TULARE LOCAL HEALTH CARE DISTRICT

BALANCE SHEET
PERIOD ENDED 8/31/2025
UNAUDITED

	July 2025 This Year	August 2025 This year	Increase (Decrease)	July 2024 Last year	Increase (Decrease) YOY	Increase (Decrease) %	
CURRENT ASSETS							
Cash and Cash Equivalents	$ 16,306,203	$ 15,970,873	$ (335,330)	$ 11,009,383	$ 4,961,490	45.1%	{1}
Cash Resereve	$ 1,000,000	$ 1,000,000		$ 1,000,000		0.0%	
Bankruptcy Reserve	$ 4,447,933	$ 4,331,579	$ (116,353)	$ 4,970,469	$ (638,889)	(12.9%)	{2}
Net Cash	$ 21,754,136	$ 21,302,453	$ (451,683)	$ 16,979,851	$ 4,322,601	25.5%	
Rent Receivables	$ 2,538,673	$ 2,532,869	$ (5,805)	$ 2,518,634	$ 14,235	0.6%	
Net AR	$ 2,538,673	$ 2,532,869	$ (5,805)	$ 2,518,634	$ 14,235	0.6%	
Property Tax Revenue	$ 415,752	$ 664,443	$ 248,691	$ 228,558	$ 435,885	190.7%	{3}
Miscellaneous Receivables	$ 82,222	$ 137,227	$ 55,005	$ 36,595	$ 100,632	275.0%	{4}
Prepaids	$ 403,826	$ 391,498	$ (12,328)	$ 359,402	$ 32,096	8.9%	
Net Other Receivables	$ 901,800	$ 1,193,168	$ 291,367	$ 624,554	$ 568,613	91.0%	
TOTAL CURRENT ASSETS	$ 25,194,609	$ 25,028,489	$ (166,121)	$ 20,123,040	$ 4,905,449	24.4%	
LIMITED USE ASSETS							
Restricted Trust Funds	$ 14,962,746	$ 12,266,379	$ (2,696,367)	$ 14,605,579	$ (2,339,200)	(16.0%)	{5}
CAPITAL ASSETS							
Land & Land Improvements	$ 6,347,705	$ 6,159,243	$ (188,461)	$ 5,953,915	$ 205,329	3.4%	{6}
Buildings & Building Improvements	$ 47,431,119	$ 47,431,119		$ 47,828,047	$ (396,928)	(0.8%)	
Major Movable Equipment	$ 1,957,257	$ 1,963,729	$ 6,472	$ 1,934,616	$ 29,113	1.5%	{7}
Construction in Progress	$ 112,724,436	$ 113,364,301	$ 639,866	$ 111,352,693	$ 2,011,608	1.8%	{8}
Accumulated Depreciation	$ (44,190,994)	$ (44,302,995)	$ (112,001)	$ (43,659,775)	$ (643,220)	1.5%	
TOTAL CAPITAL ASSETS	$ 124,269,522	$ 124,615,398	$ 345,875	$ 123,409,496	$ 1,205,902	1.0%	
LONG TERM ASSETS							
Lease Receivable	$ 9,461,014	$ 9,461,014		$ 10,722,483	$ (1,261,469)	(11.8%)	
TOTAL ASSETS	**$ 173,887,891**	**$ 171,371,279**	**$ (2,516,612)**	**$ 168,860,598**	**$ 2,510,681**	**1.5%**	
CURRENT LIABILITIES							
Accounts Payable	$ 70,678	$ 241,164	$ 170,487	$ 97,090	$ 144,074	148.4%	{9}
Payroll	$ 114,897	$ 114,042	$ (855)	$ 101,029	$ 13,013	12.9%	
Other Accrued Liabilities	$ 358,222	$ 132,669	$ (225,554)	$ 351,140	$ (218,471)	(62.2%)	{10}
Current Maturities of Debt Borrowings	$ 4,180,840	$ 3,437,263	$ (743,577)	$ 3,959,698	$ (522,435)	(13.2%)	{5}
TOTAL CURRENT LIABILITIES	$ 4,724,637	$ 3,925,138	$ (799,499)	$ 4,508,957	$ (583,819)	(12.9%)	
LONG TERM LIABILITIES							
OTHER							
Bankruptcy Payable	$ 4,447,933	$ 4,331,579	$ (116,353)	$ 4,970,469	$ (638,889)	(12.9%)	{2}
Deferred Inflows	$ 12,575,961	$ 12,575,961		$ 13,678,257	$ (1,102,296)	(8.1%)	
LTD							
Debt Borrowings, Net of Current Maturities	$ 91,766,606	$ 89,651,378	$ (2,115,228)	$ 94,968,348	$ (5,316,970)	(5.6%)	{5}
Bond Issuance Costs & Other Assets	$ (20,812)	$ 26,382	$ 47,194	$ 22,250	$ 4,133	18.6%	{4}
TOTAL LONG TERM LIABILITIES	$ 108,769,689	$ 106,585,301	$ (2,184,388)	$ 113,639,323	$ (7,054,022)	(6.2%)	
TOTAL LIABILITIES	**$ 113,494,325**	**$ 110,510,439**	**$ (2,983,886)**	**$ 118,148,280**	**$ (7,637,841)**	**(6.5%)**	
NET POSITION							
Net Position at Beginning of Fiscal Year	$ 50,291,085	$ 50,291,085		$ 50,291,085		0.0%	
Increase (Decrease) in Net Position	$ 10,102,481	$ 10,569,755	$ 467,274	$ 421,232	$ 10,148,523	2409.2%	
TOTAL NET POSITION	$ 60,393,566	$ 60,860,840	$ 467,274	$ 50,712,317	$ 10,148,523	20.0%	
TOTAL LIABILITIES & NET POSITION	**$ 173,887,891**	**$ 171,371,279**	**$ (2,516,612)**	**$ 168,860,598**	**$ 2,510,681**	**1.5%**	

{1} Decrease in cash due to large amount of CIP payments this month.
{2} Decrease due to bankruptcy payments.
{3} Regular monthly accruals.
{4} Reclass solar rebate to receivable.
{5} GO Bond Principal & Interest Payments
{6} Audit entry reversal for AH parking added in December.
{7} New EVO equipment - Weights, Racks, Aerobic Steps.
{8} CIP - Tower, AH kitchen, & seismic compliance.
{9} Increase in AP is due to timing of invoices entered at EOM, but not paid until September.
{10} Prior month deferred revenue reclassed to rent receivables.

DISTRICT

STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET
FOR THE 14 MONTHS ENDING 8/31/2025
UNAUDITED

	Current Month				18 Month Period-to-Date			
	Actual	Budget	Difference		Actual	Budget	Difference	
7	$ 246,340	$ 246,623	$ (283)	Rental Revenue	$ 3,269,713	$ 3,435,398	$ (165,685)	
8	$ 248,691	$ 248,691	-	Property Tax Revenue	$ 3,588,706	$ 3,240,083	$ 348,623	
9	$ 100	$ 100	-	Other Operating Revenue	$ 2,175,699	$ 77,820	$ 2,097,879	
10	**$ 495,131**	**$ 495,414**	**$ (283)**	**TOTAL OPERATING REVENUE**	**$ 9,034,118**	**$ 6,753,301**	**$ 2,280,817**	
11								
12	$ 33,765	$ 44,777	$ (11,012)	Salaries & Wages	$ 572,716	$ 678,132	$ (105,416)	{1}
13	$ 21,278	$ 9,611	$ 11,667	Employee Benefits	$ 138,381	$ 134,394	$ 3,987	{1 & 2}
14	$ 12,965	$ 21,700	$ (8,735)	Professional Fees	$ 144,933	$ 186,700	$ (41,767)	{3}
15	$ 11,894	$ 12,500	$ (607)	Legal Fees	$ 174,433	$ 154,000	$ 20,433	
16	$ 22,381	$ 25,163	$ (2,782)	Purchased Services	$ 352,803	$ 514,611	$ (161,807)	{4}
17	-	$ 775	$ (775)	Supplies	$ 10,356	$ 8,984	$ 1,372	
18	-	$ 320	$ (320)	Repairs & Maintenance	$ 3,488	$ 3,640	$ (152)	
19	$ 2,925	$ 3,527	$ (602)	Utilities & Phone	$ 55,873	$ 50,965	$ 4,908	{5}
20	$ 7,956	$ 7,980	$ (24)	Building & Equipment Rental	$ 109,925	$ 110,603	$ (678)	
21	$ 21,686	$ 21,685	$ 0	Insurance	$ 303,529	$ 323,034	$ (19,505)	
22	$ 7,866	$ 5,500	$ 2,366	Other Operating Expenses	$ 45,189	$ 38,055	$ 7,134	
23	**$ 142,715**	**$ 153,539**	**$ (10,824)**	**OPERATING EXPENSES BEFORE D&A**	**$ 1,911,627**	**$ 2,203,117**	**$ (291,490)**	
24	**$ 352,416**	**$ 341,876**	**$ 10,540**	**EBITDA**	**$ 7,122,491**	**$ 4,550,184**	**$ 2,572,307**	
25								
26	$ (56,828)	$ (62,099)	$ 5,271	Depreciation & Amortization	$ (865,583)	$ (896,053)	$ 30,470	{6}
27	$ 374,906	$ 374,906	$ (0)	GO Bond Revenue	$ 5,205,862	$ 5,095,408	$ 110,454	
28	$ 55,228	$ 55,228	-	GO Bond Accretion	$ 773,198	$ 773,198	-	
29	$ (264,361)	$ (264,361)	-	Bond Interest Expense	$ (3,800,846)	$ (3,799,517)	$ (1,329)	
30	$ 97,265	$ 74,724	$ 22,541	Gains/Losses on Investments	$ 1,099,310	$ 959,254	$ 140,056	{7}
31	-	-	-	Gain on Sale of Property	$ 1,577,102	-	$ 1,577,102	
32	**$ 206,210**	**$ 178,399**	**$ 27,811**	**TOTAL OTHER REVENUE (EXPENSES)**	**$ 3,989,042**	**$ 2,132,290**	**$ 1,856,752**	
33								
34	**$ 558,626**	**$ 520,274**	**$ 38,352**	**INCREASE (DECREASE) IN NET POSITION**	**$ 11,111,533**	**$ 6,682,474**	**$ 4,429,059**	
35								

{1} Admin Director on leave & PTO taken.

{2} This entry reflects the initial accrual of earned but unused sick leave, increasing employee benefits and creating a corresponding liability, in line with the implementation of GASB 101.

{3} Construction support budgeted, not yet hired.

{4} Document clean up budgeted, not yet completed.

{5} Foundation Utilities, not budgeted.

{6} Retired VA assets, not budgeted.

{7} Investment interest income higher than budgeted.

DISTRICT

STATEMENT OF REVENUE & EXPENDITURES
TWELVE MONTHS ENDED 8/31/2025
UNAUDITED

	AUGUST 2024	SEPTEMBER 2024	OCTOBER 2024	NOVEMBER 2024	DECEMBER 2024	JANUARY 2025	FEBRUARY 2025	MARCH 2025	APRIL 2025	MAY 2025	JUNE 2025	JULY 2025	AUGUST 2025	12 MONTH TOTAL	INCREASE/ (DECREASE) YOY $	INCREASE/ (DECREASE) YOY %
Rental Revenue	$ 240,666	$ 240,673	$ 246,359	$ 247,305	$ 87,827	$ 244,636	$ 246,528	$ 246,601	$ 246,069	$ 245,477	$ 245,477	$ 245,680	$ 246,340	$ 2,788,970	$ 5,674	2.36%
Property Tax Revenue	$ 228,558	$ 228,558	$ 228,558	$ 228,558	$ 577,186	$ 228,558	$ 228,558	$ 228,558	$ 228,558	$ 228,558	$ 228,558	$ 248,691	$ 248,691	$ 3,131,590	$ 20,133	8.81%
Other Operating Revenue	$ 100	$ (500)	$ 121,821	$ 2,000,100	$ (2,322)	$ 30,100	$ 100	$ 100	$ 100	$ 25,100	$ 100	$ 100	$ 100	$ 2,174,899	-	0.00%
TOTAL OPERATING REVENUE	**$ 469,324**	**$ 468,731**	**$ 596,738**	**$ 2,475,963**	**$ 662,691**	**$ 503,294**	**$ 475,186**	**$ 475,259**	**$ 474,727**	**$ 499,135**	**$ 474,135**	**$ 494,471**	**$ 495,131**	**$ 8,095,459**	**$ 25,807**	**5.50%**
Salaries & Wages	$ 37,221	$ 33,486	$ 43,575	$ 41,429	$ 35,810	$ 46,245	$ 42,837	$ 43,399	$ 35,414	$ 46,424	$ 43,983	$ 49,969	$ 33,765	$ 496,336	$ (3,456)	(9.28%)
Employee Benefits	$ 8,881	$ 4,233	$ 9,468	$ 7,122	$ 6,520	$ 10,387	$ 9,384	$ 13,844	$ 10,295	$ 10,356	$ 9,957	$ 9,796	$ 21,278	$ 122,640	$ 12,397	139.60%
Professional Fees	$ 28,288	$ 11,015	$ 22,067	$ 16,240	$ 16,316	$ (729)	$ 218	$ 353	$ 1,035	$ 2,718	$ 338	$ 9,575	$ 12,965	$ 92,110	$ (15,323)	(54.17%)
Legal Fees	$ 9,957	$ 10,295	$ 12,082	$ 15,037	$ 7,372	$ 13,498	$ 10,644	$ 22,796	$ 8,297	$ 15,694	$ 11,694	$ 14,105	$ 11,894	$ 153,407	$ 1,937	19.45%
Purchased Services	$ 20,665	$ 23,538	$ 28,593	$ 24,233	$ 24,633	$ 31,071	$ 22,287	$ 21,488	$ 25,031	$ 21,078	$ 21,820	$ 32,918	$ 22,381	$ 299,069	$ 1,715	8.30%
Supplies	$ (16)	$ 206	$ 392	$ 1,868	$ 406	$ 241	$ 1,011	$ 1,069	$ 1,065	$ 1,358	$ 1,171	$ 1,074	-	$ 9,861	$ 16	(100.00%)
Repairs & Maintenance	-	-	-	-	$ 550	-	$ 600	$ 1,888	$ 450	-	-	-	-	$ 3,488	-	0.00%
Utilities & Phone	$ 2,984	$ 3,371	$ 2,880	$ 5,055	$ 11,529	$ 3,307	$ 3,434	$ 3,478	$ 3,836	$ 3,634	$ 3,992	$ 2,874	$ 2,925	$ 50,315	$ (60)	(2.00%)
Building & Equipment Rental	$ 7,524	$ 7,547	$ 7,603	$ 7,522	$ 7,522	$ 9,211	$ 7,822	$ 7,798	$ 7,808	$ 7,947	$ 7,947	$ 7,947	$ 7,956	$ 94,628	$ 432	5.74%
Insurance	$ 21,625	$ 21,625	$ 21,698	$ 21,698	$ 21,698	$ 21,698	$ 21,698	$ 21,698	$ 21,698	$ 21,698	$ 21,698	$ 21,686	$ 21,686	$ 260,280	$ 61	0.28%
Other Operating Expenses	$ 18,075	$ 7,831	$ 1,246	$ (2,829)	$ 2,403	$ 158	$ 4,742	$ 528	$ 149	$ 665	$ 114	$ 2,313	$ 7,866	$ 25,185	$ (10,209)	(56.48%)
OPERATING EXPENSES BEFORE D&A	**$ 155,204**	**$ 123,147**	**$ 149,604**	**$ 137,375**	**$ 134,759**	**$ 135,087**	**$ 124,677**	**$ 138,339**	**$ 115,078**	**$ 131,572**	**$ 122,714**	**$ 152,257**	**$ 142,716**	**$ 1,607,320**	**$ (12,490)**	**(8.05%)**
EBITDA	**$ 314,120**	**$ 345,584**	**$ 447,134**	**$ 2,338,588**	**$ 527,932**	**$ 368,207**	**$ 350,509**	**$ 336,920**	**$ 359,649**	**$ 367,563**	**$ 351,421**	**$ 342,214**	**$ 352,415**	**$ 6,488,140**	**$ 38,296**	**12.19%**
Depreciation & Amortization	$ (64,918)	$ (64,918)	$ (64,918)	$ (60,058)	$ (62,219)	$ (63,444)	$ (61,423)	$ (61,483)	$ (61,483)	$ (61,483)	$ (61,433)	$ (56,056)	$ (56,828)	$ (735,747)	$ 8,090	(12.46%)
GO Bond Revenue	$ 362,133	$ 362,133	$ 362,133	$ 362,133	$ 472,584	$ 362,133	$ 362,133	$ 362,133	$ 362,133	$ 362,133	$ 362,133	$ 374,906	$ 374,906	$ 4,481,595	$ 12,772	3.53%
GO Bond Accretion	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 55,228	$ 662,741	-	0.00%
Bond Interest Expense	$ (272,566)	$ (272,566)	$ (272,566)	$ (272,566)	$ (272,566)	$ (272,566)	$ (272,566)	$ (272,566)	$ (272,566)	$ (272,566)	$ (272,566)	$ (264,361)	$ (264,361)	$ (3,254,384)	$ 8,205	(3.01%)
Gains/Losses on Investments	$ 90,693	$ 79,777	$ 60,705	$ 67,116	$ 80,761	$ 77,005	$ 121,137	$ 37,860	$ 76,845	$ 72,890	$ 81,397	$ 83,462	$ 97,265	$ 936,220	$ 6,572	7.25%
Gain on Sale of Property	-	-	-	-	-	-	-	-	-	-	$ 1,847,221	$ (270,119)	-	$ 1,577,102	-	0.00%
TOTAL OTHER REVENUE (EXPENSES)	**$ 170,570**	**$ 159,654**	**$ 140,582**	**$ 151,853**	**$ 273,788**	**$ 158,356**	**$ 204,509**	**$ 121,172**	**$ 160,157**	**$ 156,202**	**$ 2,011,980**	**$ (76,940)**	**$ 206,210**	**$ 3,667,527**	**$ 35,639**	**20.89%**
INCREASE (DECREASE) IN NET POSITION	**$ 484,690**	**$ 505,238**	**$ 587,716**	**$ 2,490,441**	**$ 801,720**	**$ 526,563**	**$ 555,018**	**$ 458,092**	**$ 519,806**	**$ 523,765**	**$ 2,363,401**	**$ 265,274**	**$ 558,625**	**$ 10,155,666**	**$ 73,936**	**15.25%**

EVO

STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET
FOR THE 14 MONTHS ENDING 8/31/2025
UNAUDITED

	Current Month				18 Month Period-to-Date			
	Actual	Budget	Difference		Actual	Budget	Difference	
7	$ 197,905	$ 185,720	$ 12,186	Memberships	$ 2,598,859	$ 2,472,852	$ 126,007	{1}
8	$ 4,026	$ 3,622	$ 404	Enrollments	$ 50,980	$ 68,348	$ (17,368)	
9	$ 6,075	$ 7,160	$ (1,085)	Childcare	$ 100,626	$ 101,620	$ (995)	
10	$ 2,500	$ 2,500	-	Personal Trainer Rent	$ 34,550	$ 35,000	$ (450)	
11	$ 3,630	$ 4,020	$ (390)	Guest Fees	$ 59,697	$ 46,440	$ 13,257	
12	$ 385	$ 357	$ 28	Drinks	$ 4,853	$ 6,114	$ (1,261)	
13	$ 692	$ 100	$ 592	Other Operating Revenue	$ 15,214	$ 18,200	$ (2,986)	
14	**$ 215,214**	**$ 203,479**	**$ 11,735**	**TOTAL OPERATING REVENUE**	**$ 2,864,778**	**$ 2,748,574**	**$ 116,204**	
15								
16	$ 97,357	$ 99,426	$ (2,069)	Salaries & Wages	$ 1,297,001	$ 1,359,093	$ (62,092)	
17	$ 74,027	$ 18,605	$ 55,422	Employee Benefits	$ 299,936	$ 246,981	$ 52,955	{2}
18	$ 17,464	$ 18,011	$ (547)	Purchased Services	$ 281,616	$ 280,882	$ 734	
19	$ 12,753	$ 11,625	$ 1,128	Supplies	$ 137,140	$ 132,450	$ 4,690	
20	$ 5,337	$ 5,760	$ (423)	Repairs & Maintenance	$ 81,420	$ 80,340	$ 1,080	
21	$ 22,371	$ 28,035	$ (5,664)	Utilities & Phone	$ 320,315	$ 231,918	$ 88,397	{3}
22	$ 247	$ 236	$ 12	Building & Equipment Rental	$ 3,486	$ 3,297	$ 189	
23	$ 13,689	$ 7,432	$ 6,257	Insurance	$ 102,222	$ 87,213	$ 15,009	{4}
24	$ 261	$ 300	$ (39)	Other Operating Expenses	$ 12,613	$ 24,486	$ (11,873)	
25	**$ 243,505**	**$ 189,429**	**$ 54,076**	**OPERATING EXPENSES BEFORE D&A**	**$ 2,535,750**	**$ 2,446,661**	**$ 89,089**	
26	**$ (28,291)**	**$ 14,049**	**$ (42,341)**	**EBITDA**	**$ 329,028**	**$ 301,913**	**$ 27,115**	
27								
28	$ (54,970)	$ (53,350)	$ (1,619)	Depreciation & Amortization	$ (765,358)	$ (814,915)	$ 49,557	
29	$ (8,091)	$ (8,091)	$ 0	Solar Rev Bond Interest	$ (113,275)	$ (113,278)	$ 2	
30	-	-	-	Gains/Losses on Investments	$ 2,595	-	$ 2,595	
31	-	-	-	Gain on Sale of Property	$ 5,221	-	$ 5,221	
32	-	-	-	Extraordinary Revenue/Expenses	$ 11	-	$ 11	
33	**$ (63,061)**	**$ (61,442)**	**$ (1,619)**	**TOTAL OTHER REVENUE (EXPENSES)**	**$ (870,806)**	**$ (928,193)**	**$ 57,387**	
34								
35	**$ (91,352)**	**$ (47,392)**	**$ (43,960)**	**INCREASE (DECREASE) IN NET POSITION**	**$ (541,778)**	**$ (626,279)**	**$ 84,501**	
36								

{1} Budgeted conservatively, nothing out of the ordinary received.

{2} This entry reflects the initial accrual of earned but unused sick leave, increasing employee benefits and creating a corresponding liability, in line with the implementation of GASB 101.

{3} Electricity expense less than budgeted.

{4} Annual GL audit for prior year.

EVO

STATEMENT OF REVENUE & EXPENDITURES
TWELVE MONTHS ENDED 8/31/2025
UNAUDITED

	AUGUST 2024	SEPTEMBER 2024	OCTOBER 2024	NOVEMBER 2024	DECEMBER 2024	JANUARY 2025	FEBRUARY 2025	MARCH 2025	APRIL 2025	MAY 2025	JUNE 2025	JULY 2025	AUGUST 2025	12 MONTH TOTAL	INCREASE/ (DECREASE) YOY $	INCREASE/ (DECREASE) YOY %
Memberships	$ 175,606	$ 178,169	$ 177,541	$ 176,061	$ 178,412	$ 189,036	$ 183,371	$ 187,633	$ 187,003	$ 189,330	$ 193,828	$ 205,983	$ 197,905	$ 2,244,275	$ 22,300	12.70%
Enrollments	$ 4,750	$ 3,460	$ 3,035	$ 1,875	$ 2,800	$ 4,591	$ 2,862	$ 5,225	$ 4,700	$ 2,105	$ 3,705	$ 3,946	$ 4,026	$ 42,330	$ (724)	(15.24%)
Childcare	$ 7,898	$ 7,660	$ 7,576	$ 7,486	$ 7,427	$ 8,490	$ 7,035	$ 5,396	$ 5,915	$ 5,991	$ 8,051	$ 7,959	$ 6,075	$ 85,059	$ (1,823)	(23.09%)
Personal Trainer Rent	$ 2,500	$ 2,500	$ 2,500	$ 2,550	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,250	$ 2,250	$ 2,500	$ 29,550	-	0.00%
Guest Fees	$ 4,965	$ 3,510	$ 4,141	$ 3,440	$ 4,000	$ 2,925	$ 4,020	$ 5,269	$ 3,335	$ 3,612	$ 6,410	$ 5,440	$ 3,630	$ 49,732	$ (1,335)	(26.89%)
Drinks	$ 373	$ 404	$ 312	$ 410	$ 354	$ 213	$ 300	$ 338	$ 259	$ 629	$ 182	$ 373	$ 385	$ 4,156	$ 12	3.22%
Other Operating Revenue	$ 1,314	$ 1,210	$ 735	$ 723	$ 1,068	$ 1,280	$ 969	$ 149	$ 2,280	$ 1,584	$ 1,214	$ 886	$ 692	$ 12,790	$ (622)	(47.32%)
TOTAL OPERATING REVENUE	**$ 197,406**	**$ 196,913**	**$ 195,840**	**$ 192,545**	**$ 196,561**	**$ 209,035**	**$ 201,057**	**$ 206,510**	**$ 205,992**	**$ 205,751**	**$ 215,640**	**$ 226,837**	**$ 215,213**	**$ 2,467,892**	**$ 17,808**	**9.02%**
Salaries & Wages	$ 93,393	$ 89,278	$ 86,453	$ 92,595	$ 99,831	$ 88,903	$ 85,617	$ 95,087	$ 89,272	$ 95,271	$ 92,387	$ 99,018	$ 97,357	$ 1,111,068	$ 3,965	4.25%
Employee Benefits	$ 17,325	$ 14,635	$ 15,901	$ 16,908	$ 15,407	$ 19,702	$ 16,898	$ 22,314	$ 17,545	$ 16,831	$ 17,220	$ 16,940	$ 74,027	$ 264,329	$ 56,701	327.27%
Purchased Services	$ 23,055	$ 26,192	$ 20,253	$ 15,893	$ 19,445	$ 16,770	$ 19,804	$ 18,500	$ 19,599	$ 20,351	$ 19,686	$ 18,577	$ 17,464	$ 232,535	$ (5,591)	(24.25%)
Supplies	$ 10,596	$ 9,997	$ 9,387	$ 7,935	$ 13,567	$ 8,836	$ 8,861	$ 10,764	$ 8,495	$ 8,348	$ 8,940	$ 11,111	$ 12,753	$ 118,994	$ 2,157	20.36%
Repairs & Maintenance	$ 3,849	$ 7,556	$ 4,467	$ 2,201	$ 5,202	$ 3,190	$ 6,347	$ 845	$ 6,424	$ 10,148	$ 6,529	$ 3,785	$ 5,337	$ 62,030	$ 1,488	38.66%
Utilities & Phone	$ 26,389	$ 22,290	$ 22,086	$ 31,042	$ 25,840	$ 25,676	$ 26,135	$ 22,309	$ 19,864	$ 16,551	$ 18,288	$ 20,537	$ 22,371	$ 272,990	$ (4,018)	(15.23%)
Building & Equipment Rental	$ 234	$ 153	$ 153	$ 234	$ 234	$ 234	$ 195	$ 195	$ 195	$ (637)	$ 361	$ 247	$ 247	$ 1,813	$ 13	5.55%
Insurance	$ 6,561	$ 8,426	$ 6,561	$ 6,561	$ 6,561	$ 6,561	$ 6,561	$ 6,561	$ 6,561	$ 6,561	$ 6,561	$ 7,932	$ 13,689	$ 89,099	$ 7,127	108.62%
Other Operating Expenses	$ 479	$ 594	$ 20	$ 175	$ 69	$ 2,519	$ 1,121	$ 1,101	$ 2,770	$ 737	$ 2,213	$ (100)	$ 261	$ 11,481	$ (219)	(45.65%)
OPERATING EXPENSES BEFORE D&A	**$ 181,881**	**$ 179,121**	**$ 165,281**	**$ 173,544**	**$ 186,156**	**$ 172,391**	**$ 171,539**	**$ 177,676**	**$ 170,725**	**$ 174,161**	**$ 172,185**	**$ 178,047**	**$ 243,506**	**$ 2,164,339**	**$ 61,622**	**33.88%**
EBITDA	**$ 15,525**	**$ 17,792**	**$ 30,559**	**$ 19,001**	**$ 10,405**	**$ 36,644**	**$ 29,518**	**$ 28,834**	**$ 35,267**	**$ 31,590**	**$ 43,455**	**$ 48,790**	**$ (28,293)**	**$ 303,552**	**$ (43,815)**	**(282.25%)**
Depreciation & Amortization	$ (54,995)	$ (54,995)	$ (54,995)	$ (54,995)	$ (54,995)	$ (54,995)	$ (54,995)	$ (56,705)	$ (53,058)	$ (53,218)	$ (53,283)	$ (55,860)	$ (54,970)	$ (657,062)	$ 25	(0.05%)
Solar Rev Bond Interest	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (8,091)	$ (97,093)	-	0.00%
Gains/Losses on Investments	-	$ 1,099	-	-	-	-	-	-	-	-	-	-	-	$ 1,099	-	0.00%
Gain on Sale of Property	$ 21	-	-	-	-	-	-	$ 5,200	-	-	-	-	-	$ 5,200	$ (21)	(100.00%)
Extraordinary Revenue/Expenses	-	-	-	-	-	-	-	$ 11	-	-	-	-	-	$ 11	-	0.00%
TOTAL OTHER REVENUE (EXPENSES)	**$ (63,065)**	**$ (61,987)**	**$ (63,086)**	**$ (63,086)**	**$ (63,086)**	**$ (63,086)**	**$ (63,086)**	**$ (59,585)**	**$ (61,149)**	**$ (61,309)**	**$ (61,374)**	**$ (63,951)**	**$ (63,061)**	**$ (747,844)**	**$ 5**	**(0.01%)**
INCREASE (DECREASE) IN NET POSITION	**$ (47,540)**	**$ (44,195)**	**$ (32,527)**	**$ (44,085)**	**$ (52,681)**	**$ (26,442)**	**$ (33,568)**	**$ (30,751)**	**$ (25,882)**	**$ (29,719)**	**$ (17,919)**	**$ (15,161)**	**$ (91,354)**	**$ (444,292)**	**$ (43,810)**	**92.15%**