitchen.							

	A	B	C	D	E	F	G	H
1	DISTRICT							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE 15 MONTHS ENDING 9/30/2025							
4	UNAUDITED							
5	Current Month			18 Month Period-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 246,572	\$ 246,623	\$ (51)	Rental Revenue	\$ 3,516,285	\$ 3,682,021	\$ (165,736)	
8	\$ 248,691	\$ 248,691	-	Property Tax Revenue	\$ 3,837,397	\$ 3,488,774	\$ 348,623	
9	\$ 100	\$ 100	-	Other Operating Revenue	\$ 2,175,799	\$ 77,920	\$ 2,097,879	
10	\$ 495,363	\$ 495,414	\$ (51)	TOTAL OPERATING REVENUE	\$ 9,529,481	\$ 7,248,715	\$ 2,280,766	
11								
12	\$ 40,114	\$ 47,148	\$ (7,034)	Salaries & Wages	\$ 612,830	\$ 725,279	\$ (112,450)	{1}
13	\$ 7,263	\$ 10,050	\$ (2,787)	Employee Benefits	\$ 145,644	\$ 144,444	\$ 1,200	{1}
14	\$ 283	\$ 11,900	\$ (11,618)	Professional Fees	\$ 145,216	\$ 198,600	\$ (53,384)	{2}
15	\$ 11,698	\$ 12,500	\$ (802)	Legal Fees	\$ 186,131	\$ 166,500	\$ 19,631	
16	\$ 21,896	\$ 26,013	\$ (4,117)	Purchased Services	\$ 374,699	\$ 540,624	\$ (165,925)	{3}
17	\$ 66	\$ 775	\$ (709)	Supplies	\$ 10,422	\$ 9,759	\$ 663	
18	-	\$ 320	\$ (320)	Repairs & Maintenance	\$ 3,488	\$ 3,960	\$ (472)	
19	\$ 3,535	\$ 3,527	\$ 8	Utilities & Phone	\$ 59,407	\$ 54,491	\$ 4,916	
20	\$ 7,981	\$ 7,980	\$ 1	Building & Equipment Rental	\$ 117,906	\$ 118,583	\$ (676)	
21	\$ 21,686	\$ 21,685	\$ 0	Insurance	\$ 325,215	\$ 344,720	\$ (19,505)	
22	\$ 807	\$ 20,100	\$ (19,293)	Other Operating Expenses	\$ 45,996	\$ 58,155	\$ (12,159)	{4}
23	\$ 115,327	\$ 161,998	\$ (46,671)	OPERATING EXPENSES BEFORE D&A	\$ 2,026,954	\$ 2,365,115	\$ (338,162)	
24	\$ 380,037	\$ 333,416	\$ 46,620	EBITDA	\$ 7,502,527	\$ 4,883,600	\$ 2,618,927	
25								
26	\$ (58,663)	\$ (63,933)	\$ 5,270	Depreciation & Amortization	\$ (924,246)	\$ (959,986)	\$ 35,740	
27	\$ 374,906	\$ 374,906	\$ (0)	GO Bond Revenue	\$ 5,580,768	\$ 5,470,314	\$ 110,454	
28	\$ 55,228	\$ 55,228	-	GO Bond Accretion	\$ 828,427	\$ 828,427	\$ -	
29	\$ (264,361)	\$ (264,361)	-	Bond Interest Expense	\$ (4,065,207)	\$ (4,063,878)	\$ (1,329)	
30	\$ 87,488	\$ 74,195	\$ 13,293	Gains/Losses on Investments	\$ 1,186,797	\$ 1,033,449	\$ 153,348	
31	-	-	-	Gain on Sale of Property	\$ 1,577,102	-	\$ 1,577,102	
32	\$ 194,598	\$ 176,036	\$ 18,562	TOTAL OTHER REVENUE (EXPENSES)	\$ 4,183,640	\$ 2,308,326	\$ 1,875,314	
33								
34	\$ 574,634	\$ 509,452	\$ 65,182	INCREASE (DECREASE) IN NET POSITION	\$ 11,686,167	\$ 7,191,926	\$ 4,494,242	
35								
37	{1} Admin Director on leave.							
38	{2} Construction support budgeted, not yet hired.							
39	{3} Document clean up budgeted, not yet completed.							
40	{4} Under budget due to less rental property taxes than anticipated.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	DISTRICT																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 9/30/2025																
4	UNAUDITED																
5																	
6		SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	12 MONTH	INCREASE/ (DECREASE) YOY	
7		2024	2024	2024	2024	2025	2025	2025	2025	2025	2025	2025	2025	2025	TOTAL	\$	%
8	Rental Revenue	\$ 240,673	\$ 246,359	\$ 247,305	\$ 87,827	\$ 244,636	\$ 246,528	\$ 246,601	\$ 246,069	\$ 245,477	\$ 245,477	\$ 245,680	\$ 246,340	\$ 246,572	\$ 2,794,870	\$ 5,900	2.45%
9	Property Tax Revenue	\$ 228,558	\$ 228,558	\$ 228,558	\$ 577,186	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 248,691	\$ 248,691	\$ 248,691	\$ 3,151,723	\$ 20,133	8.81%
10	Other Operating Revenue	\$ (500)	\$ 121,821	\$ 2,000,100	\$ (2,322)	\$ 30,100	\$ 100	\$ 100	\$ 100	\$ 25,100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 2,175,499	\$ 600	(120.00%)
11	TOTAL OPERATING REVENUE	\$ 468,731	\$ 596,738	\$ 2,475,963	\$ 662,691	\$ 503,294	\$ 475,186	\$ 475,259	\$ 474,727	\$ 499,135	\$ 474,135	\$ 494,471	\$ 495,131	\$ 495,363	\$ 8,122,092	\$ 26,633	5.68%
12																	
13	Salaries & Wages	\$ 33,486	\$ 43,575	\$ 41,429	\$ 35,810	\$ 46,245	\$ 42,837	\$ 43,399	\$ 35,414	\$ 46,424	\$ 43,983	\$ 49,969	\$ 33,765	\$ 40,114	\$ 502,964	\$ 6,628	19.79%
14	Employee Benefits	\$ 4,233	\$ 9,468	\$ 7,122	\$ 6,520	\$ 10,387	\$ 9,384	\$ 13,844	\$ 10,295	\$ 10,356	\$ 9,957	\$ 9,796	\$ 21,278	\$ 7,263	\$ 125,670	\$ 3,030	71.60%
15	Professional Fees	\$ 11,015	\$ 22,067	\$ 16,240	\$ 16,316	\$ (729)	\$ 218	\$ 353	\$ 1,035	\$ 2,718	\$ 338	\$ 9,575	\$ 12,965	\$ 283	\$ 81,377	\$ (10,733)	(97.44%)
16	Legal Fees	\$ 10,295	\$ 12,082	\$ 15,037	\$ 7,372	\$ 13,498	\$ 10,644	\$ 22,796	\$ 8,297	\$ 15,694	\$ 11,694	\$ 14,105	\$ 11,894	\$ 11,698	\$ 154,810	\$ 1,403	13.63%
17	Purchased Services	\$ 23,538	\$ 28,593	\$ 24,233	\$ 24,633	\$ 31,071	\$ 22,287	\$ 21,488	\$ 25,031	\$ 21,078	\$ 21,820	\$ 32,918	\$ 22,381	\$ 21,896	\$ 297,427	\$ (1,642)	(6.98%)
18	Supplies	\$ 206	\$ 392	\$ 1,868	\$ 406	\$ 241	\$ 1,011	\$ 1,069	\$ 1,065	\$ 1,358	\$ 1,171	\$ 1,074	-	\$ 66	\$ 9,721	\$ (140)	(67.89%)
19	Repairs & Maintenance	-	-	-	\$ 550	-	\$ 600	\$ 1,888	\$ 450	-	-	-	-	-	\$ 3,488	-	0.00%
20	Utilities & Phone	\$ 3,371	\$ 2,880	\$ 5,055	\$ 11,529	\$ 3,307	\$ 3,434	\$ 3,478	\$ 3,836	\$ 3,634	\$ 3,992	\$ 2,874	\$ 2,925	\$ 3,535	\$ 50,478	\$ 163	4.84%
21	Building & Equipment Rental	\$ 7,547	\$ 7,603	\$ 7,522	\$ 7,522	\$ 9,211	\$ 7,822	\$ 7,798	\$ 7,808	\$ 7,947	\$ 7,947	\$ 7,947	\$ 7,956	\$ 7,981	\$ 95,063	\$ 434	5.76%
22	Insurance	\$ 21,625	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,698	\$ 21,686	\$ 21,686	\$ 21,686	\$ 260,341	\$ 61	0.28%
23	Other Operating Expenses	\$ 7,831	\$ 1,246	\$ (2,829)	\$ 2,403	\$ 158	\$ 4,742	\$ 528	\$ 149	\$ 665	\$ 114	\$ 2,313	\$ 7,866	\$ 807	\$ 18,162	\$ (7,024)	(89.70%)
24	OPERATING EXPENSES BEFORE D&A	\$ 123,147	\$ 149,604	\$ 137,375	\$ 134,759	\$ 135,087	\$ 124,677	\$ 138,339	\$ 115,078	\$ 131,572	\$ 122,714	\$ 152,257	\$ 142,716	\$ 115,329	\$ 1,599,501	\$ (7,819)	(6.35%)
25	EBITDA	\$ 345,584	\$ 447,134	\$ 2,338,588	\$ 527,932	\$ 368,207	\$ 350,509	\$ 336,920	\$ 359,649	\$ 367,563	\$ 351,421	\$ 342,214	\$ 352,415	\$ 380,034	\$ 6,522,591	\$ 34,451	9.97%
26																	
27	Depreciation & Amortization	\$ (64,918)	\$ (64,918)	\$ (60,058)	\$ (62,219)	\$ (63,444)	\$ (61,423)	\$ (61,483)	\$ (61,483)	\$ (61,483)	\$ (61,433)	\$ (56,056)	\$ (56,828)	\$ (58,663)	\$ (729,492)	\$ 6,255	(9.64%)
28	GO Bond Revenue	\$ 362,133	\$ 362,133	\$ 362,133	\$ 472,584	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 374,906	\$ 374,906	\$ 374,906	\$ 4,494,368	\$ 12,772	3.53%
29	GO Bond Accretion	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 662,741	-	0.00%
30	Bond Interest Expense	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (264,361)	\$ (264,361)	\$ (264,361)	\$ (3,246,179)	\$ 8,205	(3.01%)
31	Gains/Losses on Investments	\$ 79,777	\$ 60,705	\$ 67,116	\$ 80,761	\$ 77,005	\$ 121,137	\$ 37,860	\$ 76,845	\$ 72,890	\$ 81,397	\$ 83,462	\$ 97,265	\$ 87,488	\$ 943,930	\$ 7,711	9.67%
32	Gain on Sale of Property	-	-	-	-	-	-	-	-	-	\$ 1,847,221	\$ (270,119)	-	-	\$ 1,577,102	-	0.00%
33	TOTAL OTHER REVENUE (EXPENSES)	\$ 159,654	\$ 140,582	\$ 151,853	\$ 273,788	\$ 158,356	\$ 204,509	\$ 121,172	\$ 160,157	\$ 156,202	\$ 2,011,980	\$ (76,940)	\$ 206,210	\$ 194,598	\$ 3,702,470	\$ 34,943	21.89%
34																	
35	INCREASE (DECREASE) IN NET POSITION	\$ 505,238	\$ 587,716	\$ 2,490,441	\$ 801,720	\$ 526,563	\$ 555,018	\$ 458,092	\$ 519,806	\$ 523,765	\$ 2,363,401	\$ 265,274	\$ 558,625	\$ 574,632	\$ 10,225,061	\$ 69,395	13.74%

	A	B	C	D	E	F	G	H
1	EVO							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE 15 MONTHS ENDING 9/30/2025							
4	UNAUDITED							
5	Current Month			18 Month Period-to-Date				
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 203,318	\$ 186,380	\$ 16,938	Memberships	\$ 2,802,177	\$ 2,659,232	\$ 142,945	
8	\$ 3,300	\$ 3,622	\$ (322)	Enrollments	\$ 54,280	\$ 71,970	\$ (17,690)	
9	\$ 6,315	\$ 7,160	\$ (845)	Childcare	\$ 106,941	\$ 108,780	\$ (1,840)	
10	\$ 2,500	\$ 2,500	-	Personal Trainer Rent	\$ 37,050	\$ 37,500	\$ (450)	
11	\$ 4,197	\$ 4,020	\$ 177	Guest Fees	\$ 63,893	\$ 50,460	\$ 13,433	
12	\$ 491	\$ 357	\$ 134	Drinks	\$ 5,344	\$ 6,471	\$ (1,127)	
13	\$ 524	\$ 100	\$ 424	Other Operating Revenue	\$ 15,738	\$ 18,300	\$ (2,562)	
14	\$ 220,644	\$ 204,139	\$ 16,505	TOTAL OPERATING REVENUE	\$ 3,085,422	\$ 2,952,713	\$ 132,709	{1}
15								
16	\$ 93,032	\$ 96,215	\$ (3,183)	Salaries & Wages	\$ 1,390,033	\$ 1,455,308	\$ (65,275)	
17	\$ 16,033	\$ 18,000	\$ (1,967)	Employee Benefits	\$ 315,970	\$ 264,982	\$ 50,988	
18	\$ 17,327	\$ 18,011	\$ (684)	Purchased Services	\$ 298,943	\$ 298,893	\$ 50	
19	\$ 8,851	\$ 9,825	\$ (974)	Supplies	\$ 145,991	\$ 142,275	\$ 3,716	
20	\$ 16,349	\$ 14,960	\$ 1,389	Repairs & Maintenance	\$ 97,770	\$ 95,300	\$ 2,470	
21	\$ 22,552	\$ 23,971	\$ (1,418)	Utilities & Phone	\$ 342,867	\$ 255,889	\$ 86,979	
22	\$ 329	\$ 236	\$ 93	Building & Equipment Rental	\$ 3,815	\$ 3,533	\$ 282	
23	\$ 7,432	\$ 7,432	\$ (0)	Insurance	\$ 109,654	\$ 94,644	\$ 15,009	
24	\$ 818	\$ 700	\$ 118	Other Operating Expenses	\$ 13,430	\$ 25,186	\$ (11,756)	
25	\$ 182,723	\$ 189,349	\$ (6,626)	OPERATING EXPENSES BEFORE D&A	\$ 2,718,473	\$ 2,636,010	\$ 82,464	{2}
26	\$ 37,921	\$ 14,790	\$ 23,131	EBITDA	\$ 366,949	\$ 316,703	\$ 50,246	
27								
28	\$ (54,409)	\$ (57,517)	\$ 3,108	Depreciation & Amortization	\$ (819,767)	\$ (872,432)	\$ 52,665	
29	\$ (8,091)	\$ (8,091)	\$ 0	Solar Rev Bond Interest	\$ (121,366)	\$ (121,369)	\$ 3	
30	-	-	-	Gains/Losses on Investments	\$ 2,595	-	\$ 2,595	
31	-	-	-	Gain on Sale of Property	\$ 5,221	-	\$ 5,221	
32	-	-	-	Extraordinary Revenue/Expenses	\$ 11	-	\$ 11	
33	\$ (62,501)	\$ (65,609)	\$ 3,108	TOTAL OTHER REVENUE (EXPENSES)	\$ (933,307)	\$ (993,801)	\$ 60,494	
34								
35	\$ (24,580)	\$ (50,819)	\$ 26,239	INCREASE (DECREASE) IN NET POSITION	\$ (566,358)	\$ (677,098)	\$ 110,740	

38 {1} Budgeted conservatively, nothing out of the ordinary received.

39 {2} Operating expenses are under budget, reflecting management's focus on intentional cost management.

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	EVO																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 9/30/2025																
4	UNAUDITED																
5																	
6		SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	12 MONTH	INCREASE/ (DECREASE) YOY	
7		2024	2024	2024	2024	2025	2025	2025	2025	2025	2025	2025	2025	2025	TOTAL	\$	%
8	Memberships	\$ 178,169	\$ 177,541	\$ 176,061	\$ 178,412	\$ 189,036	\$ 183,371	\$ 187,633	\$ 187,003	\$ 189,330	\$ 193,828	\$ 205,983	\$ 197,905	\$ 203,318	\$2,269,423	\$ 25,148	14.11%
9	Enrollments	\$ 3,460	\$ 3,035	\$ 1,875	\$ 2,800	\$ 4,591	\$ 2,862	\$ 5,225	\$ 4,700	\$ 2,105	\$ 3,705	\$ 3,946	\$ 4,026	\$ 3,300	\$ 42,170	\$ (160)	(4.62%)
10	Childcare	\$ 7,660	\$ 7,576	\$ 7,486	\$ 7,427	\$ 8,490	\$ 7,035	\$ 5,396	\$ 5,915	\$ 5,991	\$ 8,051	\$ 7,959	\$ 6,075	\$ 6,315	\$ 83,714	\$ (1,345)	(17.56%)
11	Personal Trainer Rent	\$ 2,500	\$ 2,500	\$ 2,550	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,250	\$ 2,250	\$ 2,500	\$ 2,500	\$ 29,550	-	0.00%
12	Guest Fees	\$ 3,510	\$ 4,141	\$ 3,440	\$ 4,000	\$ 2,925	\$ 4,020	\$ 5,269	\$ 3,335	\$ 3,612	\$ 6,410	\$ 5,440	\$ 3,630	\$ 4,197	\$ 50,418	\$ 687	19.57%
13	Drinks	\$ 404	\$ 312	\$ 410	\$ 354	\$ 213	\$ 300	\$ 338	\$ 259	\$ 629	\$ 182	\$ 373	\$ 385	\$ 491	\$ 4,243	\$ 87	21.59%
14	Other Operating Revenue	\$ 1,210	\$ 735	\$ 723	\$ 1,068	\$ 1,280	\$ 969	\$ 149	\$ 2,280	\$ 1,584	\$ 1,214	\$ 886	\$ 692	\$ 524	\$ 12,104	\$ (686)	(56.72%)
15	TOTAL OPERATING REVENUE	\$ 196,913	\$ 195,840	\$ 192,545	\$ 196,561	\$ 209,035	\$ 201,057	\$ 206,510	\$ 205,992	\$ 205,751	\$ 215,640	\$ 226,837	\$ 215,213	\$ 220,645	\$2,491,623	\$ 23,731	12.05%
16																	
17	Salaries & Wages	\$ 89,278	\$ 86,453	\$ 92,595	\$ 99,831	\$ 88,903	\$ 85,617	\$ 95,087	\$ 89,272	\$ 95,271	\$ 92,387	\$ 99,018	\$ 97,357	\$ 93,032	\$1,114,822	\$ 3,754	4.20%
18	Employee Benefits	\$ 14,635	\$ 15,901	\$ 16,908	\$ 15,407	\$ 19,702	\$ 16,898	\$ 22,314	\$ 17,545	\$ 16,831	\$ 17,220	\$ 16,940	\$ 74,027	\$ 16,033	\$ 265,727	\$ 1,398	9.56%
19	Purchased Services	\$ 26,192	\$ 20,253	\$ 15,893	\$ 19,445	\$ 16,770	\$ 19,804	\$ 18,500	\$ 19,599	\$ 20,351	\$ 19,686	\$ 18,577	\$ 17,464	\$ 17,327	\$ 223,670	\$ (8,864)	(33.84%)
20	Supplies	\$ 9,997	\$ 9,387	\$ 7,935	\$ 13,567	\$ 8,836	\$ 8,861	\$ 10,764	\$ 8,495	\$ 8,348	\$ 8,940	\$ 11,111	\$ 12,753	\$ 8,851	\$ 117,848	\$ (1,146)	(11.46%)
21	Repairs & Maintenance	\$ 7,556	\$ 4,467	\$ 2,201	\$ 5,202	\$ 3,190	\$ 6,347	\$ 845	\$ 6,424	\$ 10,148	\$ 6,529	\$ 3,785	\$ 5,337	\$ 16,349	\$ 70,824	\$ 8,794	116.38%
22	Utilities & Phone	\$ 22,290	\$ 22,086	\$ 31,042	\$ 25,840	\$ 25,676	\$ 26,135	\$ 22,309	\$ 19,864	\$ 16,551	\$ 18,288	\$ 20,537	\$ 22,371	\$ 22,552	\$ 273,253	\$ 262	1.18%
23	Building & Equipment Rental	\$ 153	\$ 153	\$ 234	\$ 234	\$ 234	\$ 195	\$ 195	\$ 195	\$ (637)	\$ 361	\$ 247	\$ 247	\$ 329	\$ 1,988	\$ 175	114.52%
24	Insurance	\$ 8,426	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 6,561	\$ 7,932	\$ 13,689	\$ 7,432	\$ 88,105	\$ (994)	(11.80%)
25	Other Operating Expenses	\$ 594	\$ 20	\$ 175	\$ 69	\$ 2,519	\$ 1,121	\$ 1,101	\$ 2,770	\$ 737	\$ 2,213	\$ (100)	\$ 261	\$ 818	\$ 11,704	\$ 223	37.56%
26	OPERATING EXPENSES BEFORE D&A	\$ 179,121	\$ 165,281	\$ 173,544	\$ 186,156	\$ 172,391	\$ 171,539	\$ 177,676	\$ 170,725	\$ 174,161	\$ 172,185	\$ 178,047	\$ 243,506	\$ 182,723	\$2,167,941	\$ 3,602	2.01%
27	EBITDA	\$ 17,792	\$ 30,559	\$ 19,001	\$ 10,405	\$ 36,644	\$ 29,518	\$ 28,834	\$ 35,267	\$ 31,590	\$ 43,455	\$ 48,790	\$ (28,293)	\$ 37,922	\$ 323,681	\$ 20,129	113.14%
28																	
29	Depreciation & Amortization	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (56,705)	\$ (53,058)	\$ (53,218)	\$ (53,283)	\$ (55,860)	\$ (54,970)	\$ (54,409)	\$ (656,477)	\$ 585	(1.06%)
30	Solar Rev Bond Interest	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (97,093)	-	0.00%
31	Gains/Losses on Investments	\$ 1,099	-	-	-	-	-	-	-	-	-	-	-	-	-	\$ (1,099)	(100.00%)
32	Gain on Sale of Property	-	-	-	-	-	-	\$ 5,200	-	-	-	-	-	-	\$ 5,200	-	0.00%
33	Extraordinary Revenue/Expenses	-	-	-	-	-	-	\$ 11	-	-	-	-	-	-	\$ 11	-	0.00%
34	TOTAL OTHER REVENUE (EXPENSES)	\$ (61,987)	\$ (63,086)	\$ (59,585)	\$ (61,149)	\$ (61,309)	\$ (61,374)	\$ (63,951)	\$ (63,061)	\$ (62,500)	\$ (748,358)	\$ (514)	0.83%				
35																	
36	INCREASE (DECREASE) IN NET POSITION	\$ (44,195)	\$ (32,527)	\$ (44,085)	\$ (52,681)	\$ (26,442)	\$ (33,568)	\$ (30,751)	\$ (25,882)	\$ (29,719)	\$ (17,919)	\$ (15,161)	\$ (91,354)	\$ (24,578)	\$ (424,677)	\$ 19,615	(44.38%)