1	В	С	D	Е	F G
	TULARE LOCAL HE				
<del>4</del>	Balance Sheet for the	period ended 11/30 audited	// ZUZU		
2 3 4 5	unc	laditod			
	October 2020	November 2020	November 2019	Increase/	Inc/(Dec)
6	This Year	This year	Last year	(Decrease)	percentage
7 Current assets:					
8 Cash and cash equivalents	\$3,109,476	\$5,142,724	\$2,538,017	\$2,604,707	102.6% {1}
Patient accounts receivable:					
10 Gross pt accounts receivable	30,767	14,435	1,312,614	(1,298,179)	(98.9%)
11 Contractual allowances	140,822	156,791	(1,074,609)	1,231,400	(114.6%)
Provision for bad debts & charity	(161,355)	(161,355)	(158,396)	(2,959)	1.9%
Net pt accounts receivable	10,234	9,871	79,609	(69,738)	(87.6%)
14					
5 Other receivables					
16 Tax revenue receivable	648,252	810,315	830,672	(20,357)	(2.5%)
Misc receivables	(37,565)	75,932	(67,544)	143,476	(212.4%)
8 Total other receivables	610,687	886,247	763,128	123,120	16.1%
9 Third Party receivables	267,168	-	152,402	(152,402)	(100.0%)
20 Inventories	0	0	0	-	0.0%
Prepaid expenses & deposits	101,986	101,036	149,616	(48,580)	(32.5%)
22 Total current assets	4,099,551	6,139,878	3,682,772	2,457,105	66.7%
23					
Assets limited as to use:					
Restricted trust funds, other	13,683,613	14,028,431	13,450,713	577,718	4.3%
26	•	•	•	•	
7 Total limited use assets	13,683,613	14,028,431	13,450,713	577,718	4.3%
28					
29 Capital assets:					
30 Land & land improvements	3,565,009	2,926,297	3,573,643	(647,346)	(18.1%) {2}
31 Bldgs & bldg improvements	45,711,460	45,711,460	45,515,046	196,414	0.4%
32 Leasehold improvements	-	-	192,977	(192,977)	(100.0%)
33 Major movable equipment	1,443,431	1,443,431	2,774,888	(1,331,457)	(48.0%)
4 Construction in progress	111,653,627	111,742,042	112,431,630	(689,588)	(0.6%)
5 Gross capital assets	162,373,527	161,823,230	164,488,184	(2,664,954)	(1.6%)
36 Accumulated depreciation	(39,144,828)	(39,277,385)	(39,960,759)	683,374	(1.7%)
Net capital assets	123,228,699	122,545,845	124,527,425	(1,981,580)	(1.6%)
88	123,220,033	122,343,043	124,327,423	(1,501,500)	(1.070)
00	80,921	31,983	147,405	(115,422)	(78.3%)
Rond issuance costs & other assets		31,303			<u>`</u>
			\$141 808 315	5937 X21	
TOTAL ASSETS	\$141,092,784	\$142,746,137	\$141,808,315	\$937,821	0.7%
TOTAL ASSETS			\$141,808,315	\$937,821	0.7%
TOTAL ASSETS 11 22 Current liabilities:	\$141,092,784	\$142,746,137	<del>+</del>	, , -	
TOTAL ASSETS  Current liabilities: Current maturities of debt borrowings	<b>\$141,092,784</b> \$2,399,449	<b>\$142,746,137</b> \$2,693,834	\$3,814,609	(\$1,120,775)	(29.4%)
TOTAL ASSETS  11  Current liabilities: Current maturities of debt borrowings Accounts payable	\$141,092,784 \$2,399,449 494,508	\$142,746,137 \$2,693,834 470,903	\$3,814,609 2,807,674	(\$1,120,775) (2,336,772)	(29.4%) (83.2%)
TOTAL ASSETS  41  42 Current liabilities: 43 Current maturities of debt borrowings 44 Accounts payable 45 Other accrued liabilities	\$141,092,784 \$2,399,449 494,508 4,458,659	\$142,746,137 \$2,693,834 470,903 4,459,519	\$3,814,609 2,807,674 5,091,677	(\$1,120,775) (2,336,772) (632,159)	(29.4%) (83.2%) (12.4%)
TOTAL ASSETS  11  12 Current liabilities: 13 Current maturities of debt borrowings 14 Accounts payable 15 Other accrued liabilities 16 Accrued payroll & related liabilities	\$141,092,784 \$2,399,449 494,508 4,458,659 17,089	\$142,746,137 \$2,693,834 470,903 4,459,519 22,468	\$3,814,609 2,807,674 5,091,677 18,073	(\$1,120,775) (2,336,772) (632,159) 4,394	(29.4%) (83.2%) (12.4%) 24.3%
TOTAL ASSETS  11  12  Current liabilities:  Current maturities of debt borrowings  Accounts payable  Other accrued liabilities  Accrued payroll & related liabilities  Reserve for Malpractice Claims	\$141,092,784 \$2,399,449 494,508 4,458,659 17,089 100,000	\$2,693,834 470,903 4,459,519 22,468 100,000	\$3,814,609 2,807,674 5,091,677 18,073 275,000	(\$1,120,775) (2,336,772) (632,159) 4,394 (175,000)	(29.4%) (83.2%) (12.4%) 24.3% (63.6%)
TOTAL ASSETS  11  12 Current liabilities: 13 Current maturities of debt borrowings 14 Accounts payable 15 Other accrued liabilities 16 Accrued payroll & related liabilities 17 Reserve for Malpractice Claims 18 Total current liabilities	\$141,092,784 \$2,399,449 494,508 4,458,659 17,089	\$142,746,137 \$2,693,834 470,903 4,459,519 22,468	\$3,814,609 2,807,674 5,091,677 18,073	(\$1,120,775) (2,336,772) (632,159) 4,394	(29.4%) (83.2%) (12.4%) 24.3%
TOTAL ASSETS  11  12  Current liabilities:  Current maturities of debt borrowings  Accounts payable  Other accrued liabilities  Accrued payroll & related liabilities  Reserve for Malpractice Claims  Total current liabilities	\$141,092,784 \$2,399,449 494,508 4,458,659 17,089 100,000	\$2,693,834 470,903 4,459,519 22,468 100,000	\$3,814,609 2,807,674 5,091,677 18,073 275,000	(\$1,120,775) (2,336,772) (632,159) 4,394 (175,000)	(29.4%) (83.2%) (12.4%) 24.3% (63.6%)
TOTAL ASSETS  41  42  43  44  44  45  46  47  48  48  48  48  49  49  40  40  41  41  41  42  43  44  44  45  46  47  48  48  48  49  48  49  48  49  49  40  40  40  41  41  41  42  43  44  45  46  47  48  48  49  49  40  40  40  40  40  40  40  40	\$141,092,784 \$2,399,449 494,508 4,458,659 17,089 100,000 7,469,705	\$142,746,137 \$2,693,834 470,903 4,459,519 22,468 100,000 7,746,724	\$3,814,609 2,807,674 5,091,677 18,073 275,000 12,007,033	(\$1,120,775) (2,336,772) (632,159) 4,394 (175,000) (4,260,311)	(29.4%) (83.2%) (12.4%) 24.3% (63.6%) (35.5%)
TOTAL ASSETS  11  12 Current liabilities: 13 Current maturities of debt borrowings 14 Accounts payable 15 Other accrued liabilities 16 Accrued payroll & related liabilities 17 Reserve for Malpractice Claims 18 Total current liabilities 19 10 Long-term liabilities: 11 Est current 3rd party payor settlements	\$141,092,784 \$2,399,449 494,508 4,458,659 17,089 100,000 7,469,705	\$142,746,137 \$2,693,834 470,903 4,459,519 22,468 100,000 7,746,724	\$3,814,609 2,807,674 5,091,677 18,073 275,000 12,007,033	(\$1,120,775) (2,336,772) (632,159) 4,394 (175,000) (4,260,311)	(29.4%) (83.2%) (12.4%) 24.3% (63.6%) (35.5%)
TOTAL ASSETS  11  22 Current liabilities: 13 Current maturities of debt borrowings 14 Accounts payable 15 Other accrued liabilities 16 Accrued payroll & related liabilities 17 Reserve for Malpractice Claims 18 Total current liabilities 19  10 Long-term liabilities: 11 Est current 3rd party payor settlements 12 Other Long Term Debt	\$141,092,784 \$2,399,449 494,508 4,458,659 17,089 100,000 7,469,705 772,616 4,227,384	\$142,746,137 \$2,693,834 470,903 4,459,519 22,468 100,000 7,746,724 772,616 4,227,384	\$3,814,609 2,807,674 5,091,677 18,073 275,000 12,007,033 783,986 4,216,014	(\$1,120,775) (2,336,772) (632,159) 4,394 (175,000) (4,260,311) (11,369) 11,369	(29.4%) (83.2%) (12.4%) 24.3% (63.6%) (35.5%)
TOTAL ASSETS  Current liabilities: Current maturities of debt borrowings Accounts payable Other accrued liabilities Accrued payroll & related liabilities Reserve for Malpractice Claims Total current liabilities  Long-term liabilities: Est current 3rd party payor settlements Other Long Term Debt Debt borrowings, net of curr maturities	\$141,092,784 \$2,399,449 494,508 4,458,659 17,089 100,000 7,469,705 772,616 4,227,384 102,200,046	\$2,693,834 470,903 4,459,519 22,468 100,000 7,746,724 772,616 4,227,384 102,106,912	\$3,814,609 2,807,674 5,091,677 18,073 275,000 12,007,033 783,986 4,216,014 102,953,193	(\$1,120,775) (2,336,772) (632,159) 4,394 (175,000) (4,260,311) (11,369) 11,369 (846,281)	(29.4%) (83.2%) (12.4%) 24.3% (63.6%) (35.5%) (1.5%) 0.3% (0.8%)
TOTAL ASSETS  1 2 Current liabilities: 3 Current maturities of debt borrowings 4 Accounts payable 5 Other accrued liabilities 6 Accrued payroll & related liabilities 7 Reserve for Malpractice Claims 8 Total current liabilities 9 0 Long-term liabilities: 1 Est current 3rd party payor settlements 0 Other Long Term Debt 3 Debt borrowings, net of curr maturities 4 TOTAL LIABILITIES	\$141,092,784 \$2,399,449 494,508 4,458,659 17,089 100,000 7,469,705 772,616 4,227,384	\$142,746,137 \$2,693,834 470,903 4,459,519 22,468 100,000 7,746,724 772,616 4,227,384	\$3,814,609 2,807,674 5,091,677 18,073 275,000 12,007,033 783,986 4,216,014	(\$1,120,775) (2,336,772) (632,159) 4,394 (175,000) (4,260,311) (11,369) 11,369	(29.4%) (83.2%) (12.4%) 24.3% (63.6%) (35.5%)
TOTAL ASSETS  1 2 Current liabilities: 3 Current maturities of debt borrowings 4 Accounts payable 5 Other accrued liabilities 6 Accrued payroll & related liabilities 7 Reserve for Malpractice Claims 8 Total current liabilities 9 Long-term liabilities: 1 Est current 3rd party payor settlements 1 Other Long Term Debt 1 Debt borrowings, net of curr maturities 1 TOTAL LIABILITIES	\$141,092,784 \$2,399,449 494,508 4,458,659 17,089 100,000 7,469,705 772,616 4,227,384 102,200,046	\$2,693,834 470,903 4,459,519 22,468 100,000 7,746,724 772,616 4,227,384 102,106,912	\$3,814,609 2,807,674 5,091,677 18,073 275,000 12,007,033 783,986 4,216,014 102,953,193	(\$1,120,775) (2,336,772) (632,159) 4,394 (175,000) (4,260,311) (11,369) 11,369 (846,281)	(29.4%) (83.2%) (12.4%) 24.3% (63.6%) (35.5%) (1.5%) 0.3% (0.8%)
TOTAL ASSETS  Current liabilities: Current maturities of debt borrowings Accounts payable Other accrued liabilities Accrued payroll & related liabilities Reserve for Malpractice Claims Total current liabilities  Long-term liabilities: Est current 3rd party payor settlements Other Long Term Debt Debt borrowings, net of curr maturities TOTAL LIABILITIES  Net Position:	\$141,092,784 \$2,399,449 494,508 4,458,659 17,089 100,000 7,469,705 772,616 4,227,384 102,200,046 114,669,751	\$2,693,834 470,903 4,459,519 22,468 100,000 7,746,724 772,616 4,227,384 102,106,912 114,853,636	\$3,814,609 2,807,674 5,091,677 18,073 275,000 12,007,033 783,986 4,216,014 102,953,193 119,960,226	(\$1,120,775) (2,336,772) (632,159) 4,394 (175,000) (4,260,311) (11,369) 11,369 (846,281) (5,106,592)	(29.4%) (83.2%) (12.4%) 24.3% (63.6%) (35.5%) (1.5%) 0.3% (0.8%) (4.3%)
TOTAL ASSETS  Current liabilities: Current maturities of debt borrowings Accounts payable Other accrued liabilities Accrued payroll & related liabilities Reserve for Malpractice Claims Total current liabilities  Long-term liabilities: Est current 3rd party payor settlements Other Long Term Debt Debt borrowings, net of curr maturities TOTAL LIABILITIES  Net Position: Net Position at Beginning of Fiscal Year	\$141,092,784 \$2,399,449 494,508 4,458,659 17,089 100,000 7,469,705 772,616 4,227,384 102,200,046 114,669,751 25,577,644	\$2,693,834 470,903 4,459,519 22,468 100,000 7,746,724 772,616 4,227,384 102,106,912 114,853,636	\$3,814,609 2,807,674 5,091,677 18,073 275,000 12,007,033 783,986 4,216,014 102,953,193 119,960,226	(\$1,120,775) (2,336,772) (632,159) 4,394 (175,000) (4,260,311) (11,369) 11,369 (846,281) (5,106,592)	(29.4%) (83.2%) (12.4%) 24.3% (63.6%) (35.5%) (1.5%) 0.3% (0.8%) (4.3%)
TOTAL ASSETS  Current liabilities: Current maturities of debt borrowings Accounts payable Other accrued liabilities Accrued payroll & related liabilities Reserve for Malpractice Claims Total current liabilities  Long-term liabilities: Est current 3rd party payor settlements Other Long Term Debt Debt borrowings, net of curr maturities TOTAL LIABILITIES  Net Position: Net Position: Net Position at Beginning of Fiscal Year Increase (Decrease) in Net Position	\$141,092,784 \$2,399,449 494,508 4,458,659 17,089 100,000 7,469,705 772,616 4,227,384 102,200,046 114,669,751	\$2,693,834 470,903 4,459,519 22,468 100,000 7,746,724 772,616 4,227,384 102,106,912 114,853,636	\$3,814,609 2,807,674 5,091,677 18,073 275,000 12,007,033 783,986 4,216,014 102,953,193 119,960,226	(\$1,120,775) (2,336,772) (632,159) 4,394 (175,000) (4,260,311) (11,369) 11,369 (846,281) (5,106,592)	(29.4%) (83.2%) (12.4%) 24.3% (63.6%) (35.5%) (1.5%) 0.3% (0.8%) (4.3%)
TOTAL ASSETS  Current liabilities: Current maturities of debt borrowings Accounts payable Other accrued liabilities Accrued payroll & related liabilities Reserve for Malpractice Claims Total current liabilities  Long-term liabilities: Est current 3rd party payor settlements Other Long Term Debt Debt borrowings, net of curr maturities TOTAL LIABILITIES  Net Position: Net Position: Net Position at Beginning of Fiscal Year Increase (Decrease) in Net Position	\$141,092,784 \$2,399,449 494,508 4,458,659 17,089 100,000 7,469,705 772,616 4,227,384 102,200,046 114,669,751 25,577,644	\$2,693,834 470,903 4,459,519 22,468 100,000 7,746,724 772,616 4,227,384 102,106,912 114,853,636	\$3,814,609 2,807,674 5,091,677 18,073 275,000 12,007,033 783,986 4,216,014 102,953,193 119,960,226	(\$1,120,775) (2,336,772) (632,159) 4,394 (175,000) (4,260,311) (11,369) 11,369 (846,281) (5,106,592)	(29.4%) (83.2%) (12.4%) 24.3% (63.6%) (35.5%) (1.5%) 0.3% (0.8%) (4.3%)
TOTAL ASSETS  11  12  13  14  15  16  17  18  18  18  19  19  19  10  10  10  10  10  10  10	\$141,092,784 \$2,399,449 494,508 4,458,659 17,089 100,000 7,469,705 772,616 4,227,384 102,200,046 114,669,751 25,577,644 845,388	\$2,693,834 470,903 4,459,519 22,468 100,000 7,746,724 772,616 4,227,384 102,106,912 114,853,636	\$3,814,609 2,807,674 5,091,677 18,073 275,000 12,007,033 783,986 4,216,014 102,953,193 119,960,226	(\$1,120,775) (2,336,772) (632,159) 4,394 (175,000) (4,260,311) (11,369) 11,369 (846,281) (5,106,592)	(29.4%) (83.2%) (12.4%) 24.3% (63.6%) (35.5%) (1.5%) 0.3% (0.8%) (4.3%)
Bond issuance costs & other assets TOTAL ASSETS  Current liabilities: Current maturities of debt borrowings Accounts payable Other accrued liabilities Accrued payroll & related liabilities Reserve for Malpractice Claims Total current liabilities  Long-term liabilities: Est current 3rd party payor settlements Other Long Term Debt Debt borrowings, net of curr maturities TOTAL LIABILITIES  Net Position: Net Position at Beginning of Fiscal Year Increase (Decrease) in Net Position Total Net Position	\$141,092,784 \$2,399,449 494,508 4,458,659 17,089 100,000 7,469,705 772,616 4,227,384 102,200,046 114,669,751 25,577,644 845,388	\$2,693,834 470,903 4,459,519 22,468 100,000 7,746,724 772,616 4,227,384 102,106,912 114,853,636	\$3,814,609 2,807,674 5,091,677 18,073 275,000 12,007,033 783,986 4,216,014 102,953,193 119,960,226	(\$1,120,775) (2,336,772) (632,159) 4,394 (175,000) (4,260,311) (11,369) 11,369 (846,281) (5,106,592)	(29.4%) (83.2%) (12.4%) 24.3% (63.6%) (35.5%) (1.5%) 0.3% (0.8%) (4.3%)